

Austria	1. Sch. 30	Indonesia	Rs 3100
Bahrain	Db. 100	Iceland	Fr. 35.20
Belgium	Fr. 25.45	Iran	Rs 1500
Canada	Can. 100	India	Rs 6.00
Cambodia	Camb. 100	Indonesia	Rs 14.40
Chile	Chil. 100	Iran	Fr. 500
China	Chin. 100	Iraq	Ps 125
Denmark	DKr. 20.00	Ireland	Fr. 500
Egypt	Egyp. 25.70	Italy	Rs 30
Finland	Fin. 5.50	Iceland	Fr. 7.00
France	Fr. 4.25	Iceland	Rs 2.20
Germany	DM 2.20	India	Rs 1.75
Greece	Dr. 100	Indonesia	Rs 1.30
Hong Kong	HK 12	Iceland	Fr. 6.20
Iceland	Fr. 2.25	Iceland	Rs 1.00
Ireland	Ir. 15	India	Rs 1.00
Italy	It. 7.00	Indonesia	Fr. 1.00
No. 30,044		Monday September 29 1986	D 8523 B

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

S. African economy:
brain drain threat
to future, Page 23

World news

Business summary

French right's election victory

FRANCE's main conservative parties emerged last night as the clear winners of the first major electoral contest since the victory of the right in last March's parliamentary elections.

The conservative parties consolidated their majority in the Senate in yesterday's elections which involved the renewal of 120 of the 380 seats in the upper house of the French Parliament.

In a separate National Assembly by-election in the Haute-Garonne, the right-wing led by Mr Dominique Baudis, mayor of Toulouse, polled 48 per cent of the vote ahead of the 37.4 per cent polled by the Socialists led by Mr Lionel Jospin, the party's first secretary, according to early computer projections. Page 2

Johannesburg blast

A grenade exploded at the entrance to a multiracial night club in a Johannesburg suburb. A white man was seriously injured and two other people were slightly hurt.

Beirut fighting erupts

Sporadic shelling erupted in east Beirut after Saturday's battle between rival Christian militias in which at least 30 people were reported killed. Two French soldiers with the UN peace-keeping force in south Lebanon were slightly wounded by a roadside bomb. Page 2

Israel names mayors

Israel appointed Palestinian mayors in Hebron, Ramallah and El Bireh, three cities in the occupied West Bank, to replace Israelis. All are known to be pro-Jordanian moderates. Page 2

Turkish by-election

Prime Minister Turgut Ozal's conservative Motherland Party appeared likely to win a majority of 11 parliamentary by-elections in Turkey, but without an overwhelming popular vote, early results showed.

Shipping chief sacked

The head of the Soviet Merchant Marine Ministry has been removed from his post less than a month after a Soviet liner sank in the Black Sea with the loss of almost 40 lives. Page 2

Refugees turned back

Bulgaria turned back busloads of Third World refugees on their way to West Berlin by a roundabout route through Eastern Europe. Bulgaria had asked for Bulgarian help. Page 2

Manila peace hopes

A ceasefire of 30 days or longer proposed by communist negotiators seems to have broken a deadlock in peace talks aimed at ending the 17-year-old guerrilla war in the Philippines. Page 2

Mercenaries jailed

British Peter Glibbery and Frenchman Claude Chaffard were jailed for five years in Costa Rica as mercenaries fighting for the US-backed Contras against the Nicaraguan Government. Page 2

Floods hit Calcutta

Torrential rains which caused widespread flooding in Calcutta killed 18 people and left 650,000 homeless. Floods in Bangladesh left 100,000 homeless and killed at least 10.

Basques fight police

Spanish riot police firing tear gas and rubber bullets fought street battles with hundreds of Basque demonstrators in San Sebastian and Pamplona. Streets were blocked as crowds tried to mark the anniversary of the execution of two Basque militants.

Australia win

Australian golfer beat Japan 3-0 on the St Andrews Old Course in Scotland to retain the million-dollar Dunhill Cup nations championship. Each member of the winning team collected \$100,000. Page 19

TSB offer eight times subscribed

TSB Group flotation has been so heavy that applicants other than preferential ones will stand no more than a 50-50 chance of receiving shares. Page 9

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PHILIPPINES The D-Mark firmer pushed the D-Mark firmer. The Danish krone remained the weakest currency but was fixed at only 56 per cent of its maximum divergence on Friday compared with 72 per cent the previous week.

CHINA The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the dollar, measures the divergence between the euro and the dollar, which no currency (except the lire) has more than 20 per cent.

ITALY Italy had a record month, trade surplus of £2.1bn (\$1.6bn) in August. Page 2

PERU Peru announced it would devalue early next year and end many price controls. It has again refused to make interest payments to creditor banks. Page 4

CHINESE Leader Deng Xiaoping has suggested a round-off increase in trade with Japan and has taken a more conciliatory position on Japan's surplus. Page 5

INTERNATIONAL FEDERATION OF STOCK EXCHANGES A group of exchanges from 27 countries, is to examine methods of more effectively regulating the growing volume of international securities business. Page 21

PHARMACIA Swedish pharmaceuticals and biotechnology group, plans to set up a genetic engineering research and development subsidiary in La Jolla, California. Page 21

OLIVETTI Italian electronics group, plans to expand long-term research by setting up three new laboratories in Britain and the US. Page 11

COCKERILL-SAMBERE Belgium's troubled steelmaker, has partially stopped production for three days and laid off 7,000 workers for the period in a move to cut costs. Page 21

QUAKER OATS Chicago food company, has offered \$72m for Anderson, Clayton, and is asking the courts to block a rival bid from Ralston Purina, one of its biggest competitors. Page 18

OMV Austria's state oil and gas group, will offer shares to the public early next year as part of the Government's plan to restructure the nationalised industries. Page 21

VONS COMPANIES Southern California supermarket chain acquired by an investor group nine months ago, is to take over Allied Supermarkets of Detroit in a \$600m deal. Page 19

CONTENTS

Industrial countries fail to agree on exchange rate plan

BY STEWART FLEMING AND PHILIP STEPHENS IN WASHINGTON

FINANCE ministers and central bankers of the major industrial countries south yesterday failed to play down their differences after failing to agree during 10 hours of talks on Friday and Saturday, on immediate action to stabilise exchange rates or reduce interest rates.

They were talking before the opening in Washington tomorrow of the annual general meetings of the International Monetary Fund and the World Bank.

European central bankers tried to minimise the risks of a turbulent reaction in financial markets by suggesting that they and perhaps the Japanese would intervene if the dollar came under severe pressure when the foreign exchange markets open today.

The US, however, gave no indication that it was prepared to join any intervention pact and it was unclear whether European central banks would go beyond action to preserve parity in the EMS.

Mr James Baker, US Treasury Secretary, however, gave no sign yesterday that the US would start once again to talk down the value of the dollar as it did two weeks ago.

Mr Baker recently sought to minimise the pressure on West Germany and Japan to take additional action to stimulate their economies through interest rates.

Asked whether in fact he had "failed" to achieve his objectives during the meetings of both the Group of Five and the Group of Seven, Mr Baker, too, sought to emphasise the importance

of the two constraints on European Monetary System exchange rates.

THE International Monetary Fund forecast yesterday that Britain faces a current account deficit next year for the first time since 1979 for the first time since 1979 and that within five years the shortfall will be "sizeable".

The forecast, in the fund's World Economic Outlook, came as Mr Nigel Lawson, the British Chancellor of the Exchequer, criticised an "almost unhealthy preoccupation" in financial markets and the press with "very short-term concerns."

Mr Lawson told the IMF's policy-making interim committee that an impressive consensus on macroeconomic policy was emerging in most industrial countries, which had been obscured by short-term focus on interest and exchange rates.

The IMF forecast is for a \$1.5bn current account deficit in Britain next year after a projected surplus

Nuclear policy boost for UK Labour Party

BY PETER RIDDELL, PHILIP BASSETT AND MICHAEL CASSELL

THE LABOUR PARTY conference opened in Blackpool last night in a spirit of optimism and unity not seen for many years following a compromise on the major divisive issue of civil nuclear protection.

"We are really dealing in these meetings as much with the medium and long-term economic outlook as with the nuclear issue," said Michael Cassell, the Labour leader.

"We are also dealing with the political situation in Europe and the world economy."

Mr Paul Volcker, chairman of the Federal Reserve Board, echoed this sentiment when he said he preferred that trade imbalances should be adjusted in ways other than through foreign exchange.

Mr Baker recently sought to minimise the pressure on West Germany and Japan to take additional action to stimulate their economies through interest rates.

There is agreement on major issues, on overall strategy, but not on agreement on each segment of (possible) action," Mr Stoltenberg said. That view was echoed in the communiqué released by the Group of Seven.

The ministers agreed that co-operative efforts need to be intensified in order to reduce the imbalances in the context of an open, growing world economy." It said.

The communiqué added that the imbalances - the huge US current account deficit and the parallel surpluses in Japan and West Germany - should be tackled through action in surplus countries to sustain and possibly accelerate economic growth and in the US, through reductions in the budget deficit.

While projections suggest some

the US to provide nuclear protection which would oblige Europe.

"If we are not prepared to use the weapons system ourselves we certainly wouldn't be asking anyone else to jeopardise themselves. I think it would be immoral to do so."

This point is likely to be seized upon by Conservative Party leaders who argue that Labour might jeopardise the Atlantic alliance.

Mr Kinnock said that despite Mr Weinberger's comments, he was sure the Reagan Administration understood that "if an ally were to try to subordinate the decision of the US to our own interests, then that would invalidate the very principles of democracy on which Nato is founded."

After lengthy wrangling the National Executive Committee agreed on a approach of gradually diminishing dependence on nuclear power stations which Mr Neil Kinnock, the Labour leader, said yesterday might realistically last "up to or probably just over 20 years."

This view was recommended by the national executive with a National Union of Mineworkers (NUM) resolution calling on the next Labour Government to halt the nuclear programme. A gloss was eventually adopted recognising a lengthy phasing-out period.

The other main topic of the week will be defence following the recent forecast by Mr Caspar Weinberger, the US Defence Secretary, that Labour's call for the closure of US nuclear bases in Britain could seriously weaken Nato.

Mr Kinnock reaffirmed in a BBC interview yesterday that Labour's policy would remain and he went significantly further in saying that he would also reject the US nuclear umbrella even without bases in Britain. He said he would not ask

Continued on Page 18

Conference preview, Page 9

Dealers put to test in Big Bang rehearsal

By George Graham in London

THE City of London on a Saturday morning can usually boast nothing more gaudy than a tourist who has lost the way to St Paul's Cathedral.

Over the weekend, however, adrenalin was pumping in dealers rooms around the City as the players in the gilt-edged government bond market tested their computer systems and their trading skills in a full-scale dress rehearsal for the day that will follow "Big Bang" on October 27.

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Continued on Page 18

Conference preview, Page 9

China, De Beers link in diamond venture

BY STEFAN WAGSTYL IN LONDON

CHINA has signed a secret joint prospecting venture with a company controlled by De Beers, the South African diamond mining and marketing group.

The disclosure could be politically embarrassing for the Chinese Government which has often publicly worshipped links with South Africa and cast itself as a champion of Third World opposition to apartheid.

Under the joint venture signed last year, a De Beers group company and the Chinese Ministry of Geology and Mineral Resources are prospecting for diamonds together in Shandong province, source of most of China's diamonds.

In his speech to the interim committee, Mr Lawson signalled his concern to promote stability on the foreign exchange markets.

Lex, Page 18; IMF meeting, Page 4

The CSO), De Beers' London-based marketing arm, last week said that Chichester Diamond Services (UK) was the company involved in the venture.

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The Bank was encouraged, however, and within

COURTNEY POPE (HOLDINGS) PLC

PRELIMINARY STATEMENT FOR THE FINANCIAL YEAR ENDED 31 MAY 1986

	1986	1985
Turnover	£4,433	£3,962
Profit before tax	£488	£102
Taxation	£36	£15
Profit after tax	£352	£187
Earnings per 20p share (after tax)	30.00p	31.16p
Dividend (per share); proposed final	4.00p	5.50p
Making total for year	£1,088	£8.50p
Total cost	£208	£2008
Tax related credit	£22	£22
	742	617

The Group result for the year to May 1986 has been conditioned by a change in our activities with a concentration on product sales as opposed to general contracting. This situation, together with the strength of the dollar compared to last year, has resulted in a marginally increased turnover on which, however, an increase in profit of 18.4% has been achieved. This improvement in profit has largely been generated in the Specialist Contracting and Electrical Divisions.

The Directors have therefore decided to recommend an increase in dividend of 17.4% by a payment of a final dividend of 6.5p per ordinary share which increases the total dividend from 8.5p to 10.0p. The remainder of the Group properties have been revalued during the year resulting in a further increase in reserves of £884,000.

As the Group's reserves now total £11,405,000, the Directors propose that reserves totalling £6,140,000 be capitalised by increasing the par value of each share from 20p to 25p and thus providing two ordinary shares for each present share of 20p each. The effect of this will be that each present share of 20p each will become two ordinary shares of 25p each. The resolutions to effect this and to increase the authorised capital will be put to shareholders at the Annual General Meeting.

The sales activity is the first three months of the current year is in excess of last year. Margins are being maintained and at this time there are good indications that there will be a further increase in profitability.

D. H. PEACOCK, MSAID
Chairman and Managing Director



Weinberger makes tough demands on arms control

BY NANCY DUNNE IN WASHINGTON

MR CASPAR WEINBERGER, US Defence Secretary, yesterday laid down tough demands for verification procedures in any new arms-control agreements reached with the Soviet Union because of what he called the Russians' "record of cheating."

Mr Weinberger, who usually represents the Pentagon's hard-line views and not necessarily those of the Administration, also expressed doubt that the superpowers were any closer to agreement on medium-range missiles than in Europe than any other weapons agreement, all of which he said have difficulties to be resolved.

In Geneva, Mr Hans-Dietrich Genscher, the West German Foreign Minister, said yesterday the superpowers were closer to an agreement on limiting medium-range nuclear missiles than they have ever been.

Mr Genscher made the comment on his return from New York, where he had talks with Mr George Shultz, US Secretary of State and Mr Eduard Shevardnadze, the Soviet Foreign Minister.

Medium-range missiles are

under discussion in Geneva along with long-range arms and space and defensive systems.

The US Administration has moved closer to the Soviet view on intermediate missiles, proposing a global limit of 200 on the Soviet Union "releases that innocent Americans held on these outrageous charges."

Mr Nicholas Daniloff, the journalist charged by the Russians with spying,

• In an unprecedented break with tradition, the Soviet Union this weekend opened parts of its main nuclear test site in the Gegegen Hills in Central Asia for its first known inspection by foreigners, Reuter reports.

The aim was to show that the site has fallen into disuse

He spurned any acceptance like

of verification procedures like

those recently approved in the Stockholm conference on confidence and security-building measures and disarmament.

The Soviets agreed to serial observation of troop movements but only by outside observers flying on Russian aircraft.

Like other senior Administration officials, Mr Weinberger

expressed the view that no summit could take place unless the Soviet Union "releases that innocent Americans held on these outrageous charges."

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OVERSEAS NEWS

Reagan facing sanctions clash with Congress

BY STEWART FLEMING, US EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan is facing a major confrontation with Congress over a key foreign policy issue following his decision on Friday to veto legislation which would have stiffened US sanctions against South Africa.

In announcing the veto of the sanctions bill, which had been overwhelmingly approved by both the Democratic-controlled House of Representatives and the Republican Senate, the President said that the US must "stay and build not cut and run" in South Africa.

"Are we truly helping the black people of South Africa — the lifelong victims of apartheid — when we throw them out of work?"

Most political analysts believe that Mr Reagan is running the risk of a humiliating foreign policy defeat by refusing to endorse what is in effect the moderate sanctions package which the leaders of his own party in the Senate drafted.

Sanctions legislation passed both chambers of Congress with comfortably more than the two-thirds majorities which are needed to override a presidential veto.

Mr Reagan appears to be gambling either that he can swing 20 votes in the Senate and so block a veto override there, or that the Senate will not find enough time in its crowded legislative calendar to bring the issue to a vote before it goes into recess so that those members standing for re-

Procter & Gamble breaks ties with South Africa

BY WILLIAM HALL IN NEW YORK

PROCTER & GAMBLE, the US household products group, has become the latest in a string of big US companies to break its ties with South Africa as evidence mounts that US companies are bowing to increasing pressure from major institutional investors to divest their South African operations.

Procter & Gamble, which acquired Richardson-Vicks' small South African operations as part of its \$1.2bn (\$835m) takeover of the parent, says that it has been reviewing all of the

company's worldwide operations since last November's acquisition, and has decided to sell Richardson-Vicks' South African subsidiary to local management. The group had no operations in South Africa prior to the acquisition and has concluded that "in the light of the political and social situation in South Africa, together with the current unsettled economic climate in that country, it is in the best interests of the corporation and its shareholders that it divests its South African subsidiary."

Midland International Financial Services B.V.
DM 300,000,000
Floating Rate Notes Due 1996
Guaranteed on a subordinated basis by
Midland Bank plc

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from 26th September, 1986, to 28th December, 1986, has been fixed at 4 1/4% per annum and that the interest payable on the relevant Interest Payment Date, 29th December, 1986, in respect of DM 10,000 nominal value of Notes will be DM 122.40, and in respect of DM 250,000 nominal value of Notes will be DM 3,059.90.

Düsseldorf, September 1986

Trinkaus & Burkhardt KGaA Agent Bank

China may help build Pakistan's N-bomb

By Simon Henderson

A NUCLEAR co-operation agreement between China and Pakistan could herald, despite denials, Chinese help for Pakistan's attempts to build a nuclear bomb.

Among the facilities involved in the agreement is Pakistan's secret uranium enrichment plant, according to its director, Dr Abdul Qadeer Khan.

The deal, signed in Peking last week, was described as being for the peaceful uses of nuclear energy, but comes just when US officials are extremely anxious about recent advances in Pakistan's secret nuclear weapons project.

Pakistan consistently denied that its nuclear research is for anything but peaceful purposes. Recalling its adverse comment on the pact, a Chinese official denied that China helped other countries develop nuclear weapons.

He emphasised that the International Atomic Energy Agency (IAEA), the United Nations watchdog on proliferation, would safeguard the agreement.

During 1982 and 1983, intelligence reports indicated a high level of co-operation between China and Pakistan. It was thought that China had provided Pakistan with the basic design of a nuclear bomb and may even have handed over some highly enriched uranium, a potential nuclear explosive.

The reports also said two Chinese scientists were dispatched to work at Dr Khan's enrichment plant at Kahuta, near Islamabad.

These reports led to a breakdown in the completion of a nuclear accord between the US and China, by which US nuclear power companies would be able to bid for up to \$260m (£13.5bn) worth of contracts, part of China's electrification programme.

The accord was only finalised last year after the US received further assurances on China's attitude towards nuclear proliferation.

Dr Khan would not be drawn, but noted that no individual Pakistani facility was mentioned in the agreement. He added: "The agreement covers all nuclear activities."

He denied that any Chinese scientist had ever worked at Kahuta, saying the reports were due to a misunderstanding.

Recent remarks by politicians reveal widely-held prejudices, Ian Rodger reports

Japan's racism blunders into the open

JAPAN'S efforts to present itself as a more cosmopolitan, less insular society received serious setbacks when, twice in the past month, Japan's political leaders have been caught making derogatory remarks about foreign people.

Perhaps Mr Fujio's comments can be dismissed as the anachronistic views of an old crank who was trying to embarrass Mr Nakasone because

another civilised country in the world today in which political leaders would make such remarks.

Perhaps Mr Fujio's comments can be dismissed as the anachronistic views of an old crank who was trying to embarrass Mr Nakasone because

Japan still tries hard to prevent any intrusion into its racially pure society

When they see a foreigner, Japanese children, especially, but not exclusively, in the countryside often point and say, "gaijin, gaijin." The word "gaijin" is a derogatory abbreviation of "gaikokujin," meaning "outside country person," and there can be little doubt about how small children learn to express such an attitude to foreigners.

More substantially, Japan still tries hard to prevent any intrusion into its racially pure society. There are approximately 700,000 foreign residents in Japan of whom about 700,000 are Koreans. Thousands of Korean families who have lived in the country for generations face discrimination in finding

jobs and are still treated as aliens.

To anyone vaguely familiar with Japanese history, these attitudes may be understandable. But, as many Japanese leaders themselves have pointed out, they are no longer acceptable in a country that accounts

for 10 per cent of the world's GNP and which relies so much on world trade for its prosperity.

Mr Nakasone is certainly conscious of the problem. He has been in the forefront of the drive to make Japanese behaviour, not only in trade, but also in human terms, more in harmony with that of the rest of the world.

But so far there is little evidence in Japan of any great campaign — along the lines of the civil rights campaign in the US, for example — to try to drive out old prejudices. On the contrary, many people seem to regard appeals by the Prime Minister and others that they

become more cosmopolitan in the way they look at the high yen — as an additional, unwanted burden in their lives imposed by deviant politicians to appease envious foreigners.

Ironically, the Prime Minister's offhand, unthinking remarks — apparently delivered in the heat and enthusiasm of a political meeting — show how difficult it is to shed old prejudices.

The Yomiuri Shimbun, the largest circulation newspaper in Japan and a strong supporter of Mr Nakasone, said early in

"The current incident makes us feel that a nation made up of a single race lacks the sensitivity to fully grasp the racial problems of other countries."

Also sadly, there is no evidence yet that this incident will have any great effect. The Japanese media were very slow to notice its significance and even yesterday, after it had caused a serious threat to US-Japan relations, most newspapers and news programmes were far more interested in the latest leadership manoeuvres within one of the factions of the ruling Liberal Democratic Party.

The Chinese Foreign Minister, and Mr Edward Shevardnadze, his Soviet counterpart, at the United Nations. Diplomats regard the agreement as a sign that relations between the two countries are continuing to

The Chinese news agency Xinhua says the two foreign ministers had "an extensive and frank exchange of views"

Polish leader in Peking talks

BY ROBERT THOMSON IN PEKING

GENERAL Wojciech Jaruzelski, the Polish leader, arrived in Peking yesterday for talks on politics, cultural and trade issues.

He is the most significant East European official to visit China since the Sino-Soviet schism of the early 1960s.

Diplomats say there is no doubt that the Polish leader would have sought Moscow's imprimatur before the visit, and noted that the General visited the Soviet capital before leaving on his Asian trip, which has in

cluded stops in Mongolia and North Korea.

Chinese leaders will be keen to discuss Moscow's drive for better relations, and will also want to know how far the Soviet Union is prepared to go to satisfy China's conditions for improved relations — the most important obstacle is Moscow's support for the Vietnamese occupation of Kampuchea.

Gen Jaruzelski has apparently irritated the East Germans, as they

Sino-Soviet relations show signs of improvement

BY OUR PEKING CORRESPONDENT

THE Sino-Soviet dialogue has continued to gather momentum with the announcement that formal talks will begin next year, after a nine-year lapse, on setting the long-running border disputes between the two countries.

Agreement on a date for the talks was apparently reached during a meeting this week between Mr Wu Xueqian, the Chinese Foreign Minister, and Mr Eduard Shevardnadze, his Soviet counterpart, at the United Nations. Diplomats regard the agreement as a sign that relations between the two countries are continuing to

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OVERSEAS NEWS

FT writers report on the problems confronting financial leaders meeting this week

Ministers aim to cut budget deficits

By Philip Stephens
in Washington

FINANCE ministers of the Group of Seven industrial countries said at the weekend that they had agreed to intensify their co-operative efforts to reduce imbalances in the world economy, but made it clear they planned no immediate action on exchange or interest rates.

A communiqué released after the meeting of the US, Japan, West Germany, France, Britain, Canada and Italy said that there was broad agreement on generally favourable prospects for economic growth and low inflation in 1987, although unemployment would remain high.

The ministers noted that the present scale of some current account imbalances cannot be sustained. The exchange rate changes since last year are making an important contribution towards addressing these imbalances," it said.

The ministers added they had agreed on the need to sustain and in some cases increase economic growth in countries with large current surpluses, while countries with major deficits "must follow policies which will foster significant reductions in their external deficits and they committed themselves among other things, to make further progress in reducing their budget deficits in order to free resources to the external sector."

A separate note agreed by ministers but not published, makes it clear that there was no accord, however, on immediate action in financial markets.

The following is the statement issued by the finance ministers of the Group of Seven - the US, Japan, West Germany, Britain, France, Canada and Italy.

"1. The finance ministers of the seven major industrial countries met today to conduct the first exercise of multilateral surveillance pursuant to the Tokyo Economic Declaration of their heads of state or government of May 6, 1986. The managing director of the International Monetary Fund also participated in this meeting.

"2. The ministers reviewed recent economic developments and their economic objectives and forecasts collectively, using a range of economic indicators, with a particular view to examining their mutual compatibility and to considering the need for remedial measures.

"3. The ministers noted that progress had been made in promoting steady, non-inflationary growth in their countries.

"4. There is broad agreement among the ministers on the economic outlook in their countries: prospects for further growth in 1987 are generally favourable, and more jobs will be created, although the level of unemployment will remain high in some countries.

"Inflation is likely to remain low. Interest rates have fallen with particular beneficial effects for indebted developing countries.

"5. However, the ministers noted that the present scale of some current account imbalances cannot be sustained. The exchange rate changes since last year are making an important contribution toward reducing these imbalances, and their full effects will increasingly come through in the period ahead.

"6. The ministers agreed that cooperative efforts need to be intensified in order to reduce the imbalances in the context of an open, growing world economy.

"They noted, in this connection, that economic growth in surplus countries was improving, but such growth will need to be sustained and in some cases increased.

"7. Countries with major deficits must follow policies which will foster significant reductions in their external deficits, and they committed themselves, among other things, to make further progress in reducing their budget deficits in order to free resources to the external sector. These actions should help stabilise exchange rates, and all are necessary so that imbalances can be reduced significantly without significant exchange rate adjustment.

"8. In the circumstances, the ministers agreed that the policies of all the countries during the period immediately ahead would be formulated with the following objectives in mind:

"9. To continue to follow sound monetary policies supporting non-inflationary growth and contributing to international adjustment in order to help maintain the conditions for business confidence and for lower interest rates.

"10. To continue the process of moving structural rigidities in order to increase the long-term production potential of their economies, and to continue efforts to resist protectionist pressures.

"11. The ministers agreed that the major industrial countries bear a special responsibility to foster an open, growing world economy which is particularly important for the resolution of the international debt problem.

"12. In order to fulfil their responsibilities in the context of thorough implementation of the Tokyo Economic Declaration used to achieve the objectives set out above, they agreed to the close and continuous co-ordination of economic policy during the period ahead."

Firmer line needed to cut trade imbalances

By Philip Stephens, Economics Correspondent



WORLD BANK
WASHINGTON 1986

ANNUAL GROWTH RATES

	1985	1986	1987
Real GNP/GDP			
US	2.7	2.7	3.5
Japan	4.5	2.6	2.9
France	1.3	2.2	2.2
West Germany	2.5	3.0	3.0
UK	2.2	2.4	2.5
Real domestic demand			
US	4.4	3.3	3.3
Japan	2.6	2.3	4.4
France	2.9	2.3	3.7
West Germany	1.5	4.2	3.7
UK	2.2	3.0	3.2
GDP/GDP deflator			
Japan	1.7	1.8	1.2
France	5.8	4.5	2.3
West Germany	2.2	2.8	1.6
UK	6.1	3.8	2.7
Current account balance (as per cent of GNP/GDP)			
US	-2.9	-2.5	-2.7
Japan	2.7	4.1	3.3
France	0.8	0.8	0.8
West Germany	2.1	3.4	2.5
UK	1.1	0.4	0.2

account deficit will remain well above \$100bn (£50bn) although it should decline slightly as a proportion of national income. The World Economic Outlook is also sceptical about the potential impact of action by economies outside the US to stimulate faster growth.

"Unfortunately, the effects on the US current account of shifts in growth rates abroad appear to be relatively small. It is unlikely that one particular point of interest in domestic growth in Japan and the Federal Republic of Germany would alter the US trade balance by more than \$5-10bn," the Fund says.

"Demand stimulus outside the US would have to be very large

to offset the effect of recession.

A number of factors point to a pick-up in the rate of output later this year, including the boost to real incomes in industrial countries from the collapse of oil prices, lower interest rates and the potential for faster growth in exports.

The IMF forecasts that for the industrial countries as a whole the pace of growth should increase to 3.1 per cent in 1987 from 2.1 per cent this year.

While inflation should decline further to 3.1 per cent from 3.3 per cent in 1986.

Prospects for developing countries however, remain relatively gloomy.

and widespread in order to have sizeable effects on the US position," it adds.

The Outlook suggests that rather than giving a general stimulus to demand, the US and other major economies should focus on ensuring that the funds released through the expected reduction in overall budget deficits are channelled into private investment.

It says that governments should act to ensure that "crowding-in" of private spending offsets the negative impact on demand of tighter fiscal policies.

Governments outside the US should be flexible in operating their fiscal policies perhaps by bringing forward tax reform reductions, should ensure that monetary policy is not too restrictive and promote increased market flexibility.

In an oblique reference to Japan, the Outlook adds there may also be scope for flexibility in the implementation of increases in public expenditure to support stronger domestic demand growth.

In its assessment of the short-term outlook for growth, the Fund says that the evidence points to the slowdown in the world economy earlier this year being a "pox" rather than a "cure" for the onset of recession.

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Third World attacks West over debt crisis

By Peter Montagnon in Washington

DEVELOPING COUNTRIES have registered a strongly worded protest at the International Monetary Fund's annual meeting over what they see as the West's failure to tackle their four-year-old foreign debt crisis.

"The failure to adopt a consistent and lasting solution to the debt problem not only is affecting the recovery of the world economy but makes the servicing of debt an intolerable burden," said a statement issued by finance ministers of the Group of 24, which represents developing countries in the IMF.

The statement said the growth-oriented economic adjustment programmes being adopted by the IMF were "mere rhetoric" unless the present high level of net transfer of resources from developing to developed countries was reduced.

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Nigeria signs IMF letter

By Peter Montagnon, Euromarkets Correspondent

NIGERIA HAS discreetly signed a letter of intent to the International Monetary Fund to allow it to draw around SDR 450m (£225m) to back up its economic stabilisation programme.

IMF endorsement of Nigeria's policy follows the opening, at the end of last week, of a two-tier foreign exchange market in Lagos which has led to an effective devaluation of the Naira. Officials believe this could help Nigeria's negotiations for a

\$200m-\$300m bridging loan from Western central banks.

However, it is not clear whether Nigeria will avail itself of its new option to seek IMF funding.

This depends on whether the government can overcome political objections at home to the involvement of the IMF in Nigeria's economy. The two sides have been at loggerheads for several years over the country's exchange rate policy.

Meanwhile, the bridging loan

negotiations have been slowed by official preoccupation with the more pressing debt problems.

Active discussions on

Nigeria's bridging loan request

are thought likely to resume only when and if Mexico resolves its current disagreement with commercial bank creditors over the terms of a new \$6bn loan.

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WORLD TRADE NEWS

Tanker order
upsurge
bypasses
Japanese

By Yoko Shiba in Tokyo

A WORLD tanker ordering boom which has not been seen for more than 12 years is bypassing Japanese shipyards. New orders have gone to South Korea and Yugoslavia following the steep appreciation of the Japanese yen.

Japanese yards have won only four orders for vessels so far this year. Three will carry liquefied natural gas to Japan from the Australian North-West Shelf - a Japanese-financed project, and the other is a tanker order won by Mitsubishi Heavy Industries (MHI) from Chevron.

The upsurge in the yen's value has widened the cost differential between Japanese and South Korean yards from 15 per cent last autumn to 40 per cent now. In dollar terms, Korean yards workers' wages are one-seventh of those of the Japanese.

Since the beginning of this year, South Korean yards have won 18 tanker orders including four very large crude carriers (VLCCs) and five vessels on option, while Yugoslavian ship-builders have won orders for two tankers and two products carriers.

Including those orders on option, Yugoslavian yards will be busy until 1990, while Hyundai of South Korea has enough work to last until 1988. Japanese shipbuilders, by contrast, are cutting yard facilities drastically.

Ishikawajima-Harima Heavy Industries (IHI) plans to slash its yard capacities by 60 per cent and Hitachi Zosen by 50 per cent.

These tankers order awards to South Korean yards are at prices almost half what they were four years ago. IHI says it and the Koreans have to buy this equipment from Japan accounting for 30-40 per cent of the value of ship.

Some South Korean yards are reported to be negotiating with shipowners to increase prices by 10-15 per cent after they have won orders.

SHIPPING REPORT
Tanker rates
continue
to ease

By Terry Dodsworth

THE RECENT Opec agreement on reduced crude oil production remained the dominant issue in the world shipping market last week, as the decline in activity in the oilfields was reflected in reduced liftings from the terminals and a continuing easing of rates in the tanker market.

In the Gulf trade, the large ship market is on the verge of collapse, according to Gibraltair, the UK shipbroking company, with rates likely to drop to Worldscale 25 for a 250,000-ton cargo from South Arabia to North West Europe, against an option rate of Worldscale 32.5, "only a few days ago."

The one area which has shown some life has been for liftings for delivery to North American refineries, says Galbraith, although these have been mostly directed at smaller tankers.

Elsewhere, the Japanese trade has shown some activity, particularly for smaller volume liftings of between 45,000 and 50,000 tons of lighter oils.

The Japanese market seems likely to maintain steady demand for these sort of cargoes throughout next month, while smaller vessels also remain in demand for shorter hauls to India.

The tonnage set by the depressed tankers has spilled over into the dry cargo market. In an exceptionally quiet trading environment, the grain rate for the US Gulf to the Continent peaked up, with the fixture of a 70,000-tonner for light grains at \$8 a ton, and for the US Gulf to Japan route at \$12.25 a ton.

World Economic Indicators

INDUSTRIAL PRODUCTION (1980 = 100)					
	Aug '86	July '86	June '86	Aug '85	% change over previous year
US	114.9	114.7	114.3	114.5	+0.3
UK	113.3	106.7	106.1	107.7	+2.4
W. Germany	109.5	106.5	106.1	104.5	+1.8
Japan	122.1	122.1	122.7	122.3	+0.3
France	101.4	99.7	100.8	99.2	+2.2
Italy	103.3	98.6	100.2	100.4	+2.9
Netherlands	103.4	100.7	107.0	105.4	-1.9

Source (except US, Japan): Eurostat

Republic of South Africa

U.S.\$75,000,000

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Nasa to launch Indonesia satellite

By Our Jakarta Correspondent

NASA, the US space agency, is to launch Indonesia's fifth communications satellite in March, senior ministers said in Djakarta.

The international carrier Qantas has been given the go-ahead to carry its overseas passengers on its own aircraft between capital cities in Australia. At present it is prohibited from doing this by a law designed to maintain the two domestic airlines as the sole carriers on major trunk routes.

Any move by Ansett, in a new role as manager of Pluna, to link the Uruguayan carrier with either the Cook Islands or New Zealand, would also threaten its control to provide an international air network, will certainly stir Qantas into put-

ting pressure on the Federal Government.

Rester reports from Ottawa: Canada's Transport Minister, Mr John Crosbie, is optimistic about resolving a dispute that threatens to disrupt scheduled airline service between Canada and Britain, he said yesterday.

Britain has complained that Air Canada is taking advantage of its rights under a five-year-old accord to land in London and pick up passengers en route to Singapore and Bombay.

In return, British Airways

was allowed to extend its service beyond Montreal and Toronto to several other Canadian cities, but Britain claims the routes are not as lucrative.

Launch costs of Indonesia's Hughes-built satellite will be \$55m.

The satellite costs \$40m. The use of a Delta rocket is markedly more expensive than the space shuttle costed at \$248m.

However, a launch set for June was suspended along with the whole US space Shuttle programme following the landing disaster in January.

With only one of Indonesia's satellites operational, officials

have been pressing Washington for an early launch. Television and telecommunications links between Indonesia's 13,000 islands are considered strategic imperative.

A dispute in January over US allegations that Indonesia was committing "space piracy" had threatened to throw Malaysia's plans to the course. Charges put by US Government officials included illicitly tuning into signals from the two US Landsat earth mapping satellites.

Semiconductor chief denies dumping pact has boosted prices

BY TERRY DODSWORTH

MR CHARLES SPORCK, president of National Semiconductor, and one of the leading American industrialists behind the recent Japanese-American anti-dumping pact in the semiconductor industry, has vigorously denied that the agreement had led to any appreciable price increase as yet.

They have claimed that prices have increased by between 100 per cent and 500 per cent since the "fair market value" system was imposed on Japanese memory chips, and their objections have been taken up by the American Electronics Association.

"I would expect that prices may go up from between \$2 and \$2.50 to \$2.50 and \$3," said Mr Sporck, "but not by a factor of five or six."

Mr Sporck also announced a spending and technology agreement between National Semiconductor, which claims to be the largest employer in Silicon Valley, and Thomson Semiconductors, a subsidiary of the French Thomson group.

Under terms of the deal, each company will have the right to second-source its telecommunications integrated circuits from the other, and they will also jointly develop future integrated circuits for the telecommunications market.

AUSTRALIAN CARRIER IN BID TO EXPAND

Ansett likely to run Uruguay airline

BY RICHARD HUBBARD IN CANBERRA

AUSTRALIA's major private sector domestic airline, Ansett, is the confirmed front-runner in a bid to take over the management of the Uruguayan national airline Pluma.

Winning the contract would significantly enhance Ansett's chances of becoming an international carrier in spite of Australian Government legislation which prohibits it from operating on overseas routes.

The contract with Pluma would offer Ansett control over a company with major leasing rights in the US and Europe. Ansett already has a management contract with the Cook Islands International airline, which services the South Pacific, and has built up a major share-

holding in a new domestic airline in New Zealand.

The company, jointly owned by Mr Rupert Murdoch's News Corporation and the Transport Company TNT, is favoured to win the Pluma contract.

Mr Emile Conforte, president of Pluma, has announced that the Uruguayan Government is considering selling either a half or full share in the airline and Ansett would be front-runner.

The move by Ansett into international air services will link the Uruguayan carrier with either the Cook Islands or New Zealand. Ansett also

is likely to be perturbed by a competitive threat from Qantas, which has recently started

international air services to Uruguay.

The upsurge in the yen's value has widened the cost differential between Japanese and South Korean yards from 15 per cent last autumn to 40 per cent now. In dollar terms, Korean yards workers' wages are one-seventh of those of the Japanese.

Since the beginning of this year, South Korean yards have won 18 tanker orders including four very large crude carriers (VLCCs) and five vessels on option, while Yugoslavian ship-builders have won orders for two tankers and two products carriers.

Including those orders on option, Yugoslavian yards will be busy until 1990, while Hyundai of South Korea has enough work to last until 1988. Japanese shipbuilders, by contrast, are cutting yard facilities drastically.

Ishikawajima-Harima Heavy Industries (IHI) plans to slash its yard capacities by 60 per cent and Hitachi Zosen by 50 per cent.

These tankers order awards to South Korean yards are at prices almost half what they were four years ago. IHI says it and the Koreans have to buy this equipment from Japan accounting for 30-40 per cent of the value of ship.

Some South Korean yards are reported to be negotiating with shipowners to increase prices by 10-15 per cent after they have won orders.

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Including those orders on option, Yugoslavian yards will be busy until 1990, while Hyundai of South Korea has enough work to last until 1988. Japanese shipbuilders, by contrast, are cutting yard facilities drastically.

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Sell in Asia

MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

The guru factor

Why there are still no sure answers

Michael Dixon concludes this series by warning that it is ingrained habits of managers that frequently stifle good ideas

HEARING UPROAR from a workshop, the new chief executive hurried in. A balking foreman was shaking a worker by the throat and yelling: "One more foul-up, you rat, and I'll kick you into the street!" Horrified, the business school-educated chief told his works manager to send the foreman on an interpersonal communications course.

Looking into the workshop three months later, the chief saw the same foreman shaking another man by the collar and shouting: "One more foul-up, you rat, and I'll kick you into the street... by the way, how's your kiddie got over her cold?"

That cautionary tale should be carved on the desks not only of business schools, but of all who read *In Search of Excellence* and the many other "guru" books on management. Unless the story's warning is heeded, it is odds-on that today's hopes of finding better ways to manage will follow their predecessors—several generations down the line—in unmarked graves.

What killed them was not simply the feeble-minded guru ideas in the face of ingrained habits. Then as now, the hopes were born of necessity. Many western companies already knew that the old rules and rites of management were no longer up to the job, even though the fact had not yet been so sharply stressed by eastern competition.

But while thousands of working executives saw that change was needed, it was the fresh ideas that died. The old ways prevailed essentially uncontested. "Why do so many managers hang on so desperately to things that they know do not work?" asked the then management guru, Professor Frederick Herzberg, almost 20 years ago.

Although a useful answer is still desperately hard to find, there seem to be at least three clues to it.

One is that managers' power to change things is limited by organisational politics. A second is that their confidence to try new approaches is often undermined by the power of the job. The last is that the help they can get from gurus and conventional teachers is restricted because the ways in which good management work differs from bad are as yet but vaguely defined, and therefore dimly understood.

This third blockage is illustrated by a recent study of UK management training chiefs which was led by Professor Iain Mangan of Bath University. The trainers were asked to list the qualities most important in managerial jobs:

"Most replies were standard management-speak," Professor Mangan says. "Leadership, motivation and communication—the kind of terms offered by academics and consultants that can, and do, mean everything and anything."

"What we all lack," he adds, "is a sophisticated vocabulary for talking about management. Some who are spectacularly good at doing it become tongue-tied when asked to reveal the secrets of their success... We academics and practitioners are ignorant of what it is we are about."

It is not only the teaching of management that suffers from lack of a precise and detailed vocabulary. The shortage also hinders understanding of most tasks, mostly of short duration,

such as negotiating by telephone and attending meetings.

But that information does not help much. Many different techniques can be used in telephoning, meetings and so on, and not all prove successful. If management performance is to be improved, the key questions are: which techniques work well, in what circumstances, and how? There are still no sure answers.

The same applies to the catchy recommendations of today's better-known gurus such as Dr Kenneth Blanchard, co-author of *The One-Minute Manager* (see July 14). An example of his nostrums is: Catch people doing things right. Again a manager wanting to work better in some particular circumstances will need to know how.

One noteworthy advance in understanding came from the guru's guru, Professor Henry Mintzberg (discussed in this series on July 26). His research in the mid-1970s confirmed that what managers really do is fuddle with a mass of different tasks, mostly of short duration, from written texts and lectures. In the meantime a better hope probably lies in a strengthening of their confidence to try new ways of working.

The scope for strengthening it can be divined from a study by the American psychologist Dr Allan Katcher, who asked senior executives a nasty question. They worked in the US where management is distinct from ownership. In contrast, professional work enjoys higher social regard than in some countries. So they perhaps had unusually good reason to feel confident.

The question was: what would you least want your subordinates to know about you? And in nearly 18 out of every 20 cases the answer was the same. The fear was that junior staff would come to know how inadequate the chiefs felt in their jobs.

One pretty consistent finding of this series of articles on the sudden and stupendous surge of interest in the works of the 19th century management guru is that it is somehow linked with an upturn in working managers' confidence. Given Katcher's

evidence of widespread self-doubt among even top executives, the guru boom's part in increasing confidence is important.

The best-selling authors play that part in more ways than by talking to the working manager in everyday language instead of lecturing down from an icy intellectual height.

They encourage executives to believe that if they get the essentials right, others can trust their coordination, rather than have to rack their brains continually to find ways of preventing lower-rank irresponsibility. Moreover, the gurus teach that ordinary managers can get the essentials right without needing to know everything, including the statistical wizardries which some previous management writers have falsely suggested can foretell the future.

Besides increasing the confidence of people in managerial jobs today, the best-sellers may have the added benefit of raising standards of management work among younger managers. There is evidence from the US that some of the books are being bought as presents for girls and boys still in full-time education. It is to be hoped that the same practice will spread elsewhere.

The key point was well put by Tom Peters, co-author of *In Search of Excellence* (see August 18). In an article published by the American Management Association in 1976, he said that the powers managers have to move their organisation in fruitful directions, the most productive is the power to persuade.

If they can accept that fact, and the need to listen as well as talk to those working for them, then "con with luck and a limited extra group control of the signalling system to point a general direction and mark out limited areas of exerted new institutional excellence. By adroitly managing agendas, they can nudge the day-to-day decision-making system, thus simultaneously imparting new preferences and testing new initiatives.

And since some day, in retrospect, they may be able to see themselves as experimenters who attempted to build consensus on a practical (and flexible) vision of what was possible over a five-year horizon, and through incessant attention to the implementation of small, adaptive steps, made that vision a reality.

If so, he added, they should be well content.

This is the final article in this series. Previous articles appeared on June 30, July 14, 21, 28, August 4, 11, 18, September 1 and 15. The series will be published as a booklet later in the year via the Financial Times publicity office.

Management abstracts

Franchised shops plus mail order. D. van Rosendaal in *Abetwirtschaft* (Fed. Rep. of Germany), April 1986 (3 pages in German, English version available).

The marketing manager for Germany of Yves Rocher (cosmetics) explains how his company achieves 80 per cent of its turnover by mail order, and still gets a worthwhile contribution from franchised shops; looks also at how the two distribution channels complement each other and how conflict situations are avoided.

Global marketing: a sensible business/industrial option? G. J. McNally and W. W. Locke in *Business Marketing* (US), April 1986 (6 pages)

Two articles which cover the problem of creating global marketing "pull" quote the experience of Borg-Warner Chemicals, discusses pressure of technology, reliable products, and low prices as necessitating a global approach; "con," based on the operations of Armstrong World Industries (gaskets), maintains that cultural differences are a large hurdle still to overcome, and recommends co-ordinated "niche" marketing.

Measuring Telemarketing Productivity. H. E. Glass and N. M. Kuhn in *Business* (US), April-June 1986 (6 pages).

Contends that telemarketing centre productivity measurement should reflect its main activities: order processing, customer service, field sales support, and account management; divides measures into process (eg calls per day), and result (sales revenue), and impact (size of field sales force).

Peters' case examples demonstrating measures applied by Rohm and Haas (plastics—order processing), Capital Preservation Fund (investment—customer service), Wrigley (chewing gum—field sales support), and C.F. Air Freight (account management).

Classified advertising on prestel. C. Berman in *Computing* (UK), May 29 1986 (2 pages)

Warns of the high cost and ineffectiveness of advertising on the "Yellow Pages" section of Prestel, blaming the poor indexing system which makes it virtually impossible to find a particular advert. Notes the advent of a computerised classified advertising service (Casper) which seems a much better bet.

These abstracts are condensed from the abstracting journals published by Abert Management Publications. Previous issues of the original journal may be obtained at a cost of £4 each (including VAT and p+p; cash with order from Abert, PO Box 23, Wembley HA6 EDU.



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While the icon-like portrait no doubt only deepened most managers' feelings of inadequacy, a number seem to have tried to fit their own image to it. They tended to act as though they had the prescience to foresee in detail what their organisation must do, and the omnipotence to ensure that it did it.

It may well prove that today's best-selling authors have made their best contribution by exposing that icon as a ludicrous caricature. They stress not only that managers are merely human. They also hark back to the teaching of the forefather of the "new wave" gurum, Aristotle, who defined humans as social animals. As such, even executives have willy nilly to operate politically.

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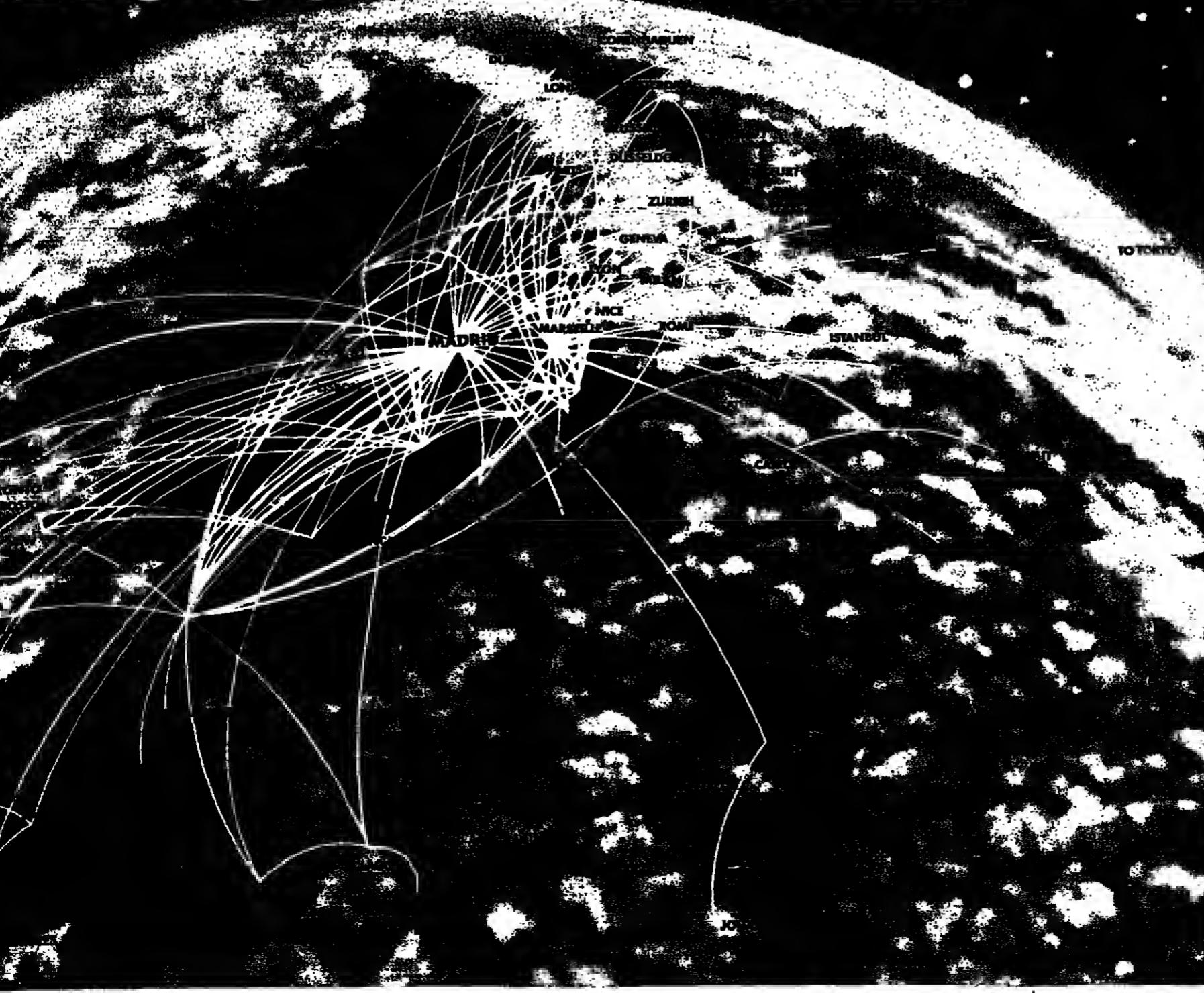
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UK NEWS

GOVERNMENT STUDIES RADICAL COMMUNICATIONS PROJECTS

Private groups may run radio frequencies

BY DAVID THOMAS

THE GOVERNMENT is considering a novel plan to allow private companies to run radio frequencies on a commercial basis.

If this idea were adopted, it is thought that Britain would be the first country in the world to operate such a system. This plan for frequencies, which are used for broadcasting and communications, is likely to be one of the main conclusions of a review launched by the Department of Trade and Industry (DTI) last year.

Supporters of these proposals believe that commercial pricing would lead to quicker development of the

spectrum of frequencies for new uses, such as cellular radio.

Officials in the DTI are near the end of their review which was carried out with the help of consultants.

Under the proposals, day-to-day administration of the spectrum would

be removed from the department and given to two different types of organisations.

The first would be organisations which are already heavy users of radio frequencies, such as the BBC, the Independent Broadcasting Authority and British Telecom.

The second would be commercial companies set up specifically to ad-

minister frequencies not allocated to the first group.

It has not been decided how this initial allocation would be made, but it could involve an auction of frequencies or bidders submitting plans for how they would develop the spectrum.

Once the initial allocation had been made, companies administering the spectrum would be free to lease frequencies.

However, a number of issues remain unresolved, such as the implications for amateur radio users and how to ensure fairness of treatment between the different sorts of orga-

nisation which would administer the frequencies.

Civil servants are likely to make their recommendations to ministers after Christmas. However, to carry out the most radical suggestions under consideration would probably require legislation, diminishing their chances of being adopted in the run-up to a general election.

The review has also considered liberalising an important element of large companies' private telecommunications networks. These are links using radio frequencies which transmit voice and data between two sites in a company.

Centre aims to raise level of computer software engineering

BY ALAN CANE

THE UK Government is spending £2m (\$7m) in the next three years on a centre to demonstrate to industry the potential and use of software tools or special computer software which makes it simpler and cheaper to write other computer programs.

The centre, based in Manchester, was opened last week by Mr John Brothier, Industry Under-Secretary. "The aim of the Software Tools Development Centre is to raise general standards and the use of software engineering in the UK. It will give guidance to software producers and users alike of the benefits to be

gained from the use of good tools and methods," he said.

The production of computer software is seen as industry and government as a key to the UK's commercial performance in the electronics and computer-related industries.

Software tools and software engineering are attempts to put the production of software on a more scientific basis. At present, it is more craft than science, and there are serious worries about the efficiency of systems analysts and computer programmers.

Software tool suppliers have

agreed to lend their products to the centre free of charge.

Companies will be able to seek expert advice from staff at the centre and compare and contrast different tools using their own data.

At the end of three years the centre is expected to become self-supporting from consultancy and other services.

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New hours for drivers introduced

By Kevin Brown

SIMPLIFIED regulations on working hours for lorry and coach drivers come into force throughout the EEC today despite continuing trade union opposition.

The new rules permit an increase in maximum daily driving from nine hours to 10 and modify the system of compulsory rest breaks. They replace regulations introduced in 1989 when the Community consisted of only six member states.

The greater flexibility allowed to operators by the new regulations was welcomed by the Freight Transport Association, which represents companies with lorry fleets.

The FTA said some companies operating on long-distance routes hoped to achieve cost savings by reducing the number of vehicles needed and rescheduling journeys to avoid expensive overnight stops.

The International Transport Workers' Federation, which represents drivers' unions throughout Europe, said the regulations would further weaken the "grossly inadequate" controls on working hours.

The federation said employers would be able to manipulate the rules to require drivers to work up to 12½ hours for three consecutive days followed by 14½ on the next three days.

Mr David Mitchell, the Transport Minister of State, said the regulations were a compromise package including "items which the British Government would not itself have chosen."

Pay settlements 'fall to 5½%'

BY HAZEL DUFFY

PAY SETTLEMENTS in manufacturing fell to an average 5½ per cent in the third quarter, according to the Confederation of British Industry's (CBI) Pay Database.

The figure is the lowest for three years and compares with 8 per cent in the first quarter and 8½ per cent in the second quarter. But the CBI, which is conducting a national campaign among employers to settle pay claims at levels which will cut British industry's rising unit labour costs, cautions against the figure being any more than a step in the right direction.

It points out that the range of settlements remains wide and that concentration on any single figure would be misleading. One fifth of

the settlements in the third quarter were between 6½ and 7½ per cent, slightly over a quarter between 5½ and 6½ per cent, and a quarter between 4½ and 5½ per cent. The figures are provisional.

Latest official figures show that unit wage costs in manufacturing industry in the UK rose by 1 per cent in the second quarter when they were 4½ per cent higher than a year earlier.

Sir Terence Beckett, director general of the CBI, said of the latest pay settlement figures: "We shall have to do much more before we can start competing on level terms with our major overseas rivals."

Emphasising the need for employers to strive for greatly reduced

pay settlements, he added: "Indeed, with the cost of living virtually static, companies must seriously question the need for annual pay awards, especially where productivity is not improved."

Richard Evans writes: Basic pay rates in the UK are beginning to respond to the lower rate of inflation, according to the latest salary and cost of living report by Reward Regional Survey.

According to a survey of over 700 companies, annual salary increases were running at 8.3 per cent in September, against an inflation rate of 2.4 per cent. This compared with pay rises of 8.7 per cent in September 1985 when the inflation rate was 6.9 per cent.

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UK NEWS

TSB rush leaves only 50-50 shares chance

BY RICHARD TOMKINS

RESPONSE to the TSB group flotation has been so heavy that applicants other than preferential ones will stand no more than a 50-50 chance of receiving any shares.

Details of the response and the allocation will be announced this afternoon, but it is already clear that a ballot among the ordinary applicants, and a scaling down of the winners, is inevitable. The biggest investors will be ruled out altogether.

Nearly 5m applications have been received with a cash value of over £35m. With 1.3m shares available at a parity paid price of 50p each, this means that the issue has been subscribed eight times.

Of the 5m who applied, some 1.25m are preferential applicants - TSB customers and employees - who were promised 50 per cent of the issue. All will receive an allocation,

with those at the bottom of the scale getting as many shares as they asked for.

The TSB said that it is impractical to have many more than initial shareholders, so it will be issuing shares to only about 1.75m ordinary applicants. The balance of nearly 2m will be eliminated in a ballot.

Big investors - those sending in cheques for much over £1m - will be eliminated from the allocation because they stand to lose more through the costs involved in having their cheques cashed than they would gain through their profits on a small allocation.

Applicants who are successful in the ballot will receive a proportion of the shares applied for. Since the TSB's aim is to give the issue towards the smaller investors, the portion will gradually diminish as

Labour to reject 'expensive' pay calls

By Philip Bassett, Labour Editor

A FUTURE Labour government would have to be prepared to reject public-sector pay demands if it felt that the country would be unable economically to meet them, according to Mr Neil Kinnock, the Labour Party leader.

Speaking to Labour and industrial journalists at the opening of the party's annual conference in Blackpool, Mr Kinnock's comments provide the most extensive indication so far of the policies Labour would be likely to implement to deal with the vexed issue of pay.

He recognised the current large gap between the increase in inflation and the rise in earnings, though he said it was hardly surprising within an economic environment created by the present Government which required people to "go out and get what they can when they can."

He stressed, too, the need to look at rises in marginal capital costs, which, he said, were dwarfing the admittedly "not unimportant" rise in unit labour costs.

However, Mr Kinnock said that it would "fully" even to attempt to specify legally enforceable pay norms in an effort to reverse the recent trend.

Rejecting what he described as 1980s ideas of income, he said: "I don't think governments can helpfully determine what precise levels of wages are appropriate in the private sector."

He took a different line on the 7.5m - 8m direct and indirect employees in the public sector. "A government which knows it can't afford to pay more has a duty to say 'no'."

Addressing the Solidarity centre-right group, he argued that the Alliance idea of coalition offered only "the lowest common denominator" implementing a programme which everybody agreed was second-best.

His speech was clearly intended to counter the pressure which the Alliance leaders have been trying to build up on the Conservative and Labour parties to say that they are willing to talk with the SDP and Liberals in the event of no party getting an overall majority after the next election.

Mr Hattersley's main theme was that Labour was "on the road to victory" and would win an overall majority. He said that this was Labour's "complicit answer" to the SDP's aspirations of coalition.

Labour plan might be matched by the Government.

The formula applied will be broadly the same as that for British Telecom. This offered shareholders the choice between receiving no more than the original flotation price or new non-voting securities for long-term investors. These would offer either an increase in capital value or a secure guaranteed income.

The Government would retain SODP's aspirations of coalition.

Privatised British Gas would be taken back, Kinnock says

BY PETER RIDDELL, POLITICAL EDITOR

A LABOUR government would bring a privatised British Gas back under public control using broadly the same formula already proposed for British Telecom which rules out any "short-term speculative gain."

This was made clear by Mr Neil Kinnock, the party leader, in an interview with journalists on the eve of the Labour Party conference in Blackpool.

It will be spelled out more fully during tomorrow's debate on Labour's new social ownership proposals. These involve a fundamental re-thinking of previous attitudes towards nationalisation in urging a greater mixture of public and private ownership.

They are expected to be overwhelmingly endorsed by the conference, despite reservations by many on the party's hard left that they represent a watering down of Socialism.

Mr John Smith, the party's Trade and Industry spokesman, believes it is right and necessary to make Labour's attitude clear well before the flotation of British Gas this November. However, the party cannot give any details of the precise plan until it knows the exact terms of the British Gas offer. Otherwise, any



Mr Neil Kinnock

the sole voting share, but either BT or British Gas would remain a public company operating under company law.

Any coalition with Labour and other parties would be wrong both in principle and in practice, Mr Roy Hattersley, the party's deputy leader, and Shadow Chancellor of the Exchequer, maintained yesterday in firmly ruling out any post-election deal with Social Democratic Party (SDP)/Liberal Alliance.

Addressing the Solidarity centre-right group, he argued that the Alliance idea of coalition offered only "the lowest common denominator" implementing a programme which everybody agreed was second-best.

His speech was clearly intended to counter the pressure which the Alliance leaders have been trying to build up on the Conservative and Labour parties to say that they are willing to talk with the SDP and Liberals in the event of no party getting an overall majority after the next election.

Mr Hattersley's main theme was that Labour was "on the road to victory" and would win an overall majority. He said that this was Labour's "complicit answer" to the SDP's aspirations of coalition.

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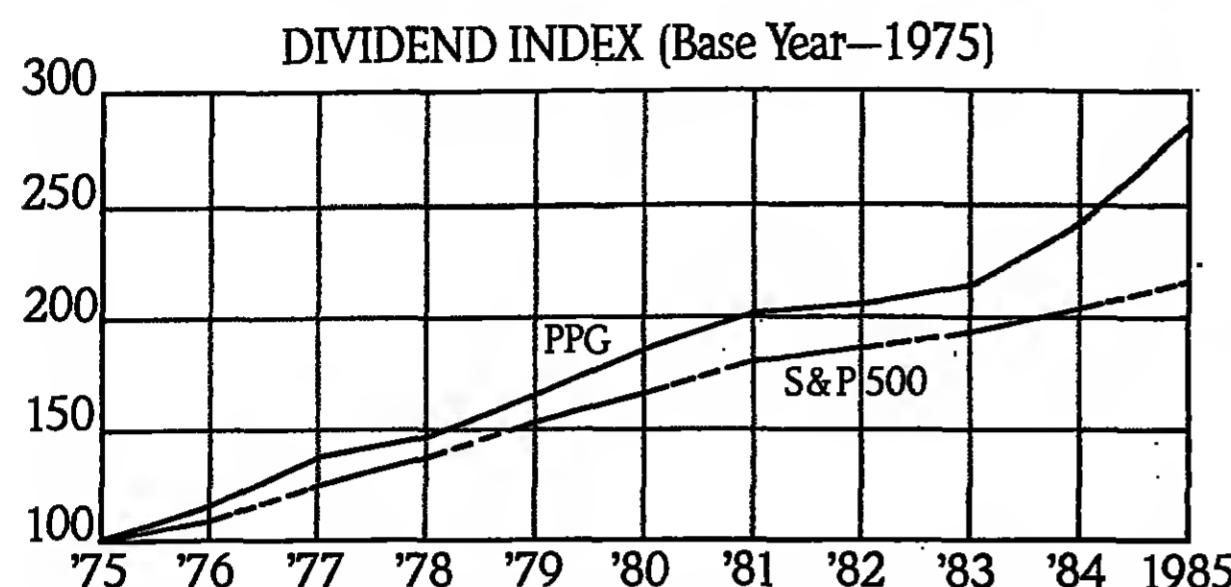


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UK NEWS

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GEC and rival Plessey in joint venture talks

BY DAVID THOMAS

GEC and Plessey, Britain's two biggest makers of telecommunications equipment, until recently locked in a bitter takeover battle, have begun talks which may lead to a joint telecommunications subsidiary.

GEC's £1.2bn (\$1.7bn) bid for Plessey was blocked by the Monopolies and Mergers Commission last month.

Now the two companies are discussing combining some of their activities connected with System X, Britain's only large digital public telephone exchange, which both helped to develop.

The present agenda falls well short of any proposals for a joint subsidiary, but some at least of those involve hope that this could be the eventual outcome.

A merger of the two companies' overlapping interests in System X has long been considered a sensible move by industry observers and was supported by the Monopolies and Mergers Commission.

The two companies have now set up a task force to consider areas in which they could collaborate more closely in their System X activities.

The task force will identify over

the next month activities where duplication of effort could be eliminated. These are likely to include purchasing, marketing and data processing.

The companies are pointing to their collaboration on the original development of System X as a model for this approach.

Senior executives in both companies believe that approaching the problem in this initially limited fashion is more likely to be successful than jumping straight into talks about a full merger of the System X activities.

New Firms Pitch in to the SE

By Clive Wicksman

THE FLOOR of the London Stock Exchange will be more crowded this morning because of the appearance of the new market-making firms preparing for the re-opening of the exchange on October 27.

The number of firms with pitches on the stock exchange floor will rise from 19 to 28. Of these 20 will be making markets in UK equities and 12 in UK government gilt-edged securities. The building of the new hexagonal pitches has been carried out in the last few months to the evenings and at weekends.

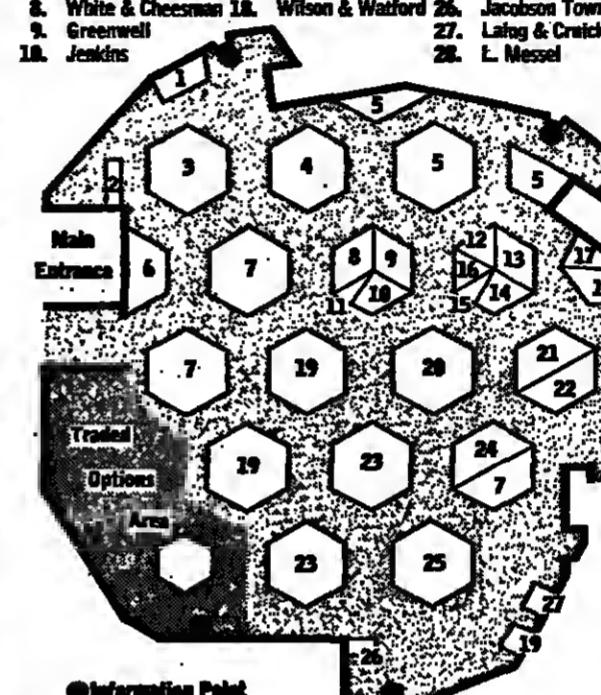
The number of market-making firms with pitches on the exchange floor is unlikely to change in the run-up or immediate aftermath of Big Bang. After the Big Bang 35 firms have registered to make markets in equities, a number which might increase slightly over the next few weeks. In the gilt-edged market the Bank of England has designated 27 firms as primary dealers.

Although there is a small amount of vacant space on the floor, few of the new market-making firms which have not taken up a pitch by today are expected to request to do so by October 27. Most will be content to deal exclusively over the telephone from their offices.

Even those market-making firms with a presence on the floor are today redeploying some of their staff who were formerly on the floor to

New Pitch Allocation on Stock Exchange Floor

1. Savory Mills
2. Kitcat & Alters
3. Citicorp
4. Hoare Govett
5. County Biscuit
6. H. Rattie
7. BZW
8. White & Cheesman
9. Greenwell
10. Sternberg
11. Wood, Mackenzie
12. Schroders
13. J. Capel
14. Straus, Turnbull
15. Seigneur
16. Gilbert, Elliott
17. Wilson & Watford
18. Jenkins
19. Smith Bros
20. Morgan Grenfell
21. Chase Manhattan
22. Merrill Lynch
23. Mercury
24. Phillips & Drew
25. Gravenor Grant
26. Jackson Towse
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offices in the stock exchange building or elsewhere. A partial redeployment was considered essential to make room for all the newcomers.

Most believe the advantages of face-to-face trading will diminish

Reparation scheme planned for markets

By David Lascalle

A CENTRAL compensation scheme for investors using the City of London markets after the Big Bang is being proposed by the Government.

Tomorrow the Department of Trade and Industry (DTI) will table an amendment to the Financial Services Bill. This would give the Trade Secretary powers to lay down rules for a scheme to compensate those who lose money if an authorised investment institution deals fraudulently or goes bankrupt.

The DTI's move comes in response to concerns that the schemes being set up by individual self-regulatory organisations (SROs) in the City may not all be adequate or offer similar levels of compensation, but the proposal has encountered hostility from the Stock Exchange whose compensation scheme is the best developed to fit the City.

A spokeswoman for the Securities and Investments Board (SIB), which has been set up to oversee the City's self-regulatory apparatus, said yesterday that the board supported the proposal. "Some form of scheme that offers equivalent compensation must be the central plank on investor protection," she said.

As it stands, the Financial Services Bill does not provide for a compensation scheme although the SIB's rule book talks of the need for one. One consideration that prompted the DTI's move was its decision this summer to grant SROs immunity from legal action. This concession, it was felt, needed to be balanced by a measure to strengthen the SROs' accountability.

The manner in which a scheme would be funded and the maximum levels of compensation will be a matter for discussion. The SIB has already publicly proposed a £30,000 limit, which it considers to be as high as is practicable to cover most of the needs of small investors.

Although all SROs would have to join the scheme, they would still be allowed to make their own arrangements for higher compensation if they wished. The concern in the Stock Exchange is that its members could end up providing compensation for less well-regulated segments of the market.

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UK NEWS

Chink in Whitehall's secret curtain

THE PARLIAMENTARY lobby is one of those quintessential British institutions which has survived a century but is now under challenge - like other Victorian restrictive practices, such as the Stock Exchange, the Law Society and Lloyd's, the London insurance market.

Paradoxically, the inspiration for the changes is not a Thatcherite belief in sweeping away existing institutions, but rather a revolt against the practices of one of British Prime Minister Mrs Margaret Thatcher's key advisers.

The point at issue is the way that the Prime Minister and the Government brief political reporters. In Britain, unlike the US and most continental European countries, the Prime Minister's press secretary tells journalists anonymously, but the *Guardian* newspaper is now challenging this convention.

The lobby consists of journalists based at the Palace of Westminster, who report on the background to politics, the manoeuvring behind the scenes in the Cabinet, and among politicians. These journalists are distinct from the gallery reporters who cover debates in the chambers of the Commons and the Lords.

Membership of the lobby is a result of inclusion on a list kept by the Sergeant at Arms, who is chief administrator of the House of Commons. This was, initially in the 1880s, and still is, primarily to control the number of journalists in the Members' Lobby outside the chamber, and in certain other private corridors and bars where MPs meet.

It is this informal access to politicians which is the main advantage

Peter Riddell explains why pressure is growing for a change in the way the Government feeds sensitive political information to journalists.

information is carefully sifted. Curiously, the lobby system provides a way through this wall of secrecy. The information provided by spokesmen such as Mr Ingham is naturally intended to suit the Government's case because that is his job and it is up to the journalists to put it into context.

Putting such briefings on the record will, however, make little difference to the general bias towards secrecy in Whitehall. The British system is also compared unfavourably with the briefing of political reporters in other countries. For instance in the US, Mr Larry Speakes appears in front of television cameras as President Ronald Reagan's spokesman while in West Germany the Federal Chancellor's spokesman attends Cabinet meetings. But in Britain, Mr Ingham does not attend the weekly Cabinet and is briefed either by the leaders of the Labour and Alliance parties or by his private secretary.

These briefings are unattributable, which means that a spokesman's comments are reported in a way which does not identify the source. This leads to the use of a variety of euphemisms such as "Downing Street" (or senior officials) believe..." or "ministers think".

This system is open to abuse helping the Government set the political agenda and can make life too easy for journalists, but that depends on the journalists. Mrs Thatcher has, at times, indirectly fanned through her spokesman criticism of rebellious ministers, such as she would not do publicly.

The *Guardian* has proposed that its reporters should identify the source of the briefings as either a Downing Street spokesman, or as Mrs Thatcher's press spokesman. Mr Ingham has no proposals for change, and it is a matter for the committee of the lobby which is gently considering the matter.

The timing of the *Guardian's* move has been influenced by the launch of the *Independent* newspaper in a week's time, because the *Independent* is proposing to boycott

these unattributable briefings. In practice, the *Guardian* proposal is not radical since there have been several changes recently. Under the pressure of a reform-minded lobby committee it was agreed last year that briefings by the leaders of the Labour and Alliance parties would be attributable. Mr Ingham declined to go along with this idea in view of his position as a civil servant.

There have also been informal changes as the old cosy and secretive atmosphere has broken down and the lobby has grown in size and become younger. The previous rules of non-attribution had been steadily eroded by increasing references to Downing Street or government officials.

The controversy is more of symbolic than actual importance because much of the information in political reports in this and other newspapers do not come from such briefing.

Yet, the continuation of the lobby system (and by this is generally meant the briefings) has assumed importance in the broader debate over government secrecy and freedom of information. The culture of Whitehall and the Civil Service in Britain is still dominated by the principle of the need to know rather than the right to know.

Outsiders, including the press, are regarded with suspicion, and all

is to be done to keep them at arm's length.

In Britain, the parliamentary lobby is unusual only in its prominence. There are parallel groups of other specialist journalists covering, for example, the Foreign Office and the Ministry of Defence, and they are arguably even more dependent on a single source or a more limited number of sources than those working in the adversarial world of Westminster.

Olivetti poised to boost microchip research

BY PETER MARCH

OLIVETTI, the Italian electronics group, plans to expand long-term research with the setting up of three new laboratories in Britain and the US.

The UK base, in Cambridge, north of London, was recently opened. Two more research centres are planned for next year in California and in the Boston area.

The laboratories are part of a new strategy for long-term research that Olivetti directors are due to finalise by mid-October.

Dr Hermann Hauser, the Olivetti president responsible for re-

Expansion forecast for machine tools market

BY NICK GARNETT

THE UK market for machine tools is forecast to rise next year 14 per cent above the expected sales level for 1986, according to a study by the London Business School.

The forecast, which also predicts steady growth in the market into the 1990s, is much more optimistic about growth than British machine tool companies themselves have been in recent months.

The market this year has been relatively flat, with the business school predicting total sales by the end of the year just 7 per cent up on 1985 at constant prices.

The business school, which has produced the forecast for the Machine Tool Trades Association, expects the UK market to total £760m next year.

Dr Sean Holly of the business school is also predicting steady growth from 1987 onwards, with the UK market exceeding £1bn in 1989 and £1.3bn by 1991.

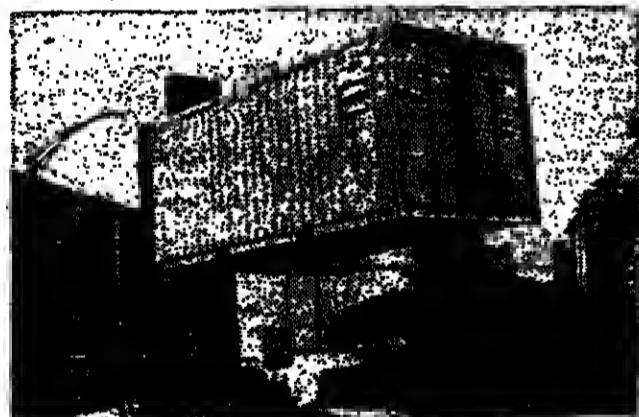
In constant 1980 prices, this represents not only a return to the levels of 1979 but a rise of over 200 per cent on the low point of 1983, the association said yesterday.

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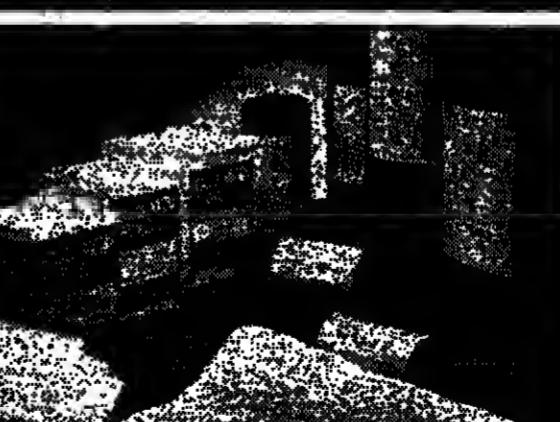
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Jill in 1985

Trawl of private sector for ECGD job

By Christian Tyler

THE GOVERNMENT is inviting people from the private sector to apply for the job of running the Export Credit Guarantee Department (ECGD) when Mr Jack Gill, a career civil servant, retires at the end of the year.

It is one of the most senior government jobs to be put on the open market and the first time that the ECGD has looked outside for a secretary. Last year an industrialist, Mr Peter Lawrence, was appointed head of defence procurement at the Ministry of Defence.

The Government is ready to pay more than the £41,500-£43,500-a-year salary that goes with the ECGD job to the right person from the private sector. It sees the appointment as a three or four-year contract, perhaps on secondment, to begin with. Civil servants are also free to apply.

An internal re-organisation of the department, including outside appointments, is already under way to make it more competitive and efficient. The ECGD, one of the largest export credit insurers in the world with a risk portfolio of £30bn, has, in common with others, been hit hard by developing country debt arrears.

Contractors suffer from decline in business with Middle East

By JOAN GRAY, CONSTRUCTION CORRESPONDENT

THE PROBLEMS of the John Howard Group, which decided to go into receivership last week, arose partly from difficulties in the Middle East. A large amount of its business is concentrated there.

John Howard, a medium-sized civil engineering company, specialises in coastal protection work, including sea walls, harbours and causeways. It has been affected by fewer orders and delays in payment resulting from the impact of lower oil prices on Middle East producers.

The value of contracts awarded to civil engineers alone has declined from £765m in 1982-83 to £535m in 1984-85.

The figures for 1985-86 are due any day now, but from the feedback from our members they are certain to show a further fall of about 20 per cent as a result of the downturn in oil production, the

growing proportion of work going to local contractors, and the fact that the infrastructure is more complete," said Mr Gareth Thomas, the Export Group's assistant director.

Two of Britain's biggest contractors, Laing and Wimpey, have had severe problems. Early this year, they put their Saudi Arabian joint venture company, Laing Wimpey Alireza, into liquidation after non-payment of more than £16m for work on major projects.

Several contractors are, however, continuing to work successfully in the area.

Trafalgar House company Construction International has just completed the £225m Sultan Qaboos University in Oman.

Electrical equipment output up 10% in year

By Terry Dodsworth

PRODUCTION of industrial, electrical and electronic equipment rose 10 per cent last year to £12.78bn from £11.68bn in 1985.

According to the Federation of British Electrotechnical and Allied Manufacturers (Beema), exports for the year totalled £4.99bn against £4.26bn in 1984, representing 39 per cent of output, or an increase of three percentage points on the previous year's export performance.

Beema manufacturers, whose products exclude electrical consumer durables and computers, generated a favourable trade balance in the year of £519m against £381m in 1984. Exports amounted to £4.96bn and imports to £4.47bn.

Beema said a separate study of the UK measurement and control industry showed that it had been growing in real terms at a rate of 4.8 per cent for the past five years. Annual production in this sector was running at a rate of £221m a year, the survey showed, and growth was expected to continue at a rate of about 3.5 per cent over the next few years.

Safety fears for industry

BY OUR LABOUR STAFF

THE ACCIDENT rate in British industry will continue to rise unless trade unions take action to improve health and safety at work, the Trades Union Congress (TUC) says.

In a set of guidelines for safety representatives and safety committees, published today, the TUC says that government cuts in the number of health and safety inspectors mean that workers will have to

play more of a role in ensuring employers meet health and safety standards.

There are plans to relax health and safety laws and to lift alleged health and safety 'burdens' from small firms. In reality, however, it is workers who will have to bear the burden in the form of more injuries and ill health caused at work, the guidelines say.

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Oxfam has made a start

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UK NEWS

**Television
sector
'decently
profitable'**

By Raymond Gowers

FINANCIAL PROSPECTS of independent television companies have undergone a significant transformation, according to a review by stockbrokers Kleinwort Grievson.

"ITV is becoming a decently profitable commercial business rather than an overtly regulated branch of public service broadcasting," said Mr Luke Johnson, a media and communications analyst at Kleinwort Grievson and one of the authors of the review.

ITV shares have traditionally been seen in the City of London as yield rather than growth stocks because of a reputation for over-regulation and the possibility of franchise loss. The rejection of advertising by the Peacock Committee, the present dramatic upturn in advertising revenue and the likelihood of an extension of franchises beyond 1989 have transformed the outlook.

"ITV companies in reality offer excellent growth prospects and their ratings should reflect this," Kleinwort Grievson argues. At the moment, typical ITV ratings are eight times prospective earnings compared with the FT Industrial's average of 13.5. This gap is likely to narrow, the stockbrokers argue.

Kleinwort Grievson recommends three of the 13 quoted ITV companies, Scottish Television and Ulster, as "strong buys" and a further nine as "buys". Television South West is rated a "strong hold."

The review also makes clear that three quarters of the ITV companies have benefited from the recent changes in levy — the special tax on TV profits. The levy rate, after a free slice of profit, was reduced from 66.7 per cent to 50 per cent on domestic profits although a levy of 22.5 per cent was imposed on foreign sales. ITV will gain at least £40m from the change, Kleinwort estimates.

The stockbrokers also highlight the wide differences in the average turnover per employee in the ITV system — largely because of the different programme-making responsibilities of large and small companies. The average figure for Thames, the largest ITV company, is £33,367. Yet for Television South, not one of the big five network companies, the figure is £118,497 per employee.

**Flour millers predict
tight market for grain
despite good harvest**

BY ANDREW GOWERS

ly poor, chiefly as a result of the recent Hurricane Charlie.

This is ominous news for the millers, who had to spend large amounts importing wheat from outside the EEC last year to supplement home-grown grain. Flour and bread prices rose quite sharply as a result. The flour-millers appear to be trying to prepare public opinion for the possibility that bread prices will stay up this year.

Companies in the £1bn-a-year flour-milling industry include Allied Mills, Banks Hovis McDougal and Spillers. The quality of the UK cereals harvest is one of the key factors in their profitability.

Another factor which will limit the availability of UK grain this year is the poor harvest in France and Spain, which have suffered from a severe drought.

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EUROPEAN
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THE ARTS

Architecture/Colin Amery

ROH plans merit full support

The slow renewal of the nation's cultural institutions gathered momentum last week with the announcement of the complete refurbishment and enlargement of the Royal Opera House, Covent Garden, and the development of the Tate Gallery into a cluster of new museums. The preparations for the Tate of the North continue at the magnificent Albert Dock in Liverpool.

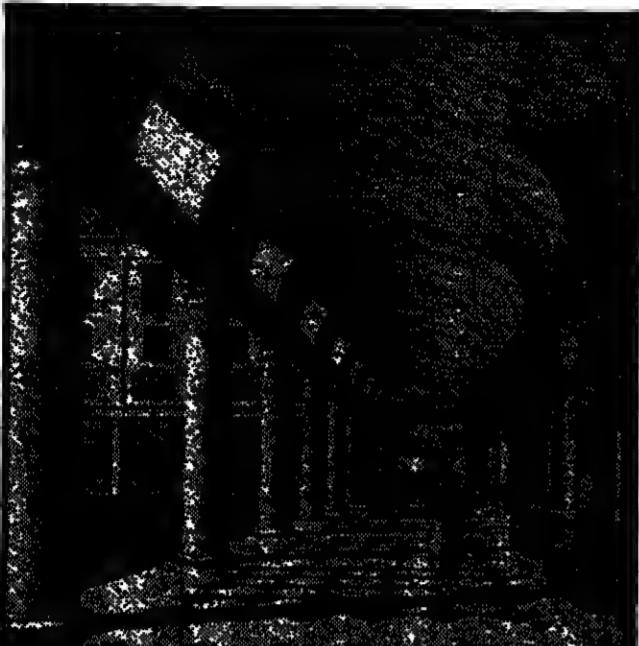
The development of the Tate into a huge patchwork of museums for different elements of the collection is an incredibly ambitious project and one that will be entirely dependent upon private funds. The expansion has been planned by James Stirling Michael Wilford and Associates and is architecturally eclectic, following the approach adopted for the Clore Gallery soon to open as the Turner Museum.

As the Tate Gallery proposals are all dependent on very long-term private funds raising agencies must hope to look at the plan for the Royal Opera House, about to be considered for planning permission. Not that the Opera House has the money for its scheme, but it is a mixture of commercial and cultural uses there is a shortfall only of some £20m; that, if hoped, will be found from private sponsors.

The architects for the Opera redevelopment are Jeremy Dixon and William Jack of the architectural practice Jeremy Dixon (BDP). They were selected by an international competition in 1984. The proposals can be seen in an exhibition of models and drawings and some specially commissioned paintings by Carl Laubin on show in James Street behind the Opera House, daily except Sundays.

The Covent Garden plans involve a considerable redevelopment of a corner of the Inigo Jones Plaza, the Floral Hall, properties owned by the Opera House on James Street, Floral Street and Long Acre. It is a complex plan of striking visual addition: it has two main purposes: to modernise and refurbish the Opera House front and backstage, and to provide shops and offices that will pay for most of the operation.

Looking at all the diagrams and those phased maps beloved of all developers, and considering the size of the site and the awkwardness of this tight corner of London, it would be a perfectly sound reaction to ask: why not demolish the present Opera House and start again? Or sell off and move the whole operation to the South Bank? Why not do what the Met did in New York and make the Royal Opera House the centre of an urban renewal project — a Lincoln Center in Docklands?



View in the arcade looking towards the new opera House entrance

In fact the proposals are much cleverer and more subtle than the more obvious ways of redevelopment. The architects and their clients have created a scheme that heals the remaining gashes in Covent Garden and respects the widespread reaction that exists for the present 1852 E. M. Barry theatre. Quite rightly everyone has realised that one of the best things about going to the opera is the sheer red and gold tiered richness of the Victorian auditorium. There may not be enough leg room in the stalls and the rake may be inadequate; it may not be the most comfortable house in Europe, but to enter it is always to enjoy a moment of cosy richness.

There are many glories in the new plans that will enhance this pleasure: a new entrance from a new arcade in the Piazza will supplement the Bow Street entry; a new double spiral staircase, wide and handsome, will serve all levels of the theatre and at its foot will be plenty of much needed milling space; and the roofs of the new arcades will offer the opportunity for audiences to paradise beneath pergolas at a high level above the Piazza. Covent Garden's attraction has always been the clash of opera and the workday world.

As a theatre it has never had the enviable grandeur of the Paris Opéra, the delicacy of the Fenice or the stylish panoply of La Scala. But it has always had a sense of venerable occasion that comes from being well-integrated into the city. The proposals on show deserve all the support they can get because they keep and enhance the sense of place that is so vital to Covent Garden.

Circle/St John's, Smith Square

Dominic Gill

Friday's concert presented by the Society for the Promotion of New Music in Circle (the instrumental sibling of Singers) and conducted by Gregor Rose fell between two stools—it was neither the characteristically adventurous programme of a Circle concert proper, nor for that matter a typical SPNM event for new and unknown composers (the programme was cautious, middle-of-the-road, and only three of the six works on it were first-time premieres).

All of the pieces, however, had the virtue of brevity: none outstayed its welcome. Robert Grant's *Dumbarton* was a lively, colourist essay for six instruments, 10 minutes long, with a great variety of simple, economical instrumental combinations. David Sutton-Anderson's (b. 1936) *Sound of the Falcon* for flute, oboe and bassoon is a genial collection of little

studies for solo harp, rather more rewarding to study and to play, I should guess, than to hear. E. J. Van Zandt's *El Oro de los Tigres* sets six tiny Jose Luis Borges poems in the style of the Japanese *tenkas* for soprano, clarinet, cello and harp: a pleasing idea, umquam executed. The score looks nice. *Fragments*, four for soprano and four instruments (including bass clarinet and soprano sax) is not one of the greatest works of the talented Mexican composer Xavier Alvarez, who now works in London: around eight minutes long, it is a studious essay, decent, well made, but uncharacteristically careful, low-key unadventurous. Good, accurate playing by and large from the ensemble; strong performances from the two sopranos Eileen Hulse and Nicole Tibbles.

Barry Mill's *Harp Sketches* are a genial collection of little

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The Mikado/Coliseum

David Murray

No opera-lover is going to begrudge the English National Opera a popular money-spinner — wider benefits accrue from a lucky hit. Jonathan Miller's new version of *The Mikado* ought to do nicely: it is almost as funny as the original, and musically it is cast for the first part of the run at least, from strength. It doesn't lack frenetic energy and David Parfitt's Orendah show did last year, and with the asset of sympathetic diction from everybody — the comedy reaches better into the big auditorium.

As you will have heard, Miller has jettisoned the title role. Idle justifies their premise that Ko-Ko isn't really a singing role. "Tritwillow" just about survives, the madrigal and roundelay lose a bit. (One recalls the Met Auditions story. Singer, after ill-assorted arias: "My teacher and I can't decide whether you sound like a tenor or a baritone?" Interpreter: "No.") He is adequately frumpy with nice lines in practice neck-chopping and growelling at the Mikado's boots, tongue at the ready, though his laid-back version of the character doesn't do justice to Ko-Ko's farcical terror.

The juvenile leads are bouncy Bonaventure Botone, a Nanki-Poo in co-respondent shoes and Lesley Garrett as the preening Yum-Yum. They sing delightfully, and they gain from Miller's dislocation: when Giner's dialogue is too ponderous, they can deliver it with a smile. The spiky colour of the Japonaiserie is lost, but the gaudy through the balconies we glimpse through the balloons in a decaying antechamber.

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Bright Young Things, as surely they always were. The choreographer Anthony van Laast sets his rouged bellboys and port-maid to 1920s-musical capering with fixed furious smiles.

As the ENO's guest Ko-Ko, Idle justifies their premise that Ko-Ko isn't really a singing role. "Tritwillow" just about survives, the madrigal and roundelay lose a bit. (One recalls the Met Auditions story. Singer, after ill-assorted arias: "My teacher and I can't decide whether you sound like a tenor or a baritone?" Interpreter: "No.") He is adequately frumpy with nice lines in practice neck-chopping and growelling at the Mikado's boots, tongue at the ready, though his laid-back version of the character doesn't do justice to Ko-Ko's farcical terror.

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North

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tops.

Felicity Palmer's Katisha is a splendid monster, full-voiced and ferociously musical: it is a part she was born to sing (though only for a few weeks), and she does it no holds barred. The arrival of Angus's Mikado makes no less of a sensation, and is no less well sustained by his lethally gentle interest.

friendly address.

The remainder: Peter Robin-

son takes good care of the score; he doesn't disguise Sullivan's occasional pit-band orchestral sound, but he loses few of the happy instrumental ideas (in which Sullivan, given his conservative way, was notably fertile). Two or three familiar singalong numbers are taken far more deliberately than in the hallowed tradition: purists will object, and I heard no point in adding grandiosely to an evening which has no jokes to make about public pomp. (I learned my G & S mainly under the auspices of a fanatic fellow-student in college drama, Graham Day, who nowadays figures on other pages of this paper if it is pleasing to learn that he retains his taste for executions.)

"I've got a little list" and

"Punishment fit the crime"

are as usual updated, with cathartic sets of targets. From Idle and Miller one might have expected some sharper barbs, but Miller has been tactfully restrained about interpolating much, once the basic shift was fixed. There is a dance by headless victims, by way of helpful illustration at one point, and a few other marginal notes. Some two or three scenes go a trifle flat for want of new visual ideas. But the cast drives the story along, and



Alastair Muir

the coolly mocking ambience is ideal, and much of Sullivan's sympathetic (certain Marx Brothers movies served as a good evening.

The Capture of Troy/Grand, Leeds

Max Loppert

On Saturday all three professional British productions of *The Trojans* at Covent Garden, by Scottish Opera, have followed to a greater or lesser extent, the traditional line of Grand Opera spectacle. Such an approach must naturally be out of the question for these particular touring-company purposes; and in any case it appears to have been the express intention of the producer, Tim Albery, and designer, Antony McDonald and Tom Cairns, to pursue exactly dramatic. That is of course, true of the Trojan part of the opera itself, a two-act structure directed without falter or let-up to climaxes of explosive power (if any incomplete form of *The Trojans* has to be given, it is the first part that stands better on its own). But on the production I have seen no other that comes close to the two acts forward with such fierce, tensity urgency: the Trojan women as a monster of theatrical unyieldiness and inertia has taken a heavy battering in the three decades since the world's opera companies — led, of

course, by Britain — actually started exploring the work, by this intimate, hard-driving, dramatically stirring *Capture of Troy* it must surely begin to lead to that forever.

The production is intensely dramatic. That is of course, true of the Trojan part of the opera itself, a two-act structure directed without falter or let-up to climaxes of explosive power (if any incomplete form of *The Trojans* has to be given, it is the first part that stands better on its own). But on the production I have seen no other that comes close to the two acts forward with such fierce, tensity urgency: the Trojan women as a monster of theatrical unyieldiness and inertia has taken a heavy battering in the three decades since the world's opera companies — led, of

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As Cassandra, the American soprano Kristine Cieslinski is handsome, serious, intelligent and very moving, even though the voice cannot produce in its upper range the necessary strength and firmness of line. Another American, the tenor Ronald Hamilton, makes a reasonably promising first British appearance. And the most elegant Berlioz, Hugh Macdonald, has also orchestrated, and the conductor inserted, an extra scene — for the Greek captive Sisino — that Berlioz removed at a late stage (it exists only in a piano score). The added narrative is logical, but the interruption of the tremendous contrast between Antrochonache's quiet departure and Aeneas's hair-raising first entry makes for more loss than gain.

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The Valkyrie/Covent Garden

Rodney Milnes

Among the many interesting things about Göran Järnefelt's production of *The Ring* for the Welsh National Opera, currently on tour at Covent Garden, is the muted and at times downright hostile reactions it has drawn from the Press. Perhaps this is because it is directed not so much from abstract stimuli triggered off by the music, or from the libretto whether in the original or in a translation, but very firmly from one particular translation — Andrew Porter's. In effect, it is directed as if it were a play. This brings a danger of it seeming a prosaic Ring — an adjective frequently used to describe it in print — but to my knowledge it is a danger totally avoided.

The vivid dramatic response in last Saturday's performance of *The Valkyrie*, which is essentially a series of duologues, brought very real benefits in the meticulously detailed depiction of the growing bond between Siegmund and Sieglinde and of the latter's mental breakdown in the second act, and in the way Wotan, Fricka and Brünnhilde being husband, wife and daughter as well as divinities. With all this on stage and Richard Armstrong and the WNO Orchestra supplying a grand but controlled musical overlay, you have a properly many-layered account of the work, one to which the audience can respond at whichever layer it chooses.

Concentration — and no audience in this particular theatre can have concentrated so breathlessly on the dialogue in a Wagner opera since the war — is aided by the simplicity of Carl Friedrich Oberle's decor, altered and much improved since the première two years ago (though I miss the mountainscape cloth in the second act, and the new Feuerzuber is

Newcomers since the Cardiff première include Penelope Walker's crisply enunciated, awarely sung Fricka and John Tranter's thunderously malevolent Hunding. There are enough ringing soprano Valkyries to suggest that the company need not fear for future Brünnhildes (less in the way of potential Fridas, though). The one problem that refuses to go away is Phillip Jill's Wotan. His delivery of the text is admirably clear, and he shows more awareness of the god's predicament than before, but there are patches in the voice that under pressure lose definition of tone. It's a case not so much of a wobble as of a lucuna, and it's very worrying.

Obituary/Sir Robert Helpmann

Clement Crisp

Sir Robert Helpmann died in Sydney, Australia, yesterday aged 77. Robert Helpmann studied dancing in his native Australia and appeared as a student with Anna Pavlova's company during its Australian tour. In 1933, he arrived in London and was seen by Ninette de Valois, who engaged him for her young Vic-Wells Ballet. Within a year Helpmann had danced the role of Satan in de Valois' Job and partnered Alicia Markova in the full length Swan Lake. For the next 17 years Helpmann was to be the leading male star of the company, treasured by critics and public alike for the vivid strength of his dramatic performances, and especially for his extraordinary comic skill.

He was of extreme importance to the ballet during the war years, both as a leading dancer of rare versatility and as Tales of Hoffman.

Helpmann's theatrical career, included leading roles at Stratford-Upon-Avon and the Old Vic, where he played Hamlet, and he was seen in many films most notably The Red Shoes

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Monday September 29 1986

A big bang in commodities

AS THE City of London plunges ever deeper into the competition for international equity and bond business another group of markets is looking curiously left out.

Until recently London's commodity exchanges seemed all that impervious to the kind of revolutionary changes under way elsewhere in the financial community. Even so, they are proving extremely slow to adapt to the idea that they, too, are competing for business with other centres. They are likely to emerge into the 1990s much the poorer unless the process of change accelerates.

The London commodity markets—those in metals and produce as opposed to financial futures—are in no shape to square up to the powerful US exchanges which dominate the futures business. They have strong links with the physical trade in many of their products, to be sure, but in most cases, they are suffering from a chronic lack of liquidity. They are hopelessly fragmented—and some of them are still relatively costly places in which to do business.

Large amounts of investment business, crucial to the health of an exchange, wander across the Atlantic from Europe to Chicago in search of safety. Some of these funds, such as the London Commodity Exchange, are looking increasingly from the London Commodity Exchange to New York and Paris. The domestic agricultural futures market—while quite successful in some areas—is experiencing grave difficulty getting new products off the ground; so are relatively new bodies like the Baltic International Freight Futures Exchange and the International Petroleum Exchange.

The London Metal Exchange, at least in the precious metals market, is finding a number of commodities, if anything more than any other from a lack of speculative interest in the wake of the tin crisis. It is also proving the most reluctant to change and the most determined to continue asserting its independence.

There are perfectly good historical reasons why the commodity markets should be spread around the City in separate compartments but in the last few years fragmentation has looked more and more like an anachronism.

For one thing, the indigenous companies trading commodities in London have increasingly merged or spread across the markets over the years. Where each market used to boast a quite different set of members

The power of business gurus

IN A few weeks' time one of Britain's leading commercial television stations will start showing a major weekly series of programmes on The Business of Excellence. Featuring Tom Peters, Kenneth Blanchard and a galaxy of other gurus, most of them American, the Thames TV series marks the latest stage in an explosion of popular interest in management which has swept the western world since 1982.

Almost inevitably, it was in the US that the fashion first took root. Starting with Peters' In Search of Excellence and Blanchard's One Minute Manager, a small library of stylishly simplified books on business has each sold several million copies. One of the most recent is Isococa as told by the irrepressible Charybdis chairman himself, published just two years ago, will soon shoot past the remarkable, more than 5m which Excellence has notched up since 1982.

Sceptics have expected the fashion to fade away, like celebrity keep-fit manuals before it. In the US, the wave of million-sellers has certainly faded, but it has been succeeded by a very steady flow of books selling several hundred thousand each—a level which would have been unthinkable a few years ago.

Widespread reaction

In Europe, the fashion is still gathering momentum. The next 12 months will see the publication of several works by well-known chief executives trying to emulate Lee Iacocca's success. Their efforts are welcome: one of the most striking aspects of the boom in Europe is the reluctance of European managers to countenance home-grown ideas, particularly if they come from just across the frontier.

The factors behind the boom on both sides of the Atlantic, and the ideas beneath the veneer of Americanised bonhomie and overstatement which mar most of the books, have been examined in depth in a Management Page series on The Guru Factor which concludes today.

In essence, the fashion was born out of a widespread US reaction against two sorts of

conventional wisdom: the notion that Western business was virtually helpless in the face of Japanese competition; and the much older convention of management as an entirely rational process centred upon dictate, system and bureaucracy.

Instead, Excellence and the other books have all examined the examples of Western companies such as IBM, Hewlett-Packard and 3M which are more than finding a place in Japan by combining the "big Ss"—management (strategy, structure and systems)—with a more human approach—what McKinsey & Co has neatly dubbed the "soft Ss" in which staff, shared values, style and skills are all given a new emphasis. Rejecting the view of management as distant manipulation—often of an overwhelmingly financial character—the gurus have rediscovered the old virtue of paying close attention to the customer, the employee, the product and the factory.

Few of the gurus make much claim to originality. Most see themselves either as the voice of common sense after several decades of over-elaborate and oscillating management fashions, or as re-interpreters of inpenetrable academic ideas which go back between 50 years and 200 years ago.

Yet their view of management is, in one sense, a breakaway from the past.

As some have done, of being impractical theorists, ignores the fact that the creation of any sort of change requires intellectual leadership, as well as a large army of doers ready to carry out all the leg-work of implementation.

What the best of the gurus are doing is to help raise the level of analysis and decision-taking in companies, while also reminding them of some key basic principles of human relations. In the process, the gurus are helping breed a new generation of managers who are better balanced than their predecessors.

HERE is a moment in climbing a mountain when the legs begin to flag, the breath comes short and the top still seems a long way off. The recovery of the French economy is roughly at that stage.

After five virtually flat years, activity has picked up at last, with real GDP expanding at about 2.3 per cent this year and slightly more rapid growth possible in 1987. But there is also disappointment that despite the windfall bonus of falling oil prices, and the drop in the dollar, growth is not faster and French industry has not drawn more benefit from it. As in previous recovery cycles, much of the increase in internal demand has been siphoned off into imports and the expansion of exports has been modest.

So, although Mr Edouard Balladur, the Finance Minister, has found grounds for a new optimism about the performance of the economy, the fact remains that his government faces an increasing need to show results ahead of elections due to take place within 18 months.

Despite the disappointment at this "tepid" rate of expansion—*one foreign economist calls it—"there are other signs of more fundamental changes at work which in the long run could find a higher level of sustainable growth."*

The French car industry—indirectly the employer of one in 10 of France's industrial workforce—has begun to regain market share both domestically and in Europe. "This is a shift in trend from what we have seen in recent years," says Mr Albert Millet, chief economist of Saint Gobain, the glass and engineering group, "and for manufacturers of glass it is a good thing."

Of the broader signs of a turnaround, the most eye-catching is that unit labour costs in French manufacturing industry are now rising less rapidly than in West Germany—thus giving France an important competitive advantage.

According to the OECD, France is the only major industrialised country in which unit labour costs in manufacturing have risen this year and remain flat in 1987.

Unlike Britain, where the recovery in growth has been accompanied by a steep upward climb in wages, France is now into its fourth year of wage restraint.

After all, London would be in a better position in commodities, as in stocks and bonds, to exploit its substantial natural advantages as a trading centre. Together, the markets may well be stronger than its present divided state.

But small and medium-sized businesses show signs of reversing the trend of recent years and stepping up their investment. Investment in the service sector and in housing also is gathering pace—the latter stimulated by recent government measures to promote real estate investment.

All of these factors, coupled with the relaxation of price and exchange controls, the prospect of privatisation and deregulation in the financial markets are bringing a major improvement in the business climate.

Nonetheless, these factors have not been strong enough as yet to break through the straitjacket that has long held down the growth of the French economy: because of competitive weaknesses in French industry, each resurgence of internal demand is accompanied by a surge of imports that

ability and hence their power to invest—although this does not explain why the same arguments have not led to wage restraint in Britain.

Notwithstanding a planned one-day strike by public employees over wages next month, there is little sign of the consensus falling apart.

The unions' readiness to peg wage settlements to a falling inflation rate is a key element in maintaining the downward pressure on inflation. Despite the April devaluation of the franc and the easing of price controls, inflation should fall to 2.3 per cent by the end of the year—and possibly lower in 1987. At that level the French

are beginning to tell themselves that they have shed some of the inflationary habits that dogged their economy in the late 1970s and early 1980s.

The trend in salary costs and inflation has meant that French companies' profit ratios—which sagged badly in the late 1970s and early 1980s—are returning to levels comparable to those before the first oil crisis. This has helped fuel the sharp climb in share prices on the Paris Bourse.

A buoyant Stock Exchange has also brought a return of confidence to the French economy of companies seeking to finance themselves through the equity market rather than through bank borrowing. Issues of new shares and certificates d'investissement (non-voting stock) by French companies have raised FFr 42.5bn on the Bourse so far

this year—three times last year's total of FFr 14.5bn.

Investment is up—but not nearly as high as had been hoped for at this stage in the recovery. Investment in manufacturing industry expanded by an average 3 per cent in real terms over the two years 1984-85. Much of this was carried out by the nationalised and larger private groups in the engineering, chemical, electronics, metal transformation and food industries. It now seems to be slowing down because the larger French companies judge that demand is slack.

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The sobering overall lesson

is that if France is to avoid running into problems on its trade account it needs to maintain economic growth rate that is a half a percentage point below that of West Germany.

But with West Germany growing at 3 per cent, and an implied French growth rate of 2.5 per cent, France cannot return next year to the 1986 level of 2.6 per cent of GDP after rising

to 2.8 per cent of the workforce.

Hence the anguished cry of

Mr Philippe Seguin, the Employment Minister, for more budgetary support for job creation measures in the belief

that macro-economic action depends. Nobody thus expects him to push for a much hastier rationalisation of the steel, shipyard, automobile or coal sectors.

The Bureau of Information

of Previsions Economiques, the only French forecasting agency which does long-range

sectoral analysis, assumes that the shift of resources to investment will continue with investment in manufacturing industry rising by an annual 4.8 per cent in the 1985-91 period.

On that basis, it sees France

regaining in the years ahead a

growth rate close to the 3 per

cent it achieved between 1973-79.

There is nothing spectacular

in that—but it could

provide the building blocks for

a higher sustainable rate in the

1990s.

Runners in the IMF stakes

The starting gun had hardly sounded before the front-runner to succeed Jacques de Larosière as managing director of the International Monetary Fund, the Dutch candidate Dr Onno Rieding, was out campaigning for the job.

Just that none of the front-runners is a central banker attending the annual meeting of the IMF and the World Bank this week in Washington missed the point. Dr Rieding's government even went to the trouble of putting out a Press release.

"Dr Rieding available as managing director, IMF, as from January, 1987," said the statement from the Royal Netherlands Embassy in Washington. Clearly Holland is rich in men who could quickly take over as the Dutch finance minister.

Another front-runner is the governor of the Bank of France, Michael Camdessus, who has the strong support of his government but the serious disadvantage of being the man who is retiring.

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Men and Matters

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Shipping of New York

WTI has 50 per cent of the newly-formed Good Earth Corporation, set up to raise foreign currency for China by developing projects in trading deals.

The interesting aspect of Good Earth is that it will be financed and managed by the Chinese themselves. The Chinese 50 per cent in the company is being shared equally between the state-owned China International Centre for Technical and Economic Exchange (the commercial arm of the Chinese foreign economic relations ministry), and a company headed by Deng Pu Fang, eldest son of the Chinese leader Deng Xiaoping.

Called Kang Hua, that company is a commercially-oriented "pension fund" for Chinese army veterans.

"Our Good Earth network spreads throughout China and will be an ideal means of researching and implementing potentially successful commercial arrangements," says Blaker.

Fund raisers

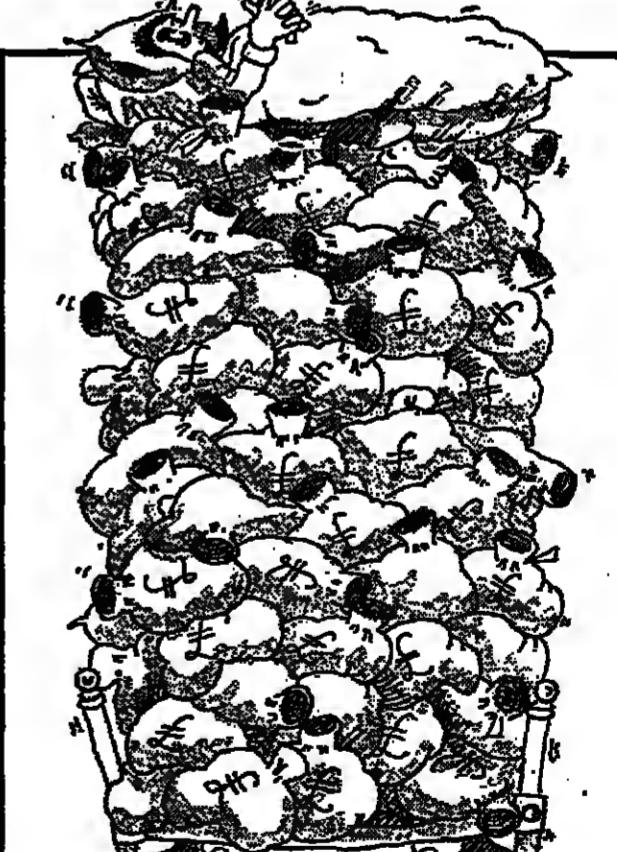
Delegates to the Labour Party conference in Blackpool who managed to tear themselves away from the mayor's address of welcome last night were surprised at what they found when they wandered round the display of exhibition stands spread around the town's Winter Gardens.

It is a much larger exhibition than in previous years, in keeping with the party's renewed emphasis on presentation. However, some of the stands do not fit in easily with the party's firm rejection of nuclear power which, it can be conveniently predicted, will take place on Wednesday.

Two stalls are promoting British Nuclear Fuels and Nirex, the nuclear waste disposal agency.

Labour Party officials are sufficiently nervous about their presence to have given an explanatory note to delegates pointing out the cash advances to the financially strapped party of having outside organisations take space in the exhibition—whatever the message they bring.

Observer



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"You're not playing rugby against Cardiff police now lad—pull that helmet above your ears!"

After all Beethoven was de-

signed to have their own signature tunes—composed by Beethoven. In an imaginative art sponsorship the Medici String Quartet is "auctioning off" a selection of Beethoven Quartets after its Elizabeth Hall concert on October 7.

A company, or individual

FOREIGN AFFAIRS: DEFENCE SPENDING AND BRITAIN'S ECONOMY

Tonic that failed to give a lift

By Ian Davidson

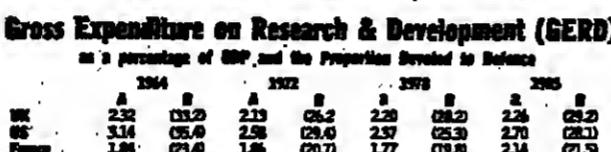
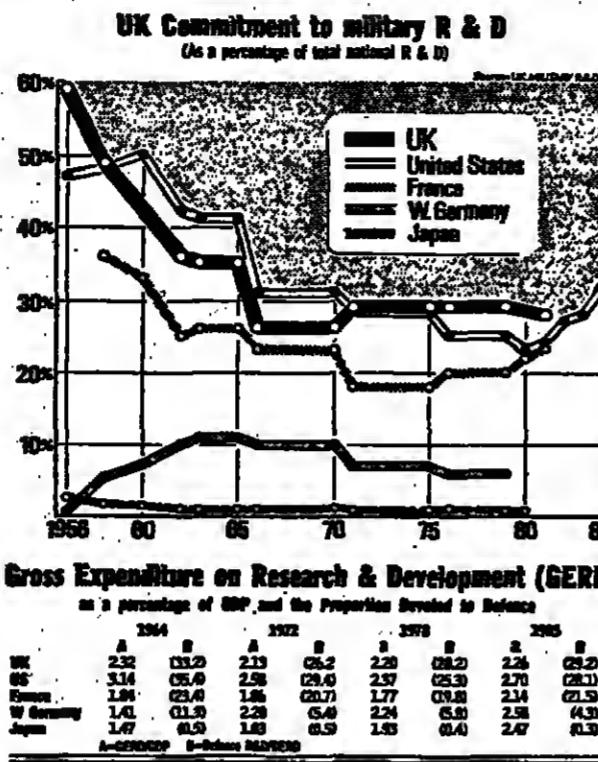
BRITAIN spends a higher proportion of its GNP on defence than any of its Nato allies apart from the US and Greece. Is this good for the British economy or bad?

The question is highly controversial. Some analysts have claimed that defence spending has been, at least in some countries and in some circumstances, a powerful motor of technological development. Others have argued that it must be, by definition, non-productive, with a perverse effect on economic growth. They point to the opposite examples of Britain, with high defence spending and low growth, and Japan, with low defence spending and high growth, and claim that the British economy has been dragged down by the burden of its excessive imperial ambitions. Yet if one considers some other countries, France for example, it is clear that there is no single-factor matrix in which there is an automatic trade-off between defence spending and economic growth.

Nevertheless, several studies in recent years have strongly suggested that Britain's defence spending does have perverse economic effects. Three years ago the Maddock report on the electronics industry concluded that companies deeply involved in defence work—largely lacking in entrepreneurial skills, and that their chance of making a major contribution in the civil areas (apart from aerospace) was "vanishingly small".

Last year, the Levitt report found a perverse correlation between defence procurement and productivity: in the electronics, components sector, which is very little dependent on military sales, productivity was rising fast, whereas in the radio, radar and electronic capital goods sector (which is heavily dependent on military sales), productivity growth was negligible. It also found that the inflation rate for defence procurement was significantly higher than the national rate of inflation, even for dual purpose products like oil and non-military vehicles.

These findings are recalled and elaborated on in a study by three fellows of the Science Policy Research Unit at Sussex University, which is published twice yearly in the Lloyds Bank Re-



Some of the numbers presented in the article are rather impressive. The Conservatives have boasted often enough that the increase in the defence budget since they came to power has gone almost exclusively into extra purchases of equipment; but the corollary of this is that Britain has become more dependent on selling equipment to the Ministry of Defence. Over the decade 1974-84 the share of manufacturing going into defence sales rose from 6.8 per cent to 12.3 per cent. This trend has been most strongly felt in aerospace and electronics, since they account for about 50 per cent of all defence procurement.

More spectacular still are the figures which compare research and development spending and the share of it which is devoted to defence, in Britain and four other major western countries. They show that Britain spends a significantly smaller proportion of its (smaller) GDP on total R & D than West Germany or Japan, and that a much higher share of what is spent goes to defence research.

The article goes on to argue that this high share of defence research is the civilian economy by attracting too many of what is, at any one time, a finite pool of qualified scientists and engineers (QSEs). It claims that an analysis of GEC's 1985 graduate recruitment brochure shows that the ratio of QSEs to total employees was 32 per cent at the company's primarily military sites, 14 per cent at primarily civilian sites, and only

2 per cent at sites producing consumer goods.

I am not sure that the Sussex authors admit that much of this extra effort is necessarily anecdotal, that the whole area is under-researched, and that propositions about the impact of defence spending on the civilian economy may be, to some extent, untenable. But there can be little doubt that some of the facts to which they draw attention are worrying. Moreover, they are not alone in their anxieties. Another recent report, from the Council for Science and Society, endorses the argument that Britain is becoming increasingly unable to afford its military R & D and should probably retrench, and casts doubt on claims that there is beneficial spin-off for civilian industry.

R points out that the electronics industry is the most R & D-intensive of all British industrial sectors, but that over half of the R & D is funded by the government (overwhelmingly the Defence Ministry). "Looked at another way, UK

private industry now spends less of its own money on electronics R & D than French industry or any other of its major competitors. British firms have failed to become leaders in most fields of semiconductor and other electronic developments over the past 20 years, with the major exceptions of military electronics and areas within telecoms and consumer instruments."

Finally, it points out that much military R & D is inherently unsuitable for civilian application. "Most military R & D leads to product innovation. Much of the innovation on which civilian industry depends is, however, in improvement in the manufacturing process, not in new product development. It is through process innovation that companies compete over price and quality..."

Unfortunately, however, there would be no guarantee that any resources withdrawn from military R & D would automatically be converted into resources for civilian R & D. Everything, according to Henry

Ergas of the OECD, depends on whether the general environment favours the diffusion and adoption of new technologies, and in particular on whether national education and training systems are up to scratch.

In a forthcoming study called Does Technology Policy Matter?, he examined three groups of

1-Mission-oriented countries which are primarily concerned with major projects of national significance, often with an emphasis on national defence. The US, the UK and France.

2-Diffusion-oriented countries, which are largely concerned to upgrade the capacity of firms to respond to new technologies.

3-Japan, whose technology policy includes both mission and diffusion-oriented components.

Britain spends too much on military R&D—just that Britain manages its R&D badly. "The UK's major difficulties arise from the pervasive lack of incentives in its system of mission-oriented R&D... . The propensity of British agencies to form 'clubs' with their suppliers within which each supplier is competitive equates rather than commercial efficiency... weakens whatever incentives suppliers may have to seek an early lead, while also ensuring that the resources available are so thinly spread as to be ineffectual.

Finally, the reluctance to build penalties clauses into development contracts, and to terminate unsuccessful projects, aggravates an inherent tendency to cost overruns."

When he wrote these words Mr Ergas could not have known about Dix Belgravia's solution to cost overruns in the military programme which would be to make the company responsible for setting aside a sum of £5m or £2m, and that property developers were, in theory, excluded from the scheme by the last Budget. But the provisions of the Finance Act are far from draconian and Dix Belgravia has structured its business so that, like many other property companies, it complies with the terms of the scheme.

Also Dix Belgravia is seeking capital not to establish a "new company but a joint venture between two established businesses—in this case between Dix Building Services and Pringle Jones and Partners, a chartered surveyor. Of the five executive directors of Dix Belgravia board only one, the chairman, is not employed by Dix or PJP.

There is no reason to suppose that Dix Belgravia will not be a viable business. The property market is booming. It is difficult to see just how the company will benefit from the public sector, and the bulk of industry which draws little benefit from public assistance to innovation."

The second category of countries puts less emphasis on cutting-edge technology, and more on the widespread dissemination of technology, through education and training, industrial standardisation, and co-operative research. The drawback is a conservative bias, in favour of established industries and in favour of incremental rather than radical innovation, which makes companies vulnerable to more radical competitors.

In fact Dix Belgravia is a fairly typical BES issue. It may be that the scheme is not as bold and a great deal of money for its directors, whose A shares automatically rise in value if it achieves modest levels of compound growth. Industrial Competitiveness and Britain's Defence Committee, Mary Kildor, Margaret Sharp and William Walker, Lloyds Bank Review, Civil Exploitation of Defence Technology, Sir Trevor Maddock, NEDC Electronics, The Economics of Defence Spending, M. S. Levitt; NIESR, UK Military R&D; Council for Science and Society; OUP, Does Technology Policy Matter?, by Henry Ergas Centre for European Policy Studies.

Lombard

Tax breaks for venture capital

By Alice Rawsthorn

individuals as a quid pro quo for investment in venture capital.

For individuals, especially for affluent individuals in higher tax brackets, the rationale behind BES investment is simple. Given that the investor is entitled to full tax relief, their holding in the company is subsidised by the tax payer by as much as 60 per cent. Thus if the company is successful the gains are greater and if it fails the losses are lighter.

The rationale for companies is equally straightforward. The scheme offers a simple, relatively inexpensive way of raising capital. This is why companies such as Dix Belgravia has structured its business so that, like many other property companies, it complies with the terms of the scheme.

There is nothing unusual about Dix Belgravia as a BES issue except that it is rather large, asking investors for £5m rather than the usual £1m or £2m; and that property developers were, in theory, excluded from the scheme by the last Budget. But the provisions of the Finance Act are far from draconian and Dix Belgravia has structured its business so that, like many other property companies, it complies with the terms of the scheme.

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The scheme plays an important part in the Government's "enterprise" programme. The Government is committed to the concept of devolving responsibility for job creation and economic regeneration from the public to the private sector and the BES is one of the more important measures introduced to help young companies to raise capital.

In successive budgets the Government has tried to steer the scheme back towards its original job creating, technology promoting ethos, just as it has tried to weed out the unscrupulous sponsors and directors who have profited from it.

Almost all these efforts have been in vain. Perhaps the time has come for the Government to conclude that tinkering with the structure of the scheme is futile, that the BES is not, nor ever will be, the most effective way of helping young businesses and to find a more equitable alternative.

Aerospace partners

From the director, European Public Relations, McDonnell Douglas

Sir—I must take issue with Mr Darke's comments (September 18) on your editorial (September 12) about Airbus and the possibility of collaboration with McDonnell Douglas. He claims that "partnerships between enterprises in both continents generally result in the Europeans being junior partners, picking up whatever remains after the Americans have captured the major high-tech, skilled and design part of the operation." This is simply not the case as far as McDonnell Douglas and European industry is concerned, nor I suspect for many other arrangements between American and European firms.

We have for many years been promoting the concept of international partnerships in aerospace—civil, military and space. We have put that concept into practice in respect of major projects. The advanced version of the Harrier was promoted to the US Marine Corps by McDonnell Douglas. Now, the AV-8B and the Harrier GR Mark-5 for the Royal Air Force—a projected total of approximately 325 aircraft—are collaborative projects shared virtually equally between American and British industry with British Aerospace taking the project lead and for UK versions and McDonnell Douglas for US requirements. Rolls Royce is supplying the engines for both versions of the aircraft.

More recently, the US Navy has chosen the BAE Hawk as the basis of its new pilot training system. The Hawk was marketed in the US in partnership with McDonnell Douglas which will carry out some design work and manufacturing. BAE has sold the Hawk in an important new market and is sharing the work with a US company. Once again, partnership has worked to the satisfaction of both partners.

Two other examples: British companies have, to date, carried out more than £500m worth (£75m) of work on the Harpoon missile system bought by the UK. McDonnell Douglas is happy with the arrangement and so are the British companies sharing in this high-tech work.

Spanish companies are producing a wide range of high-tech products as a result of an agreement to purchase F-18 fighters. These products include carbon-fibre panels for all F-18 aircraft, including those built for the US.

It is right that there should

Letters to the Editor

status. It is essential to impress upon the Government that it must introduce this change even if further proposals for transferability get the big go-ahead.

May I suggest that a more constructive conclusion would be to urge all those who wish to see independent (non-transferable) individual tax allowances to drop the line saying so to the Interim Revenue Policy division, Room 47, New Wing, Somerset House, Strand, London, WC2R 1LB. Unfortunately, its deadline for comments is tomorrow.

C. Carter
North Beeches,
Blaizehouse Lane,
Lansfield, Surrey.

Wrong about Brazil and Kafka

From Dr S. Griffith-Jones
Sir—John Redwood's article

"The case for more Thatcherism" (September 17) says that "Brazil and some other countries characterise Brazil... Latin America's largest socialist state."

Brazil is not, and none of its governments have pretended to be, a socialist country. Quite the contrary. Between 1964 and 1984 the country was ruled by the military who assumed power on the excuse of stopping the threat of Communism."

Brazil's economy is a mixed one, with both state and private capital playing an important role, and in this respect has many similarities with South Korea. It also shares with Korea a good record for growth in the past two decades. Its record on income distribution is not very satisfactory, though this may change with the new democratic government. In the past two years, Brazil has been growing very fast, indeed, perhaps faster than any other economy in the world. Its volume of automobile production has already surpassed that of the UK.

It seems serious that such a distinguished figure as Mr Redwood should be so ill-informed about the largest Latin American country, and should rely, instead, on ideological assumptions.

If his wish were fulfilled, it would not only be transferable allowances that would go under, but also the vitally necessary and long overdue reform to make the tax system fair and non-discriminatory for all, regardless of sex or marital status.

It is right that there should

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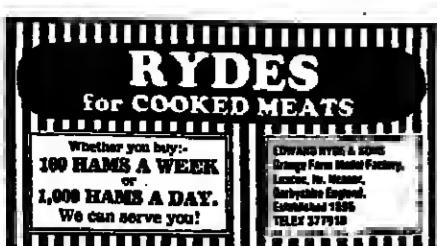
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FINANCIAL TIMES

Monday September 29 1986



Roderick Oram
on Wall Street

Facing up to fickle currencies

IN A routine followed by dozens of dealers rightly except Saturday, the senior vice president (foreign exchange) of a US-based international bank, trees out from family life in the New York suburb to check foreign markets in the Far East using his hand-held computer.

He received a nasty shock on Sunday a week ago: all indications on the previous Friday evening when he left Wall Street had pointed to the dollar falling further. But instead his computer tracked a rocket-like ascent.

Forex markets on the other side of the world had interpreted as bullish for the dollar the vague statements by European Finance Ministers and central bank governors, flying home from their Geneva, Scotland meeting about defending parties in the European Monetary System and the need for dollar stability.

Seeing the extreme volatility created by the markets' abrupt change in perception, the dealer knew many of his corporate customers would be anxious to trade regardless of the hour. Also, he could not resist trying to make some money out of the gyrations.

He arrived in his office at 8 pm on Sunday and stayed through to 11 pm on Monday with some hair-raising moments in between. At one stage in the early hours he got up to stretch his legs, the dollar fell 2 pfg as he walked around the desk.

Having begun with a bang, the week ended with a whimper. Forex dealers hunkered down in their trenches last Friday as officials of the Group of Five industrialised countries met in Washington to discuss global economic policies.

No sensible forex dealer was in the mood to take a position, remembering the G-5 meeting a year earlier in New York. That week had begun with the group's Plaza agreement and a free-falling dollar and ended with Hurricane Gloria.

One year on forex dealers were in another storm, but this time calmed in the eye. Behind lay the Baker-Poehl war of words and Genghis, in front, the total unknown of the closed-door weekend meetings in Washington.

In the absence even of rumours, the midnight trader, glad perhaps of a respite after the punishing start to his week, joked about famous rumours of the past. One dealer during the Falklands war misunderstood a message about a telecommunications hitch. When "carrier lost" flashed on his screen he said sterling like crazy. Impressed by the frenzied activity, his boss asked him his position. "Terrific I've shorted 25 million..."

Other signs also showed Friday was atypically of a New York market in which some 130 institutions turn over \$60bn a day. Just off the midnight trader's dealing room, a back office IBM PC was running a chess game. At least for once the shoe-shine boy could perform his sit-down service (\$1.50 a plus tip) without fear of being kicked by a hyper-tense trader.

If forced to make a guess, the traders would have expected little out of Washington on the magnitude of the Plaza agreement. But they were putting no money on the line while political statements were counting more than economic fundamentals.

Moreover, many said they had learned greater respect for central bank intervention during the past two or three years, particularly in the aftermath of the Plaza agreement. In nine weeks after the New York G-5 meeting, leading central banks spent about \$8.5bn to help drive down the dollar.

Although the central banks were clearly "kicking an open door," the intervention showed a newly developed co-operation.

In market contrast were the attempts of US authorities to turn the tide of the weak dollar during the Carter Administration. The Federal Reserve Bank of New York, Washington's instrument of intervention, spent vast sums with little discernible effect.

The Fed demonstrated the key point about intervention: central banks cannot reverse a currency's trend for any length of time because their war chests are no match for the enormous flows of money in the markets. Thus, intervention is more to do with psychology through which central banks try to deliver a message.

Varying intervention styles leave New York foreign exchange dealers with strong feelings about each of the central banks. Opinions on Friday included:

"The Fed - 'Totally ineffectual...' hamstrung because they take (intervention) orders from the Treasury." Bank of Japan - "Brutal... we're exhausted after they've intervened." West German Bundesbank - "Very aggressive... if they have a message they give it." Bank of England - "My favourite central bank... very subtle... forceful, but not brutal."

James Buxton in Edinburgh examines effects of the oil price slump

Gloom sweeps Scottish industry

A WAVE of pessimism has been sweeping Scotland about its industry in general and its oil industry in particular. The calling in last Friday of receivers at the Howard Doris offshore fabrication yard at Kishorn on the north-west coast will do nothing to abate the mood.

The oil industry is reckoned to have directly employed about 90,000 people in Scotland at its peak a year or so ago - about 5 per cent of the employed labour force.

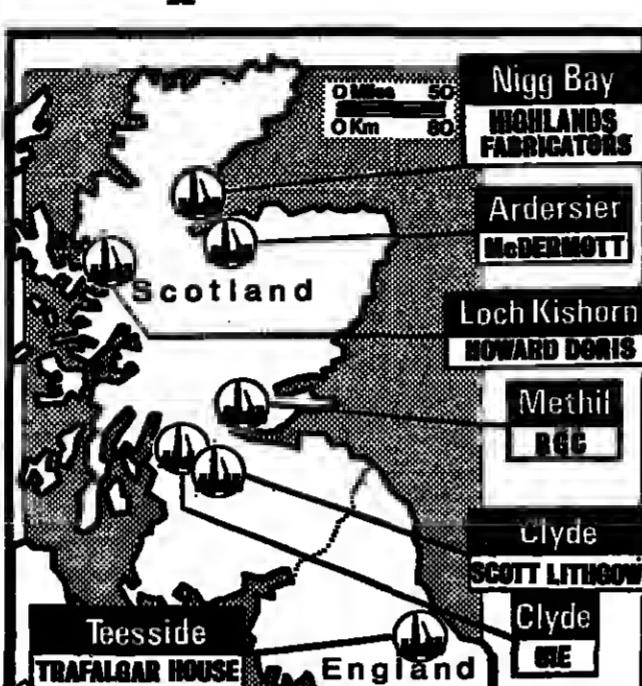
Economists believe about 7,000 jobs have been lost in the past year, and the Royal Bank of Scotland estimates that a further 11,000 may go over the next three years. But people associated with the industry are pleading anxiously that a downturn in employment and in offshore activity is not, as some media reporting appears to suggest, synonymous with the disappearance of the industry altogether.

The dramatic slump in oil prices since late last year has taken the price of crude down to about \$15 a barrel but has not affected oil production in the North Sea, running at about 2.5m barrels a day. This appears to confirm hope that 1986 could prove the peak year for oil production.

But drastically reduced cash flows and the uncertainty about future price trends have forced the oil operators to curtail new exploration work and to delay or reconsider plans to develop existing oil and gas fields.

On a macro-economic level, the whole of the British oil industry is having to digest the fact that, whereas in 1985 total orders for equipment placed for the UK North Sea amounted to £3.4bn (£4.5bn), the figure for this year is estimated to be about £2.3bn, a drop of about 30 per cent.

The macro-economic effects are most obvious in Scotland, since the bulk of North Sea activity is off the Scottish coast. Probably the most stark indicator lies in the 18-old drilling rigs lying idle in the Firth of Forth, off Aberdeen, and in the Cromarty Firth. In the northern



North Sea 13 mobile drilling rigs are thought to be at work, against 26 a year ago.

On land there was a sudden collapse of self-confidence earlier this year in Aberdeen, the principal centre for offshore activity, when the implications of the slump in the oil price came home. Property values collapsed, restaurants suddenly found they had empty tables and the once easy pickings for taxi drivers vanished as Aberdonians realised that the years of steadily rising prosperity were over.

Since then, nerves have been steamed with the realisation that 50 and 60 per cent of oil-related activity in Aberdeen is connected with production, as opposed to exploration and development. In the North Sea as a whole production last year accounted for 34 per cent of all activity.

Oil companies are trying to eat the fat out of their operations both

onshore and offshore. US companies have sent some of their most expensive people home. British, the UK independent, finally confronted the fact that it was heavily overmanned and earlier this month made 750 people redundant, 600 of them in Glasgow and 150 in Aberdeen. The loss of this contingent will be painful.

But the most serious medium-term effects of the decline in North Sea activity are likely to be in oil-related manufacturing rather than in services. The Howard Doris yard at Kishorn in Western Ross is one of the four yards capable of building the vast jetties or legs of oil production platforms.

Even as the yards were established in the 1970s it was being argued that there was one too many and the Howard Doris facility was in trouble at a relatively early stage

when the fashion in North Sea construction switched from a temporary flirtation with the concrete structures the Kishorn yard was designed to erect back to the use of steel.

Though Howard Doris successfully made the transformation - cutting employment to barely third of the approximate 3,000 people it had on its books in its heyday - the outlook for the yard was already obscure when a financial crisis at Howard Doris' majority shareholder, the John Howard group, made the situation unsustainable.

Howard Doris has virtually no work in prospect after the completion of two modules for the French oil company Total, due around the end of the year. Mr Albert Granville, the managing director of Howard Doris, whose optimism had always previously been unshakeable, said a few days before the receivers moved in that the moth balling of the yard early next year was almost unavoidable.

That would be bad for the 600 people still employed at Howard Doris - most of whom come from other parts of Scotland and northern Britain - but devastating for the whole impecunious area of Western Ross, which has no single source of spending to match Howard Doris.

On the east coast the Ardrosser yard on the Moray Firth owned by the US company McDermott faces an uncertain future when later this year it completes a jacket for Marathon's Brae B field. The yard employs about 1,000 people. McDermott had hoped to win the \$45m order placed in June by Shell and Esso for the jacket for Shell's Elder Field, north-east of Shetland.

But the order, reckoned to be the last big fabrication order likely to be placed for many months, went instead to Highland Fabricators.

The fourth major fabrication yard, the RGC facility at Methil in Fife, which belongs to Trafalgar House, has a healthy outlook with orders for Shell's Tern field platform and associated structures.

Hopes fade over Mexico's ability to meet \$6bn loan deadline

BY PETER MONTAGNON IN WASHINGTON

HOPES were fading here last night that Mexico could meet today's deadline imposed by the International Monetary Fund for reaching agreement on a fresh \$6bn loan package.

With the two sides locked in talks aimed at breaking the deadlock here, pressure mounted from Western governments anxious to see an agreement ahead of the formal opening of the IMF's annual meeting tomorrow.

"I certainly hope the deadline will be met. If it is not, we've got problems," said Mr Paul Volcker, chairman of the US Federal Reserve Board.

Mr Gustavo Petroli, Mexican Finance Minister, said: "We are closer than we were a week ago. We will have an announcement. I don't know what it's going to be."

Bankers said a major difference remained between the two sides on the question of interest rates for the

new loan. The banks are holding out for a margin of 1% per cent over London Eurocurrency deposit rates, while Mexico is prepared to pay only 1% per cent.

Western officials said both sides would have much to lose if the deadline was not met. "It's an issue between the US banks and the collective leadership of the international monetary system," said one senior official.

Failure to meet today's deadline would go deeper than a mere public relations setback for the so-called Baker Plan on easing the debt of developing countries launched by the US at last year's IMF meeting in Seoul.

One fear is that the entire debt rescue package for Mexico worked out by the IMF in July would lapse. At the least, Mexico would be unable to draw further for the time being on the \$1.5bn bridging loan provided by creditor governments and commercial banks.

IMF meeting, Page 4

Peking and De Beers in diamond link

Continued from Page 1

listed in Panama but shares a registered London office with Chichester Diamond Services, a diamond broker of almost the same name with which it has no other direct connection. The offices in Charterhouse Street are a few yards away from CSO headquarters.

Mining companies are traditionally secretive about prospecting for alerting competitors. But the over-cautious competition in the case was the need to avoid embarrassing the Chinese Government.

Nuclear power policy boost for UK opposition

Continued from Page 1

Mr Blunkett said it was dishonest to say Labour would only tax the top earners since in order to sustain the drive for socialism there would have to be a return to a higher basic rate of income tax. He said people would respect Labour for this approach.

Mr Hattersley said that Mr Blunkett's comments were not Labour Party nor in the National Executive document which he supported. "He is not going to be Chancellor, I am."

Before these exchanges the in-

itial harmony had been such that some Labour leaders were wondering what might go wrong. The signs are that major reappraisals of policy on trade union law, public ownership and social security will be overwhelmingly endorsed.

The main behind-the-scenes manoeuvres yesterday concerned civil nuclear power and reconciling the demands of the miners and the hard left for an immediate start to the end of nuclear power with the worries of unions with large numbers of members in the industry.

His satisfaction was not universal. Polls have shown the American public to be ambivalent about the measure and unsure about its effects. Some economists worry that it may judge the sluggish American economy into a recession.

Senator John Danforth, a Missouri Republican, warned that the bill would make American industry less competitive, worsen the nation's trade deficit, harm universities and limit charitable donations.

The massive restructuring of the tax code will replace the 14 current tax brackets with two - at 15 per cent and 28 per cent - taking effect in 1988. The top tax rate for individuals has been slashed from 50 per cent to 38.5 per cent from next year to a hidden top rate of 33 per cent in 1988.

The top corporate rate will be cut from 46 per cent to 34 per cent, but business will ultimately lose many of its deductions and shelters at an estimated cost of \$120bn over the next five years.

About 80 per cent of the taxpayers will be taxed at the 15 per cent rate, and low-income Americans are expected to come off the tax rolls altogether. Wealthy Americans who have not used income shelters to avoid taxes will be the biggest beneficiaries. Most taxpayers will receive small reductions, and some middle-class taxpayers will have to pay more.

In order to raise revenue, the bill ends capital gains preferences, and deductions for sales taxes, phases out deductions given for interest payments and imposes a new minimum tax on businesses and the wealthy.

"Not bad," said Mr Hartnell. "I don't think they give it." Bank of England, the Bank of England, but to average very nearly a trade a minute for two hours is not bad."

World Weather

Big Bang test for dealers

Continued from Page 1

reached £23.0m - both figures worse than the market had been told to expect.

A flurry of activity ensued when the Bank issued another small tap stock. Then at 11 am, it was all over for the dealers. The settlement systems then began to sort out the interlocking bargains between the market makers, the inter-dealer brokers who act as an anonymous interface between them, and the Bank of England officials.

"Not bad," said Mr Hartnell. "I don't think we did enough business with the Bank of England, but to average very nearly a trade a minute for two hours is not bad."

Reagan faces sanctions clash, Page 3

THE LEX COLUMN

Agreement, but no agreement

ment that everything will now come right without further prompting, given a bit more room?

At the time, the Plaza accord was clearly the best emergency package on offer, to ward off the gathering dangers of a protectionist solution to the US trade imbalance. Devaluation of the dollar was a necessary part of any non-protectionist plan to close the US market to cheap imports of manufactures, and restore the exporting sector to something approaching international competitiveness.

This weekend there has been no quick fix. No agreement, in fact, to put a floor under the dollar, to cap the D-Mark and yen, or even to go for a round of pro-dollar interest rate reductions.

Having gone into the weekend half expecting some new strategic agreement from the finance ministers, the currency markets will go to work this morning with half a mind to probe the limits of official tolerance. Contingency planning to avert a dollar collapse, which central bankers were doubtless putting in place yesterday, could be given an early test.

Intervention may well be necessary, and it may have to be more muscular than the dollar dumping which produced such gratifying results 12 months ago. With the Federal Reserve apparently unable to participate, much of the weight could be thrown upon the EMS central banks.

But the order, reckoned to be the last big fabrication order likely to be placed for many months, went instead to Highland Fabricators.

The fourth major fabrication yard, the RGC facility at Methil in Fife, which belongs to Trafalgar House, has a healthy outlook with orders for Shell's Tern field platform and associated structures.

It is also not to be ruled out that the Japanese may decide to mount a yen-stabilisation operation on their own. Years of careful year depreciation can scarcely have dropped out of memory, and the absence of US pledges to steady the dollar (or even to stop making it down) may cause the Bank of Japan to dash off the file labelled "managed exchange rate".

Initially, traders will be watching with interest to see exactly where the Bundesbank's pain threshold is located. Although the betting must be that the Bundesbank will resist attempts to drive the dollar far below DM 2, it may also see the attractions of a bear squeeze in unchanged levels lower down.

Whatever happens in immediate response to the disappointments of Washington, the markets will need to look again at the underlying position. Has the world in fact responded so well to the 1985 agree-

ment that everything will now come right without further prompting, given a bit more room? At the time, the Plaza accord was clearly the best emergency package on offer, to ward off the gathering dangers of a protectionist solution to the US trade imbalance. Devaluation of the dollar was a necessary part of any non-protectionist plan to close the US market to cheap imports of manufactures, and restore the exporting sector to something approaching international competitiveness.

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Matching those weightings is the All-Shares index is not going to be much easier than with BT, though, up to date, the price of success is included in the sale. The purists among the Actuaries have decided that TSB (and British Gas) are to be put into the index at the price, rather than at their value after a day's staggering - during which inscriptions will have been struggling to buy the stock at a premium.

Fund managers may

SECTION III

FINANCIAL TIMES SURVEY

China's Natural Resources

METALS AND MINERALS

China has rich resources of metals and minerals but faces enormous difficulties in bringing them into production

An unexploited treasure trove

By Stefan Wagstyl

HUANG CHONGKE spread a map of China in front of him and swept his hand across provinces after province saying: "China has very rich reserves of many minerals. We have enough to last our people to the end of this century and into the next century."

Wang, an associate chief geologist at the Ministry of Geology and Mineral Resources, pointed out where some of the world's largest deposits of coal, oil, iron ore, barite, gold and other minerals lie.

But Chinese government officials have learnt to temper their excitement with caution when they talk of developing these riches.

For while they are as confident as ever of the potential value of China's natural resources there are more aware of the difficulties of getting them into production—the cost of modern mines and processing plants, inadequate electricity supplies and poor transport links between mines and industrial centres.

Moreover, they concede that although China's resources of most minerals are abundant, the quality of many of the deposits is poor, which makes them costly and difficult to exploit.

As a result, while China has

made itself virtually self-sufficient in coal and oil, it remains a net importer of iron ore and most non-ferrous metals.

Chinese planners concede that the country will still be importing iron and copper ore in the year 2000. But they hope that the country will, during the 1990s, become a growing net exporter of metals and minerals.

The state of China's natural resources industries is a picture of contradictions—at a mine, workers with picks and shovels labour alongside modern Japanese-built excavators. At one ore treatment plant, one line is controlled by sophisticated West German computers, while another relies on women picking out lumps of waste from ore by hand.

Coal output has expanded quickly, enabling China to import increasing amounts. But so far as rail links that connect the cities of the south have to import coal from Australia rather than from northern China where most of the mines are found.

Almost every industry can boast its prestige modern plant, built on a scale which dwarfs traditional mines and smelters. But in many metals and minerals it is still the small producers which account for much of the output. For example, only



Study in contrast: shovels and primitive transport at a coal mine and giant digger and modern truck at Nanshan graphite mine, Shandong province



two of China's 30 aluminium smelters are large by international standards.

Indeed, these small-scale enterprises, which are typically not owned by the state but by local authorities and sometimes private individuals, have probably grown in importance in the last 10 years, encouraged to raise output by the economic liberalisation which has characterised the policies of Deng Xiaoping, the paramount leader.

In mining, while the future may belong to the mechanical excavator, peasants with picks and shovels and horse-drawn carts will be at work for a long time to come.

This is implicitly recognised in the (revised) 1986-90 Five Year Plan which strongly emphasises a cautious approach to economic growth and great restraint in the spending of foreign exchange.

China has learned a lesson from

the late 1970s and early 1980s when in the first flush of Deng's policy of opening up to the West, a whole host of large projects was launched only to be subsequently cancelled because China could not afford the capital costs. Now of the US, which had a contract to build a modern mine at Dexing, China's largest copper mine, was only one of a number of western companies whose hopes were dashed.

Zhao said: "There is still an acute shortage of energy and of raw materials and semi-finished materials and the capacity to transport is rapidly inadequate."

The targets set for coal output enough by the standards of previous plans—coal output is to rise by 150m tonnes to 1bn tonnes by 1990, with an emphasis on developing small and medium-sized mines rather than the large ones favoured in

the past. Crude oil production is to be increased by 25m tonnes to 150m tonnes, with considerable priority given to refining old fields, especially in north east China, to make the best of their dwindling reserves.

In metals, steel output is to increase from 46.5m tonnes last year to 55m-58m tonnes an increase of 18 to 24 per cent. The capacity of iron ore mines, which last year produced 122m tonnes of ore, is to be increased by 42m tonnes. But the ubiquitous problem of low-grade deposits is at its worst in iron ore, only 7.4 per cent of China's reserve contains more than 34 per cent iron, one of the lowest proportions in the world.

The non-ferrous metals industry has more ambitious goals. In the past the industry complained that it was being starved of resources by the Ministry of Metallurgical Industry over new construction schemes.

Zhao Xiyi, China's premier, warned in his report on the Five Year Plan about the dangers of "excessively rapid growth."

However, within this cautious framework, the exploitation of natural resources is to be a higher priority than before, especially the development of energy to help cure China's chronic shortage of electricity supply.

Zhao said: "There is still an acute shortage of energy and of raw materials and semi-finished materials and the capacity to transport is rapidly inadequate."

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try, which favoured the development of steel. An independent China National Non-Ferrous Metals Industry Corporation (CNNO) was created and took full responsibility for the industry late last year.

It plans to raise total output of non-ferrous metals by nearly 45 per cent by 1990. Aluminium has been singled out for particularly rapid expansion, with a target of a 420,000-tonne increase in output by 1990.

Western traders estimate output was 400,000 to 450,000 tonnes last year—which would make the planned increase 100 per cent.

CNNO is anxious to reduce the deficit in China's non-ferrous metals trade which last year totalled \$400m. Imports at \$800m were double exports.

This year, imports have been cut back sharply to save foreign exchange but traders say they are likely to pick up again as stocks are down.

The development of natural resources is closely tied into the geographical expansion of China's economy. Mines which date back to the 1960s and before are mostly in eastern parts of the country, where the bulk of China's population and industry are found. But the Government wants to exploit the mineral resources of the less highly-populated central and western regions, partly because there are huge potential sources of hydroelectric power to help bring industrialisation to economically-backward provinces.

Unfortunately for Peking this policy is expensive because of the cost of building new plants in remote areas and of linking them by rail or road to industrial cities. Nevertheless, the Government is pressing ahead, albeit selectively.

For western companies the prospects of profiting from the expansion of China's natural resources include joint ventures that did a few years ago. This year is a far cry from 1979 when one British construction engineering company alone had 98 engineers in Peking working on a host of big projects.

The substantial contracts are still there but they come more rarely and more slowly. For example, Pechiney, the French aluminium company, and George Wimpey, the UK construction group, have been involved in feasibility studies for a \$700m aluminium complex since 1984 and the scheme has still not been given a definite go-ahead.

However, there are more modest opportunities to be found. China is very keen on construction projects where the bulk of the work can be carried out in China with only key pieces of equipment imported from abroad. The country also needs help from industrialised countries in improving existing plants by modernisation or better management techniques.

But companies should not expect too many repeat orders for the same equipment—China is quick to save foreign exchange by building complexes.

Shandong, has recently bought a Japanese processing plant. Zu Deren, the deputy manager, says: "We have bought this know-how. So now it's become our know-how. We don't need to import it again."

Meanwhile, traders will benefit from China's continuing need to import raw materials and its desire to increase exports of basic industries.

In non-ferrous metals, the newly-established CNNO says that it will gear its plans to some extent to the international market—it is no accident that it has chosen to concentrate on expanding aluminium and zinc, while giving a low priority to copper, for the outlook for world copper prices is particularly depressed.

But the most significant admission China has made of its need to rely on imported raw materials for a long time to come is the announcement it is halting or considering making in mines and smelters overseas.

There could hardly be a clearer sign of the cautious approach China is now taking to the development of its own natural resources.

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A subsidiary under the direct control of the Head Office of MINMETALS.

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Cable: "MINMETALS" Beijing Tel: 8021328
Telex: 22773 MIMET CN, 22774 MIMET CN, 20093 MIMET CN

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China's Natural Resources 2

Crystalline Flake Graphite



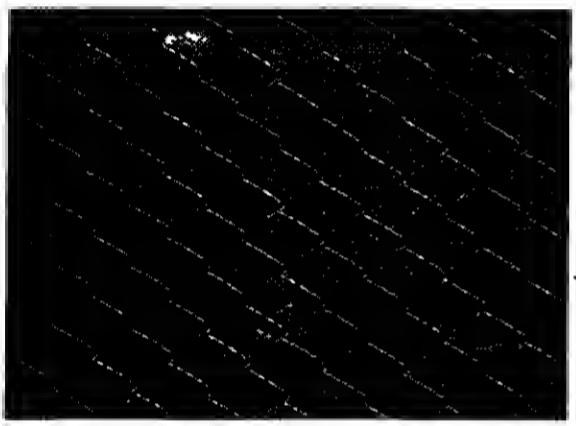
Inner Mongolia, China, abounds in resources of graphite which had been put into production before the founding of the People's Republic. Graphite mines now dot the western part of the region, and preliminary phase deposit is around 80,000,000 mt.

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Offshore Oil

Terms eased by Peking as oil price flags

IN THE space of about six years, the international oil industry's opinion on offshore China has performed a remarkable about-turn. From being regarded initially as the "last great frontier" for oil exploration the region has now become "the disappointment of the 1980s."

Oil prices hovering between \$10 and \$15 per barrel simply exacerbated an already bad situation. As interest in exploration slackened, the companies were forced to reconsider—privately if not publicly—the economics of oil and gas discoveries under development. The Government is finally loosening its less-than-generous petroleum legislation.

Since China's second offshore bidding round closed last August, only seven new contracts have been signed. Recognising that some new incentive was necessary to awaken any interest in the Chinese international petroleum market, the Government is exhibiting more flexibility in its negotiations and adjusting terms according to a company's situation.

For blocks awarded in the second round, the Government has dropped its 12.5 per cent royalty on fields producing less than 1m tonnes annually, about 20,000 b/d. Royalty payments for those fields exceeding this level of production will be renegotiated.

There have also been some indications from the Government that the entire royalty system itself is under re-examination, and could be dropped altogether.

Another incentive to the foreign companies is a proposed reduction of the contractual requirement for employment and training of Chinese personnel. A common complaint by companies was that workers come hired at western rates of pay but themselves only received the standard Chinese rate. The difference went to the Government.

A significant change will be the Government's decision to abandon the obligation on contractors to drill in so-called "marginal" areas, that is areas of lower prospectivity, should they wish to explore more highly-rated areas. Nevertheless,

less, to many specialists who have worked on oil exploration offshore China, prospects in the area are almost uniformly low.

In the South China Sea, the drilling of more than 40 exploration wells has produced only nine oil or gas discoveries. In the Yellow Sea, five exploration wells have registered oil or gas shows.

Of these discoveries, there is no guarantee that at current oil prices, their development will be an economic proposition.

The resulting disillusionment has led most in the oil industry to write off offshore China.

It is the quality of the oil which has been found that puts the final nail in the coffin. The oil is highly waxy. Wax contents of over 20 per cent have been reported, making production difficult.

It also has a low gas content, making production even worse, as the presence of gas in oil helps to push it through a well. Therefore, although on testing some discovery wells were reported as having very high flow rates, sometimes over 10,000 b/d, this flow simply cannot be sustained.

"And it's just the same offshore," was the exaggerated comment of one senior executive. As an illustration of the problem, it has been reported that some wells in mainland China are being drilled without blow-out preventers.

Although present oil prices create a huge uncertainty factor in field acquisition, development costs are unaffected. The Changbei field in the Bohai Gulf, a Sino-Japanese joint venture, is expected to produce 3,000 b/d for five years, when additional output comes on stream by early next year.

Development of Arco's Yachan gas discovery is still proceeding. Costs of the project development have been kept at around US\$700m, with the first gas deliveries expected in late 1989.

Whatever China's current sentiments towards the Organisation of Petroleum Exporting Countries over cut-



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Onshore Oil

Leaping towards 1990 target

CHINA'S ONSHORE oilfields have made an astonishing leap forward since 1984. Last year production reached 12.8 million tonnes, after sticking at what seemed like a permanent plateau of 10 million in the years 1979-83. The target of 150 million tonnes by 1990 now seems not unrealistic in the light of the exploration and development of the last few years.

Confounding the pessimists, the Chinese have discovered substantial fresh deposits and put technology to solve problems in the older fields, especially Daqing. Contrary to the expectations of the early 1980s, oilfield blocks are not producing more than a tiny fraction of the total output.

The big hope for growth now is elsewhere in central and east China, but this is likely to give few opportunities for western companies.

Along with other energy sources, oil is crucial to the success of China's development.

Last year it exported 30 million tonnes of crude, a valuable contribution to foreign exchange earnings which will be hit in 1986 by falling world prices.

More importantly, oil is vitally necessary to fuel industry and transport. This is especially true in east China, where at any one time around a third of industrial capacity is idle because of power cuts.

Some 20 million tonnes of 1980's projected increase over 1985 is planned to come from stepped-up production in east and central China, much of it probably from the new oilfield at Gudong, near Shengli in Shandong province. Chinese oilmen are predicting that Shengli (including Gudong) may in due course rival oil output China's top oilfield, Daqing, in

Gudong, close to the mouth of the Yellow river in Shandong, produced an estimated 2 million tonnes in 1985 and is now on line for over 3 million this year. Eight million tonnes is the target for 1987. At Gudong, more than 30,000 workers have drilled 416 wells, laid 321 km of oil and gas pipe, and set up 145 km of power transmission lines.

For decades China was regarded as a country with few oil resources. Even during the period of Sino-Soviet friendship in the 1950s, Russian engineers were unable to find major oilfields. Small amounts were produced in the far west, where for centuries tribesmen had used oily surface deposits for their lamps. Not until the early 1960s did the Chinese find and exploit the major field at Daqing in Heilongjiang.

For 20 years, Daqing has been the backbone of the Chinese industry. Of total Chinese output last year, Daqing contributed around 50 million tonnes. This field reached peak production several years ago, since when China has increasingly sought foreign money and technology to improve the oil recovery rate and to drill in peripheral areas.

It is evidently a hard fight to keep production up to present

levels. Engineers started using water injection six years ago to maintain oil pressure. "We have to ascertain first which oil-bearing strata already contain water and which do not, and locate strata 2-5 centimetres thick," Mr Wang Demin, chief engineer, told China's official Xinhua news agency.

Daqing has had World Bank and Japanese loans which have helped it acquire technical assistance plus foreign drilling and seismic equipment, as well as production and surface facilities. Among the latest foreigners to show interest in providing technology are Canadian oilmen from Alberta, which is twinned with Heilongjiang.

Mr Bob Snyder, chairman of the Edmonton Economic Development Authority, said after a visit to Daqing late last year that the field needed water-oil separators, non-expulsive pipelines and equipment as well as seismic interpretation to enhance recovery.

China's second largest field, Shengli in Shandong province, has also been on stream since the 1960s. Last year it produced 27m tonnes of oil, a notable success after a fall between 1979 and 1983.

The 1980 goal for the field (including Gudong) is 50m tonnes, which Japanese specialists believe is realistic if China makes the necessary investment. Recent exploration has led to the finding of around 500m tonnes of further reserves.

Third in size is Huabei ("North China"), producing since 1976, which now generates some 10m tonnes of crude annually. A peak of 17m tonnes in 1978 has not been matched since.

This is because Huabei is of the "buried hill" formation type which gives high production at the outset but has a few deep-seated faults to maintain steady output. The oilmen adopted techniques such as pumping emulsifying acids into the wells to dissolve obstructions.

They also tried a new chemical agent to control the flow of water in the wells. Improved water injection methods have reportedly helped to restore natural pressure.

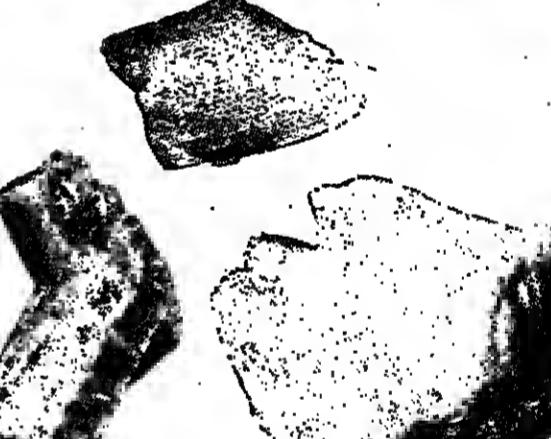
Other important and conveniently located fields are Linze, in Liaoning province, and Zhongyuan ("Central China") with a 1985 output of 8m and 5.5m tonnes respectively. Japanese specialists believe these fields may both reach 10m tonnes by 1990.

Far more isolated are Karakui in north-west Xinjiang and the Qaidam basin in Qinghai, producing a few million tonnes a year but unlikely to see much development because of their remote location.

Unlike offshore, foreign involvement onshore has been limited mainly to survey work under contract. Last year Peking announced that foreign companies would be allowed to search for oil in ten so-far unexplored provinces, but with present low oil price levels few westerners seem likely to take up the challenge.

Colina MacDougall

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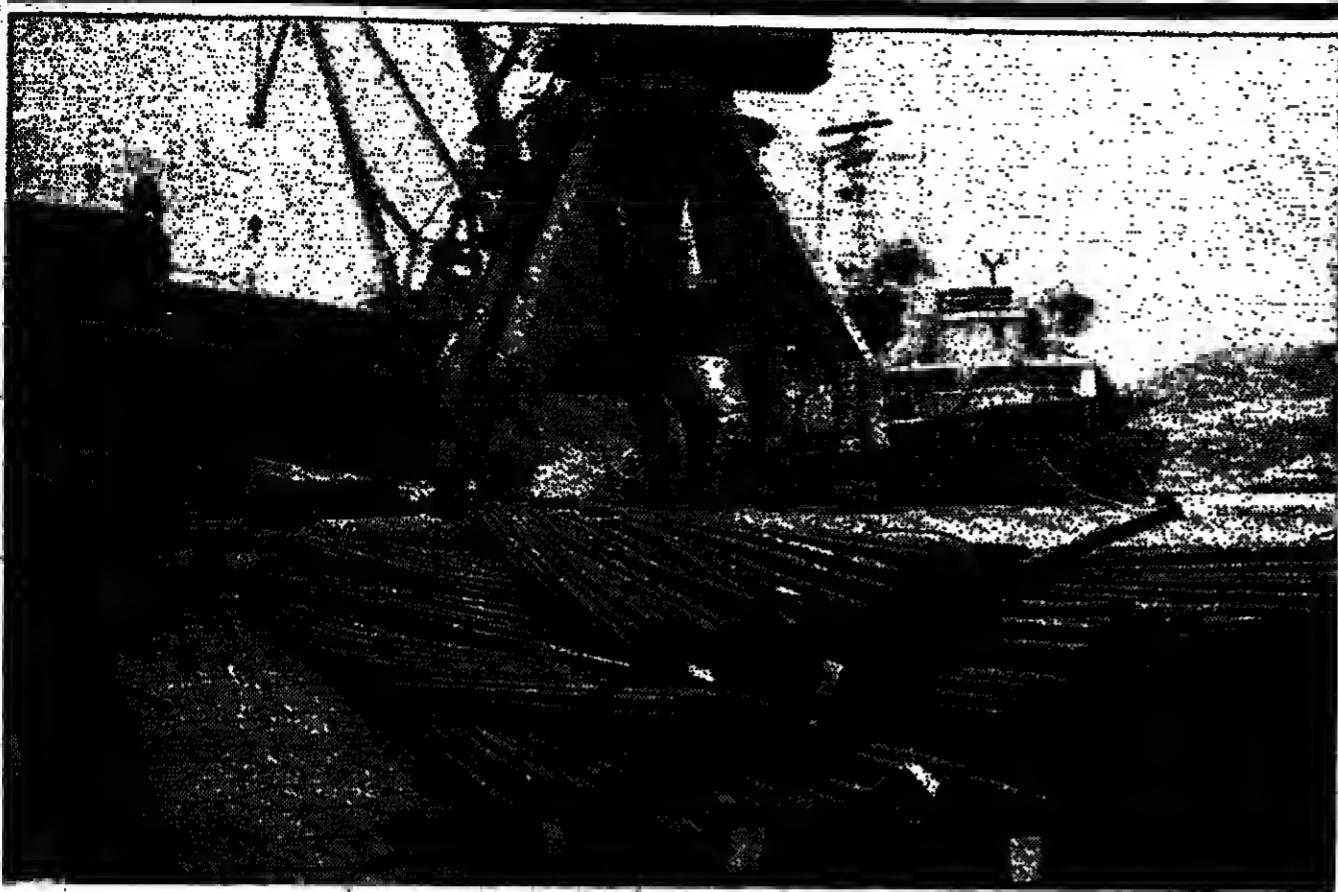


It is evidently a hard fight to keep production up to present

INTRODUCING
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With
Wolfe

China's Natural Resources 3



Metal products on the quayside of Shenzhen Harbour

Metal Exports

Price fall cuts tin trading

CHINA'S TIN industry has been plunged into turmoil by the collapse of the International Tin Agreement, which supported world prices for nearly 30 years.

The fall in prices which has followed the International Tin Council's deficit last October has led to a sharp cut in Chinese exports of tin, traditionally one of the country's most important foreign exchange earners.

China is one of the largest tin exporting states, consistently refused to join the pact. But it took advantage of the high prices achieved by the ITC, selling tin abroad whilst denying charges from ITC members that it was flooding the market.

Last year China increased tin exports by 9 per cent to 7,240 tonnes. This year it has cut back as rapidly as it expanded—in exports fell from 2,360 tonnes in the last quarter of 1985 to just 476 tonnes in the first three months of 1986. Western traders

say that sales have since recovered somewhat but they will still be far short of last year.

With tin trading at 60 per cent below the levels seen before the default of the International Tin Council, the reduction in China's foreign exchange earnings will be even greater than the fall in export tonnages.

Chinese industry officials say that although exports will be lower, the output will remain unchanged and most will be directed to the home market. Mr Zhu Zhi Hua, deputy manager of China National Metals & Minerals Import and Export Corporation in Yunnan Province, which produces at least half of China's tin, says: "The international market is not so good. If we export now we will lose out. But the market in our own country is getting bigger and bigger."

However, western traders are not convinced that China can

reallocate its supplies so quickly. They believe that provincial export managers will be tempted to continue selling abroad to earn foreign exchange whatever the tin price.

China does not publish output of consumption figures. But western traders estimate that production fell from a peak of 25,000 tonnes in the 1960s to 12,000 tonnes in 1985. In the first quarter of 1986 they totalled 4,366 tonnes.

China, with about 40 per cent of the world export market, has been hit by a glut of tin slugs in Africa, which has suffered a decline in the steel industry, the biggest customer. In the past four years tungsten has fallen from over \$140 a kilo to \$40. There is little sign of a recovery.

China has about half the world's reserves of tungsten, found mainly in the south, with the biggest production centre in Jiangxi Province. Mr Chongke says: "There's very little tungsten in the world. The problem is people are using other materials." As a result China's tungsten industry suffers from a lack of investment—technological is poor and the proportion of tungsten recovered from ore is sometimes as low as 30 per cent according to Western engineers.

Moreover, China lacks the plant needed to convert semi-processed tungsten concentrates into more valuable finished products. Chinese officials are well aware of their difficulties. Last year the China tungsten Industry Association was established at Nanchang, Jiangxi, to promote the development and overseas marketing of value-added products. But it is hard to see how state planners would be justified giving extra resources to the industry at this time.

By contrast, the rare earth industry is attracting investment in the hope of increasing its export earnings in potentially valuable markets. Last year China became the largest producer after the US, processed an estimated 9,000 tonnes of rare earth oxide (REO), more than half of which was exported. Export earnings have however been modest—averaging \$30m a year in the past five years, according to Chinese officials.

Rare earths are compounds of about 20 elements which are found in small quantities in very few parts of the world. However, as well as being limited rare earths are not generally in short supply. This is particularly true of mixed rare earth compounds, made up of metals extracted together from the same ore. These unseparated rare earths, used in steelmaking, glass and ceramics, and in cigarette lighter flints sell for only about \$130 a kilogram of contained REO.

However, there is increasing demand for rare earths separated into individual compounds and metals—for use in high technology industries. These products can sell for \$1,000 a kg and more.

Most of China's exports have so far consisted of unseparated rare earths but the industry is investing in separation technology. The techniques are difficult to learn. It was only in the mid-1970s that China was able to produce concentrates of 90 per cent REO-content, the minimum for separation.

Since then Yue Long, near Shanghai, China's most advanced rare earths plant has concentrated on separated products, which now account for some 70 per cent of its 1,000 tonnes-a-year output. Its best-selling export is yttrium oxide, a powder used in coating television screens. A much larger plant at Baotou, Inner Mongolia, which has higher purity separated rare earths, has also expanded high purity production and last year installed its third separation line. Baotou, with a total capacity of 5,000,000 tonnes a year, is not far from Bayan Obo, an iron ore mine which is China's largest source of rare earths.

In developing separated earths China will compete with rivals who include Molycorp of the US, the British group Johnson Matthey, and several Japanese companies.

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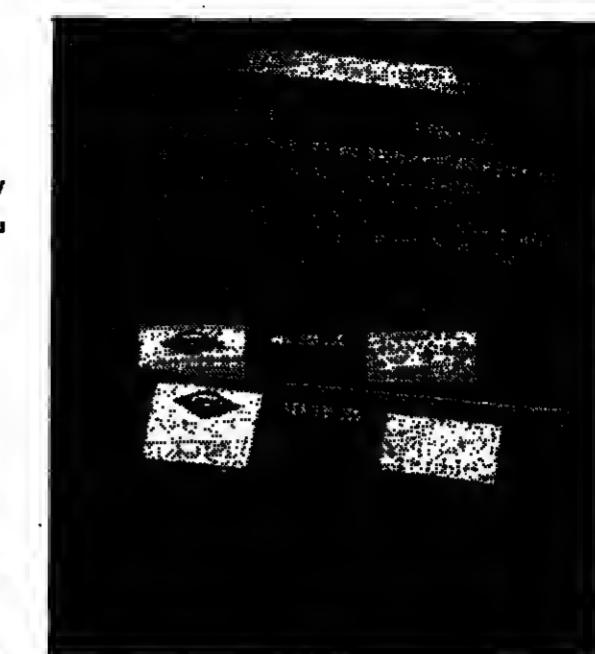
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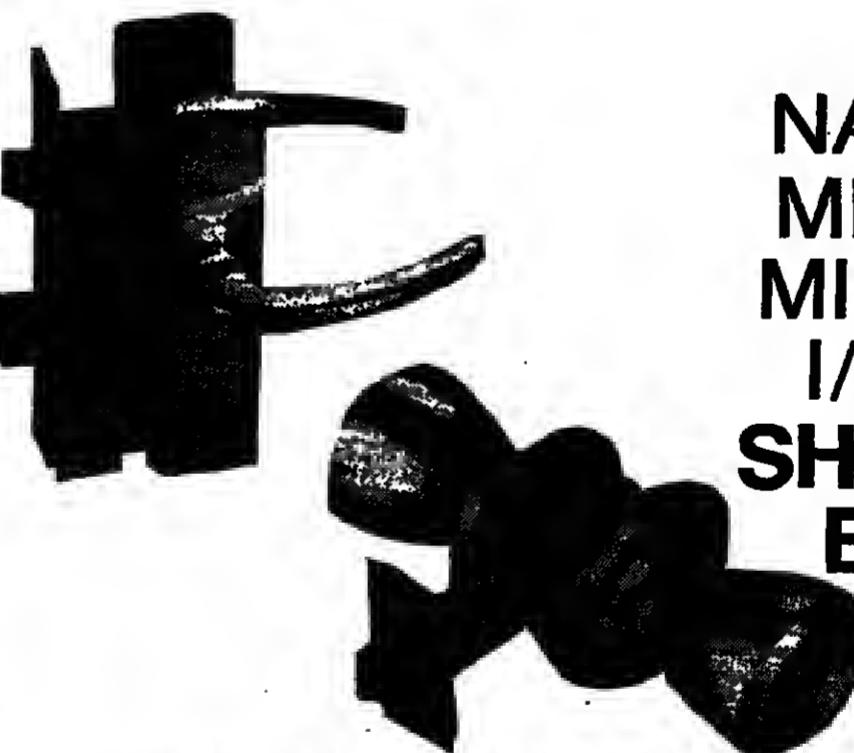
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China's Natural Resources 4

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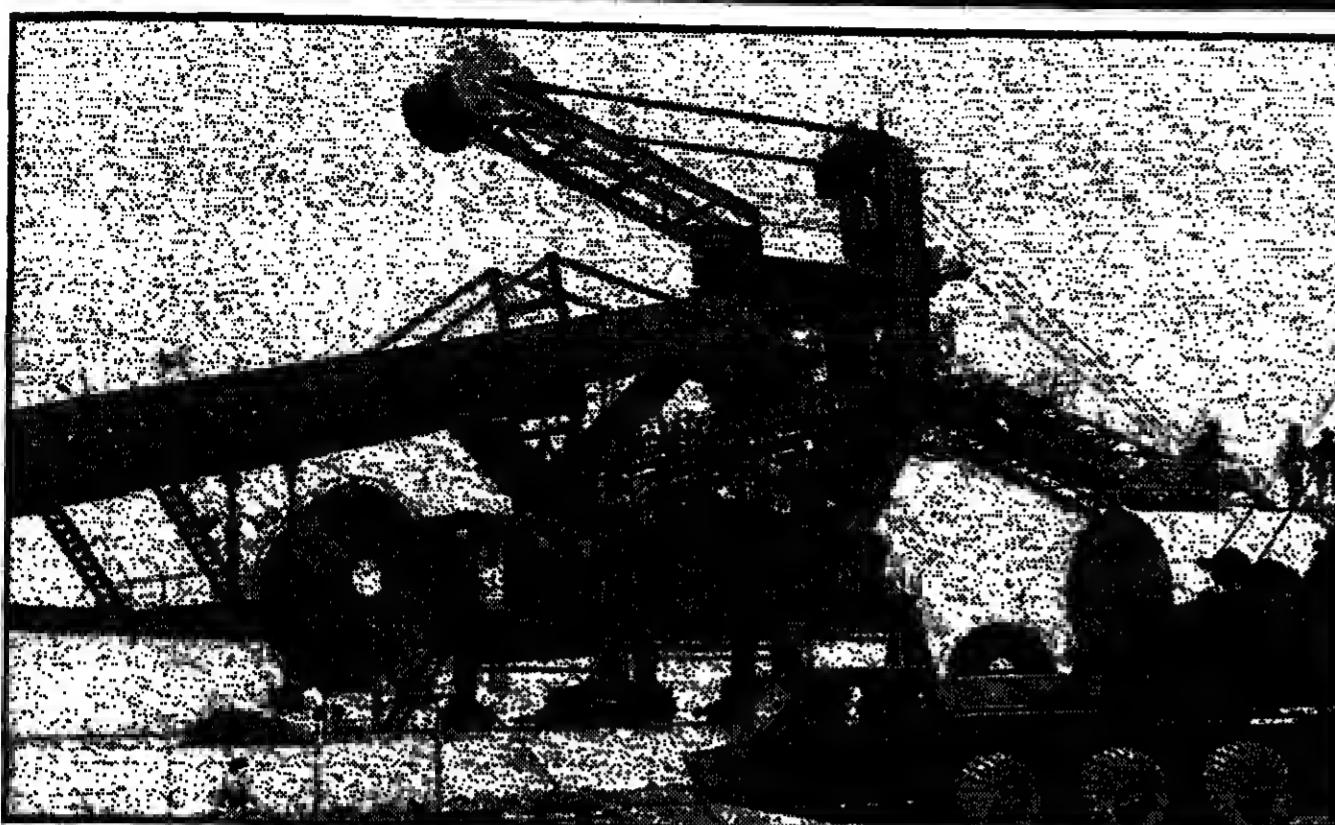
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China's Natural Resources 5



Coal handling equipment at Shijiazhuang Port, Shandong, jointly built with Japan

Coal

On target for 1bn tonnes

CHINA, WHICH last year overtook the US and the USSR as the world's largest coal producer, is continuing to expand its output at a remarkable rate.

The 72m tonnes of new output mined in 1985 was in excess of the total production of West Germany, a major coal mining nation. The forecast increase this year is another 23m tonnes, which would take the total to 87m tonnes, putting the industry well on the way to reaching its target of 1bn tonnes by 1990.

All this has come as something of a surprise to the world coal industry. When, at the end of the 1970s, the country's plans for coal were unveiled in detail a projected doubling of production to 1.2bn tonnes by the end of the century, they were largely dismissed as excessive, as reflecting the lack of realism and that often accompanies much long-range planning in centrally planned economies. Many analysts predicted that these figures would be steadily revised downwards.

Certainly the plans have been revised, but not downwards. Now the China National Coal Import and Export Corporation reckons that output is likely to be closer to 1.46bn tonnes in 1990, some time rather than the 1.200m tonnes originally projected.

The problems of expanding the industry—seen as essential for sustained economic growth—are manifold. The coal is there in vast quantities—at the latest estimate 770bn tonnes, of which 180bn tonnes are recoverable with present mining techniques. But the coal is all in the wrong place.

Sparingly populated northern provinces are the centre of current activity and future expansion with 75 per cent of the reserves, but the demand is largely in the industry and population centres of the south.

The sustained and widespread development of transport to move coal hundreds of miles is in hand. Currently most of the attention is on the

upgrading and electrification of the rail links between the main coal-producing province Shanxi (214m tonnes last year out of a total output of 947m tonnes) and the Pacific port of Qinhuangdao and the upgrading of that port's throughput from 40m tonnes annually to 73m tonnes.

Just as important, however, is the expansion of road and inland shipping capabilities and the establishment of a series of mine-mouth power stations to convert coal into electricity at source.

It is at the production level, however, that most effort is being concentrated. While mammoth opencast developments such as the 15m tonne a year, \$60m Antaishan joint venture between Octuba Petroleum and a range of Chinese interests is planned to head the programme, a range of Chinese-owned and state-owned mines are also being developed.

Industry is, however, only relatively, with many major coal producing companies either involved or anxious to be involved with the industry's rapid expansion, if the terms are right. By far the biggest national effort is coming from Japan which has committed US\$2.5bn for the development of nine Chinese mines with a combined 40m tonnes annual capacity.

The World Bank, too, is providing a major source of finance and will be lending US\$1.26m in its first project, the 4.5m tonne a year Chancun mine in Shanxi. And, while it is willing to back a project of this kind every year, the bank is keen to explore other ways of development.

This has strengthened the view in China that the way ahead is not just through major opencast schemes but for the rest of this century by backing expansion of existing mines and by raising productivity.

The coal ministry is upgrading 77 of its major mines in the central and western areas (CWA). By 1990, according to the latest of the plan, 61 per cent of mines in major coal producing areas will be mechanised for coal cutting, helping to bring national productivity to two tonnes a manshift. Of all the aspirations for the industry this is probably the most unrealistic: it was only in June this year that national productivity exceeded one tonne a manshift.

If productivity is low, so too are mining costs. A recent

World Bank report, China, the Energy Sector, calculated long-run marginal costs in the industry at US\$1.75/tonne a tonne, a figure which is expected to rise much this century. This contrasts with South Africa's international markets reckoned to be the lowest cost producer—which will have marginal costs of twice this level by 2000 according to International Energy Agency estimates.

Up to six power stations were to be erected along the route of the pipe. Although work had in fact started on Jumgar where Bechtel of the US was involved in a joint venture, later the Chinese invoked stop-work clause and Bechtel has now quit the site. Many felt that Jumgar was just too big and if such projects ever go ahead it would be in the much longer term.

On a much more modest and realisable scale another casualty has been brought low by disappointing rewards on the world market. After expressing interest for years, Shell Coal International decided to abandon the joint venture to build the Jinnin II underground mine in Shandong province.

Shell had a lot going for it in Jinnin. The coal quality was excellent with low sulphur and high heat content; and a short, existing rail link to the deep water port of Shijiazhuang. But the geology of the mine worried Shell's coal affiliate which wanted as trouble-free an introduction to the Chinese coal industry as possible. While Shell is still expressing an interest in participating elsewhere in the expanding industry, the Shandong province says it will go ahead with Jinnin on its own.

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Aluminium products, with full specifications and top quality, are among Heilongjiang's major exports. Of which our Alloy Extrusions for construction and coiled sheets were awarded National Gold Medals for Quality. This means they are top products of all China.

Available for exports are aluminium and aluminium alloy plates, tubes, strips, rods, foils, extrusions, forgings, shots, plain sheets, coiled sheets, checkered board and aluminium-magnesium powder for construction, textiles, electronics, machinery, electrical, instrument, communication, air aviation, and light industries.

Our aluminium extrusions are available in L, T, I, Z and U shapes or other complicated shapes in sections, with smooth surface or tastefully oxidized color surface, for making corrosion-resistant and durable door or window frames, sliding shutters, display counters, showing windows and telephone booths.

Our aluminium coiled sheets and foils can be used for making cables, honeycomb structures, diaphragms, shims, dial and meter plates, radiators, thermal-insulating layers, water-proof layers, utensils, bottle caps, advertising boards, decorative items, and packages for cigarettes, candies, tea and cosmetics.

We can also supply aluminium extrusions, castings and forgings to your order.

China National Metals and Minerals I/E Corp., Heilongjiang Branch
73, Zhongshan Rd., Harbin, China
Tel: 52645 Cable: "MINMETALS" Harbin Telex: 80079 HMM CN

Coal production and exports

Year	(Million tonnes)	Production	Exports
1980	620	6.3	
1981	622	6.6	
1982	666	6.4	
1983	715	6.6	
1984	775	7.0	
1985	847	7.6	
1986*	870	9.0	
1987*	1,000	20.0	
2000*	1,200-1,400	n/a	

*Forecast
Source: China National Coal Import and Export Corporation

Guangdong Metals and Minerals

We are a major exporter and importer of Building Hardware, Building Materials, Non-Metallic Minerals and Products, and Non-Ferrous Metals and Products.

Over the years, we have, adhering to the principle of equality and mutual benefit, established extensive trade relations with over 80 countries and regions of the world.

We sincerely hope to further develop our business ties with the world. Businessmen are welcome to come to Guangzhou to have talks with us.

We welcome orders for processing as per your drawings or samples. Our products are of top quality and reasonably priced. Punctual delivery is guaranteed.

OUR MAIN PRODUCTS:

Cast Iron Products including Pipes and Fittings, Manhole covers and Frames, Flush Cisterns and Basic Brackets;

Hardware Products including Iron Wire Nails, Galvanized Iron Wires, all kinds of Door Locks and Hinges, Steel Slotted Angles, Mild Steel Shelf Brackets, Louvre Window Frames and Casters;

Building Materials including all kinds of Glazed Tiles, Fire Materials, Marble and Slabs, Granite and Slabs, Stone Ware, Tiles and Lime-Sand Mortar;

Non-Metallic Minerals including Fluorspar, Graphite, Quartz, Baryte, Feldspar, China Clay, White/Black Clay and Gypsum;

Non-Ferrous Metals and Rare Earth Products including Wolfram Ore and Scheelite, Antimony Regulus, Antimony Trioxide, Tin Ingots, Zinc Ingots, Mercury, Tungsten Trioxide, Ammonium Paratungstate, Tungsten Powder, Manganese Dioxide Powder, Beryl Ore, Columbite, Struvite, and all kinds of rare earth products.

Good service is always our top priority. Please contact us today for further information.

"TRIANGLE" Brand Castors



China National Metals and Minerals I/E Corp., Guangdong Branch
774, Dongfang Rd., East, Guangzhou, China
Cable: "MINMETALS" Guangzhou Telex 44377 WUJIN CN



MINMETALS LIAONING

Since 1960 when Minmetals LiaoNing (Liaoning Branch of China National Metals & Minerals I/E Corp.) started dealing directly in the import and export business, our export commodities have been marketed to all parts of the world.

Currently, our main exports are Talc (Powder), Dead Burned Magnesite, Fused Magnesia, Calcined Magnesite, Raw Magnesite, Silicon Carbide, Non-metallic Building Materials, Bentonite, Fluorspar, Fire clay, Bauxite, Feldspar, Ceramic clay, Ball Stones, Mica, Agate Ball, Agate Mortar and Paste, Aluminum Siliicons, Secondary Aluminum Alloy Ingots, Chrome Metal, Vanadium Metal, Silicon Metal, Iron Washers and other Fasteners, Building Hardware, Cast Iron Products, Flanges, Mild Steel Link Chains,

Steel Wire Ropes, Iron Chain Link Fencing, Steel Shots & Grit, Malleable Pipe Fittings, Welded Steel Pipes, Railway Equipments and various Steel Products.

Our main imports are Pig Iron, Common Steel Sections, High-quality Steel, Steel Sheet, Steel Plate, Tinplate, Silicon Steel Sheet, Stainless Steel Pipes, Welded Steel Pipes, Strip Steel, Steel Wire, Steel Wire Ropes, Copper, Aluminium, Lead, Zinc, Tin and Non-ferrous Metal products.

We also act as purchasing and sales agent, import technology and ore active in compensation business, processing materials or to samples supplied by buyers.

CHINA NATIONAL METALS & MINERALS I/E CORP., LIAONING BRANCH

145, Shatin Rd., Dalian, China Tel: 23981 Cable: "MINMETALS" Dalian Telex 86153 MIMET CN

"GREAT WALL" Iron Wires and Nails from Beijing, China

Beijing Branch of China National Metals & Minerals I/E Corp. exports various iron wires and nails.

IRON WIRES:

1. Galvanized Iron Wire: tensile strength 30-50 kg/mm², types available BWG 8-25;
2. Hand Drawn Nail Wire: type BWG 4-6, tensile strength 50-80 kg/mm²; type BWG 19-20, tensile strength 75-120 kg/mm²; types available BWG 4-20;
3. Black Annealed Iron Wire: tensile strength 30-47 kg/mm², types available BWG 5-20.

NAILS

Types available BWG 4-20, 1"-6".

We have rich experience in I/E business. Traders from all parts of the world are welcome to contact us by telex or correspondence. Information will be sent upon request.

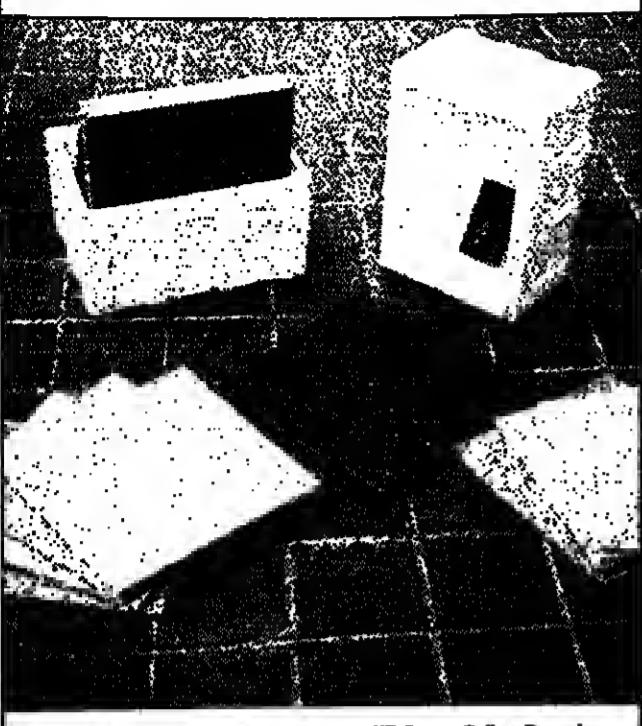
China National Metals and Minerals I/E Corp., Beijing Branch
190 Chao Yang Men Nei Street, Beijing, China
Cable: "MINMET" Beijing
Telex: 210091 MINME CN



Gerard McCloskey

China's Natural Resources 6

FUJIAN GRANITE SLABS

China National Metals & Minerals I/E Corp., Fujian Branch
8/F, Foreign Trade Center, Wuxi Road, Fuzhou, China
Cable: "MINMETALS" Fuzhou Telex: 92161 MMFJ CN**"Anhui Metals and Minerals"**

Our business scope

- HARDWARE, including Iron nails, iron wires, steel nails, steel wires, copper, hinges, aluminium products, building hardware, furniture hardware, all kinds of steel materials, malleable iron pipe fittings, cast iron products, manhole covers, mechanical joint gland, basin brackets and ductile iron products.
- MINERALS, including Fluorspar in lumps, silicon carbide, baryte, quartz sand, powder bentonite, china clay, kaolin, allspalite, calcite, EA-L for concrete, inflated perlite and cement etc. For marble and granite (blocks or slabs), we have full specifications with various shapes and sizes.
- NON-FERROUS METALS, including Silicon metal, molybdenum sulphide and ferro silicon.

China National Metals and Minerals I/E Corp., Anhui Branch
Foreign Trade Building, Hefei, China Tel: 61149
Cable: "MINMETALS" Hefei Telex: 90017 AHWGM CN

HEBEI METALS AND MINERALS

Carboniferous Ferrous, Manganese and Rare-Earth Minerals; etc.

2. NON-METALLIC MINERALS: including Coke, Cement, Fluorspar in Lumps, Vermiculite, Flint, Garnet Sand, Mica Scraps, Whet Stone, China Clay, Granite in Blocks, Marble, Marble Grains, Calcined Bauxite, Calcined Flint Clay, Crystalline Flake Graphite, Dead Burnt Magnesite, Caustic Calcined Magnesite, Slate, Stone Carving Wares, Bentonite, Ferlite.

3. METALS AND METAL PRODUCTS, Including Steel Products, Galvanized Welded Pipes, Malleable Cast Iron Pipe Fittings and Cast Iron Products, Galvanized Iron Wire from No. 8 to 32, Iron Nails, Square Boat Nails, Roofing Nails, Universal Steel Angles, Galvanized Welded Wire Meshes, Galvanized Square Wire Meshes, Brass Wire Netting, Electrodes, Flat Washers and Aluminium Wares.

We have offices in Qinhuangdao, Shenzhen and Tianjin, so prompt delivery can be guaranteed. Our exports go through Tianjin's Xingang and Qinhuangdao, which are among the largest ports in China. Moreover, there are warehouses and goods places of over 200 thousand square metres as well as medium truck teams in Qinhuangdao and Xingang.

We have five business departments, namely: Metals I, Metals II, Minerals I, Minerals II, Emergence and Import, as well as several management departments.

We are more than happy to serve our clients. Business people are most welcome to discuss business with us by correspondence, telephone, telex, or, the best of all, by visiting Hebei.

China National Metals and Minerals Import and Export Corporation, Hebei Branch

General Manager: Feng Jinliang
Deputy General Manager: Zhang Shuzheng,
Lu Guixiang and
Chai Guangwei

Address: 8 Jin Chang Road, Shijiazhuang, China
Cable: MINMETALS Shijiazhuang
Telex: 26224 MIMEP CN
Phone: 27803

Hebei Branch of China National Metals & Minerals I/E Corp., in Shijiazhuang, the capital of Hebei Province, was established in 1974. We are a specialized corporation dealing in the import and export of metals and minerals products. Over the last ten years, Hebei Branch has been handling about one hundred kinds of products, which are exported to various countries and regions all over the world.

Situated in the North China Plain, Hebei has an unfreezed natural port, Qinhuangdao, in its North-east and three major railways (Beijing-Shenyang, Beijing-Guangzhou, and Beijing-Shanghai) run through it. Yanshan and Tai Hang Mountains separately lie in the Western and Northern parts of Hebei Province, where mineral resources are plentiful. Due to improved administration and the use of advanced technology, with improved management and the use of advanced technology, our manufacturers have much upgraded the quality, and rapidly increased the quantity of our metal products. Contracts can, we guarantee, be carried out on schedule.

Scope of Business

We import and export building materials, metals, non-metallic mineral products and metallic products. We are also active in developing business covering small and medium scale compensatory trade, joint ventures, processing of supplied materials or to buyers' drawings or samples.

Kinds of Exports

1. METALLIC MINERALS: including Molybdenum Concentrate, Calcium Ortho-Tungstate, Silicon Metal, Ferro Silicon,

THE METALS import/export officials at the Wuhan Iron and steel plant, China's second largest, have hosted an increasing number of Brazilian delegations in the past year or so, with the guests offering cut price iron ore in an attempt to win market share away from long-time Australian suppliers.

While the Wuhan officials are tempted, they are yet to purchase ore from Brazil and, for the time being, intend to go on buying about 2.5m tonnes annually of Australian ore to bring its raw materials mix up to standard.

Last year, the country imported about 10.05m tonnes of ore, up from about 6m tonnes in 1985. China is fortunate to have large iron ore reserves—estimated at 46.5m tonnes—but is unfortunately hindered by the poor quality of the ore, which has an iron content well below the 62.7 per cent needed to make products of reasonable quality.

Just under 2.5 per cent of the total resources are suitable for direct processing, while reserves containing 35 to 50 per cent iron content make up about 5 per cent of total deposits, and about 92.9 per cent contains less than 34 per cent iron.

The problem is complicated by a chronic shortage of energy that hampers China's ability to refine its own reserves in the manner adopted by developed countries, so diplomats convinced that China will need to import increasing amounts of ore in coming years.

Figures for the first quarter of this year suggest that import growth is likely to be much lower than that of last year, as the Chinese Government has apparently been more sparing in its purchases in a bid to reduce a US\$14.7bn trade deficit in 1985.

According to the Ministry of Commerce, imports for the first three months amounted to 1.97m tonnes, while Australian figures show an 18 per cent fall in the dollar value of unworked iron and steel exports in the first five months compared with the same period last year.

To counter the long-term problems of inadequate supplies, China's Ministry of Metallurgical Industry has been negotiating for the past two years with CRA, the Australian metals mining company, on the possibility of taking a stake in an iron ore mine at Mt Chalmers in Western Australia.

Both the Brazilians and Australians are watching with interest the jockeying by

The Australian Prime Minister, Mr Bob Hawke, has taken a high profile in promoting the project and invested much of his personal prestige, yet contracts remain unsigned and there is no indication of an imminent signing.

Mr Hawke's vision was to hitch the Australian iron and steel industry to China's burgeoning steel needs but the fall in world commodity prices has derailed those plans, and delayed the necessity for China to sign long-term contracts.

A second major project, possibly Chinese involvement in the reopening of a BHP blast furnace at Kwinana in Western Australia, has faltered as the two sides debate the price of pig iron produced. The Australian Ambassador to Peking, Dr Ross Garnaut, said historically low prices are "well below levels necessary to sustain new investment on new facilities anywhere in the world," but do not rule out the possibility of a Kwinana reopening.

Dr Garnaut, formerly the senior economic adviser to Mr Hawke, said that the "natural economics" of China's iron and steel industry "point to the concentration of investment in final stage processing, accompanied by expanded imports of some raw materials and intermediate products."

Meanwhile, the China International Trust and Investment Corporation (CITIC) has been investigating the possibility of taking a stake in a Brazilian mine and plant for which China had already shown its willingness to invest in resource projects abroad by taking a 10 per cent stake in an aluminum smelter this year in Victoria state.

The giant Baoshan iron and steel plant in Shanghai opened in September last year will consume increasing amounts of ore imports with its expected first stage output of 3m tonnes of iron, 3.1m tonnes of steel, 500,000 tonnes of seamless steel tube, and 2.12m tonnes of steel billets.

While the Australian Government had hoped to provide about half of the imported ore, the country's sales are running at about 40 per cent with Brazil taking about 45 per cent share and India selling most of the remainder. Brazilian officials have complained that the sulphur content of the Australian ore is too high.

Both the Brazilians and Australians are watching with interest the jockeying by

various Chinese provinces to gain final approval for the next large iron and steel complex Ningbo, south of Shanghai, appears to be the front runner, with Sir Y. K. Fao, the Hong Kong shipping magnate, lobbying strongly on behalf of his home town.

A pre-feasibility study for the US\$4bn plant has been approved in principle by China's State Council, which has apparently also given the go-ahead to sell some of its output to Chinese customers for foreign exchange to help pay for the cost of imported equipment.

A consortium of British and West German companies, including Davy McKee, North-

ern Engineering Industries and Ferrostahl, has apparently been organised by Sir Y. K. Fao to equip the plant, and the Hong Kong businessman has indicated that he hopes some kind of signing ceremony for the project will take place when the Queen visits China in mid-October.

Observers consider that China will need to build at least two more large plants if it is to reach the ambitious goal of producing 95m tonnes of steel in the year 2000, a goal that would require one output of about 255m tonnes.

At present Peking is giving priority to overhauling older plants, particularly Anshan, the largest in the country, and Wuhan. The Anshan facility in

northern China is expected to produce 8m tonnes of steel in 1986, about 14 per cent of the planned national output.

Both the Wuhan and Baoshan plants have been severely handicapped by the energy and communications deficiencies that have restricted Chinese industry as a whole. Wuhan has long been unable to use fully equipment imported from West Germany and Japan, as the central Chinese city has been plagued by power shortages.

The Baoshan plant has been an exercise in mismanagement. Equipment purchased for the plant was found to be unsuitable for Chinese ore, while the port developed to handle bulk

Robert Thomson

COPPER: MAJOR PRODUCTION CENTRES

○ Smelter
■ Refinery
△ Planned Refinery

Source: Commodity Research Unit

**Consumption still at low level**

TONGLING, 300 miles inland from Shanghai, along the Yangtze River, is the largest copper production complex in China with two smelters and six mines. However, expansion of the newer smelter and development of a huge underground ore-body have been deferred for lack of investment capital.

Instead the only investment that will definitely be made at Tongling in the next year is an extension of a concentrate storage building which holds a large proportion of imported matte.

Investment delays and increasing reliance on imported raw materials are central themes in China's copper industry today. In the past five years China has become a major importer of refined copper and copper concentrates.

Although plant manufacturers have found a good market in China's aluminum and steel mills, earlier sales of substantial sales of smelting and refining plants have not been fully realised.

China publishes no official statistics on the production of copper or any other non-ferrous metals but estimates, based on an increasing number of visits by Westerners to China's mines and smelters, now suggest that mine output totals about 200,000 tonnes per year of copper.

This is supplemented by imported blister (unrefined) copper and concentrates, and a small amount of secondary recovery, so that output of refined copper totals approximately 300,000 tonnes per year.

Imports of refined copper have varied considerably from year to year and may have been as high as 160,000 tonnes in 1985, which implies that China's consumption of copper is about 450,000 tonnes a year.

This puts China in fifth place among the copper-consuming nations of the world. In relation to the size of its population, however, the consumption of copper in China is minute. Consumption per head of population is less than half a kilogram per year, compared with 11.5 kg in neighbouring Japan and 4.25 kg in the rapidly industrialising South Korea.

With a population of over one billion people, even a small move could make China one of the very largest national markets for copper.

However, as in all developing nations, the limitation on growth is not potential demand but financial and technical resources. In the late 1970s a number of new projects were announced in the non-ferrous metals industries many of which were subsequently cancelled. A shortage of foreign exchange currently restricts the development of these capital-intensive sectors of the Chinese economy and within these sectors the available foreign exchange is now carefully allocated.

In the 1986-90 five-year plan, copper ranks third among the non-ferrous metals behind aluminium and zinc for the allocation of investment in new capacity.

China's reserves of copper are by no means fully exploited but the known deposits tend to be small in scale or low in grade by world standards. Proving up new deposits is not only expensive but can also be very slow. Even then, development may be long delayed by the lack of transport facilities, power supplies and communications.

For this reason, and because most of the country's smelters

are old and have been expanded piecemeal over many years, such investment as the copper industry will receive in the next five years is likely to be directed at improving and increasing smelting and refining capacity, rather than developing any major new mines.

Evidence of this policy is the new smelter at Cuizhi in Jiangxi province, which started production early in 1986. This smelter is in an area of copper mine production, but another new smelter, currently at the planning stage, will be located at the port of Tianjin, to the east of Beijing.

The Tianjin smelter is expected to rely heavily upon imported concentrates and would considerably increase the disparity between domestic copper mine capacity and smelting capacity.

Several of China's smelters have come to use increasing proportions of imported raw materials in recent years. Imports of concentrates in 1985 are estimated at about 95,000 tonnes of copper content. Within three years, this figure may increase by 50 per cent.

China is considering the possibility of investing in an all-new copper mine to secure long-term supplies of concentrates.

In the south-east region of China, the 90,000 tonnes/year Guizhi smelter is being fed partly with imported material diverted from other smelters. The largest nearby mine, at Dexing, produces only 10,000 tonnes/year of copper, a major portion of the mine has been abandoned in the early 1980s.

Even the copper smelter at Kunming, in the Yunnan province, now finds itself short of domestically produced concentrates. Imports have to travel 1,700 km by rail from the port of Zhangjiang.

The Yunnan smelter in Kunming, built in the late 1950s, was originally intended to produce 30,000 tonnes of copper a year, but only half of that capacity was installed. A huge unused area of the smelter building is now being utilised to house a continuous cast rod plant, which should start production in 1987.

At least 12 new continuous cast rod plants, with a combined capacity of perhaps 400,000 tonnes/year are due to be in operation within the next two years. Existing older hot-rolled rod mills, which are estimated to produce about 200,000 tonnes/year, will have to operate at more than half their rated capacity, so the prospects for further sales of rod plants will be small.

Nevertheless, demand for wire and cable products will remain strong in power distribution (where aluminium is also used); in telecommunications and in industrial and domestic wiring.

China's copper industry will therefore require not only considerable quantities of imported concentrates and refined copper but also western technology in the fabrication and application of copper. If the copper industries of the Western world fail to supply the need, they will fail to capitalise on the last great undeveloped market for copper in the world.

Christopher Stobart

Kaolin from Yunnan, China

In natural lumps

No.	Al ₂ O ₃	Fe ₂ O ₃
Y-1	36%	1.0%
Y-2	15%	0.5%
Y-6-1	38%	0.5%
Y-6-2	38%	0.5%
Y-9	25%	0.3%

China National Metals & Minerals I/E Corp., Yunnan Branch
22-23, Toudu Lane, Jinbi Road, Kunming, Yunnan, China
Cable: "MINMETALS KUNMING"
Tel: 24669, 25577 Telex: 64037 CYMMC CN

HUBEI GALVANIZED WELDED WIRE MESHES

Made of high quality low-carbon iron wires, our wire meshes are strong, flat and distortion-free. Its sturdy welds keep the mesh spacings uniform even when cut into portions.

Wire Gauge BWG	Mesh	Width	Length	Packing
22-28	1/2"	37/4"	100'	In rolls with moisture-proof paper under the last layer.
20-16	3/4"	0.915m		

China's Natural Resources 7

Joint Ventures

Emphasis placed on earning export income

EVEN THOUGH foreign investment has turned sluggish in China, the Chinese Government has shown restrained enthusiasm for metal and mineral ventures on its own soil, though it continues to look abroad for projects that will fill gaps in domestic supplies.

The Government is likely to introduce new investment regulations soon in an attempt to lift investment, with the emphasis on offering foreign companies a reduction in costs and removal of some of the stifling Chinese bureaucracy, according to diplomats based in Peking. Who say that senior leaders have begun to appreciate the seriousness of the downturn.

But there is no guarantee that the Government will be much more willing to outlay scarce foreign exchange for ventures in the metals and minerals sector. Priority is being given in the communications, as problems in both areas seriously hinder the modernisation drive.

Foreign investment in China fell 20 per cent to US\$1.24bn in the first half of this year, and the paramount leader, Deng Xiaoping, has said since that the country must provide the opportunity for foreign investors to make money.

Investors have long complained about the rampant overpricing by provincial officials and high wages for low-skill staff. Also, investors are con-

cerned by the difficulties in repatriating hard currency profits and the Chinese obsession with balancing foreign exchange accounts of joint ventures.

Part of the Chinese reluctance to commit themselves to joint ventures in metals and minerals is the confidence of some officials that China is already skilled in winning resources, though most concede that their technology is backward. (China, however, is exporting coal mining equipment.)

One Hong Kong businessman seeking a precious metal joint venture was told that China doesn't need any assistance but would be interested in looking with him for a suitable venture abroad.

Chinese officials generally say that they are very keen on joint ventures, but particular departments are hindered by their relatively low rank in the list of key projects. The China National Non-ferrous Metals Industrial Corporation late last year presented a list of 18 potential projects to Japanese investors, with eight of them joint ventures and ten of them involving technology transfer.

The Chinese admit they are unskilled in, for example, offshore oil exploration, in which the Chinese are relying on the skill of foreign companies to find and exploit reserves. However, foreign enthusiasm for China's offshore

oil reserves has waned with the slump in offshore prices, and oil company representatives suggest that several companies have made small to medium finds in the South China Sea, but are willing to develop the reserves in the present climate.

Construction of China's largest energy joint venture, the Pingtung-Anhui open-cut coal mine in the northern province of Shandong, is apparently progressing well, with production due to begin formally in about September 1987.

Occidental Petroleum Corporation, originally expected to have about a half share, has a 25 per cent stake in the US\$850m project, with the majority shareholding being held by the China National Coal Development Corporation, the China International Trust and Investment Corporation (CITIC), and the China Trust and Consultancy Company.

The site has an estimated coal reserve of about 500 million tonnes, within a contact area of 18.5 square kilometres, about 500 km south-west of Peking. Initial annual production is expected to be 15.33 million metric tonnes, which is about 70 per cent of the present total output of Chinese open-cut mines. At full capacity, output is expected to reach 45 million tonnes.

The Occidental Joint Venture highlights the difficulties that need to be overcome in reaching an agreement in China



Deng Xiaoping, China's paramount leader, wants the country to provide the opportunity for foreign investors to make money.

on major projects. Negotiations began in 1980 and took the best part of five years to complete, with many of the more difficult problems being the wages of Chinese staff.

Initially, the two sides had agreed on an hourly wage of US\$12 for Chinese miners, but a fall in the price of coal prompted Occidental to ask Joint Venture that wages be tied to how much a miner produced. As with many a mineral joint venture, the miners would receive only a fraction of the US\$12, with the bulk going to the Government. In some cases, joint venture staff are paid up to ten times what they actually take home.

The project received China's approval because of its ability to earn foreign exchange through exports, with China handling the marketing of the coal, and, as was explained by Mr Arnold Hirsch, chairman of Occidental, that country's share of the foreign exchange flow up by exporting a greater proportion of production if coal prices fall.

Occidental is fortunate that the transport problems that plague many joint ventures have been eased by the construction of a rail line from Shandong, the northern part of Qingshuihe in Hebei province. Doubts have been raised over the venture during the negotiations when foreign banks proposing to finance the project were unsure of the validity of Chinese guarantees.

Foreign business people have complained that they are uncertain of what authority Chinese ministries and major enterprises have in financing the project.

Another project to receive Chinese approval is a venture to mine, process and market marble jointly from China's Shanxi province. Denver-based Crossland Industries has an agreement with Government-run Shanxi Shuhua International Company to invest US\$50m with the ambitious aim of producing marble worth US\$150m in the first stage rising to US\$350m at full capacity.

Meanwhile, China continues to contemplate investments abroad, having finalised agreements several weeks ago to take a 10 per cent stake in an aluminium smelter in the Australian state of Victoria. Chinese officials are known to be looking for suitable investments in copper, iron ore and pig iron.

Robert Thomson

Lead/Zinc

High priority given to sector

Lead/Zinc

FANKOU, Guangdong province, is unmistakably a mining town. The concrete towers at the head of the mine shafts are visible from almost every corner. An aerial cable-way crosses over streets, houses, gardens and a duckpond as it carries buckets of ore from the minehead to the processing plant.

Some 40 kilometres away is the mine at Shaoquan, where lead and zinc smelters from Fankou are taken for smelting into metal. Whiffs of smoke rise above the plant during the day; at night the furnaces glow.

Fankou and Shaoquan are the pride of China's lead and zinc industry. The mine is the largest in China, producing over 60,000 tonnes of zinc and nearly 10,000 tonnes of lead. Most of it is smelted at Shaoquan, which has an annual output of 20,000 tonnes of zinc and 20,000 tonnes of lead.

Under the 1986-90 five-year plan, both Fankou and Shaoquan are being expanded to help try to close the expensive gap between China's zinc production and consumption which has to be filled by imports.

At the mine, output is being raised by 50 per cent in a 300-million-US\$ investment scheme, which involves increasing mechanisation underground, bringing in more motorised drills and ore transporters.

The Shaoquan smelter is spending 50m yuan (US\$1.5m) increasing capacity by 15,000 tonnes of lead and zinc by the end of 1987 by installing a larger acid treatment plant. There are plans for a further 25,000-tonne expansion by 1990 and tentative proposals for a new smelter on the site which would take total capacity to 180,000 tonnes.

The investments are typical of the piecemeal modernisation of industry which has a high priority in China under the five-year plan.

China's planners have given the lead and zinc industry a priority second only to aluminium among non-ferrous metals. The reason is the country's growing demand for zinc for galvanising steel and for alloys. China last year imported 260,000 tonnes of zinc, 17 per cent more than in 1984.

China is cutting back sharply on this to save foreign exchange—for the first five months imports were 77,000 tonnes, or 42 per cent down on the same period in 1985. Officials at the China National Non-Ferrous Metals Import and Export Corporation, however, expect the country to be still importing zinc in 1986.

China publishes no official production figures. But Mr Pan Chang Bao, chief engineer at the Shaoquan smelter, says that national output of lead and zinc last year totalled 360,000 tonnes, two-thirds of which was zinc. This implies zinc production was 370,000 tonnes and lead 180,000 tonnes.

The figures for zinc are higher than most Western estimates—which put output at 250,000 to 260,000 tonnes. Mr Pan's figure for lead is in line with most foreign estimates.

Mr Pan says that the target was to raise output of the two metals to 780,000 tonnes a year by 1990, a 40 per cent increase on last year.

The biggest contribution to this planned expansion is likely to come from the development of a new surface mine at Changsha, in Gansu province, in the north west of China, which is expected to come into production before 1990 and will eventually be larger than Fankou.

Nearby at Beiyang, a 50,000-tonnes-a-year lead smelter is under construction with help from Lurgi, the West German engineering company. Two Japanese companies—Mitsui and Teho Zinc, have won equipment contracts for a 100,000-tonnes-a-year zinc smelter.

Apart from Fankou and Shaoquan, existing plants are being upgraded—China's largest electrolytic zinc refinery at Zhuzhou, Hunan, is being expanded from a capacity of 100,000 tonnes a year to 135,000 tonnes, with the help of imported equipment. At Huludao, Liaoning, Mitsui is installing a new zinc smelter to replace one which dated back more than 30 years.

Chinese engineers are also paying more attention to improving the industry's performance by cutting the relatively high energy consumption of many smelters. Mr Pan says that while the Shaoquan smelter compares

A group of Japanese companies are understood to be on the verge of final agreement to develop uranium resources in China. Some 30 Japanese companies have just completed a two year study and have initial agreement for a joint venture to mine uranium at Qinglong in Hebei province.

Chinese officials apparently approached the Japanese Government in mid-1984 with a series of proposals for joint ventures, though none of the companies had shown interest as early as 1980. A broad co-operation agreement was signed by the two countries in July last year.

The project shows that the Chinese Government has a list of priorities for joint ventures, with particular emphasis given to their ability to earn export income. China had a bilateral trade deficit with Japan of about US\$7bn last year, and Chinese officials are known to be keen to export anything that would reduce the deficit.

Meanwhile, China continues to contemplate investments abroad, having finalised agreements several weeks ago to take a 10 per cent stake in an aluminium smelter in the Australian state of Victoria. Chinese officials are known to be looking for suitable investments in copper, iron ore and pig iron.

Robert Thomson

ANTIMONY REGULUS



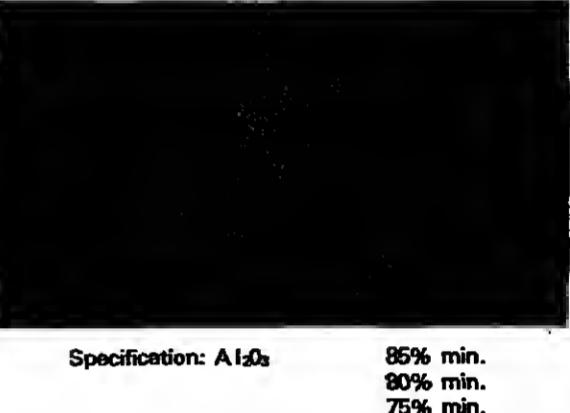
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Packing: In wooden cases of about 100 kilos net each.

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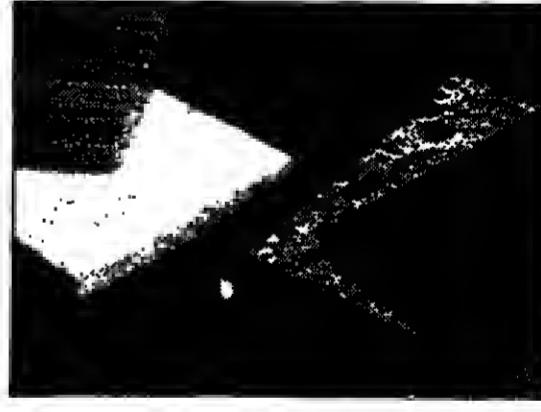
Specification: Al2O3 85% min.
80% min.
75% min.
70% min.
65% min.
60% min.

Fe2O3 2% max.
B.D. 3g/cc. (85% grade)
2.8g/cc. (80% grade)

Sizes: 10 cm max.

Packing: In bulk
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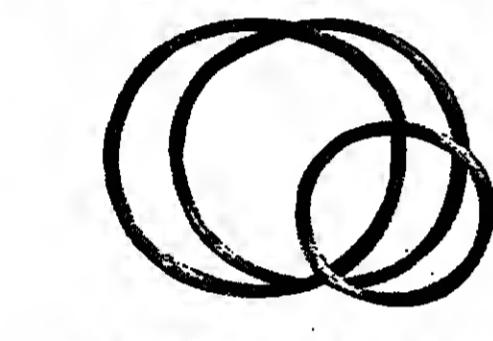
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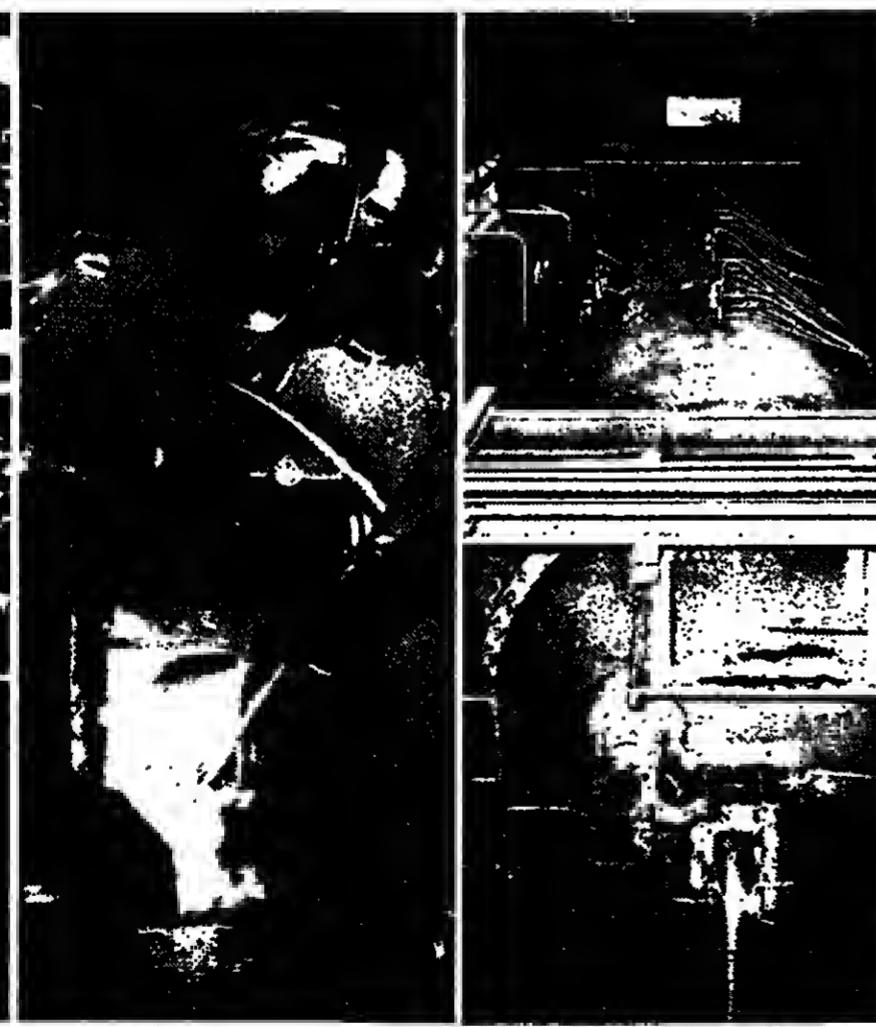
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China's Natural Resources 8**Profile: Huangshi****Copper mining remains vital**

It can be hard to imagine what Huangshi, an industrial city of 1.2m people in the extreme east of Hubei province, might have looked like when it was under the jurisdiction of the State of Chu almost 3,000 years ago.

Certainly the swarming population, and the functional red brick buildings, would not have been part of the landscape. But what would have been there – and there are two factors that give the city a rare sense of continuity stretching back through three millennia: the Yangtze river, and a thriving copper mining industry.

Today the area around Huangshi is acknowledged to have about one-fifth of China's total copper reserves – second only to Guizhou in Jiangxi province.

The red dust from the open-cast mines on the city's outskirts seems to coat everyone's boots. With one of China's four largest iron mines, producing 5.5m tonnes of ore a year, and a wealth of rare metals and minerals and zinc (among them aluminium, molybdenum, nickel, manganese and zinc as well as coal, limestone and gypsum), it has developed rapidly to become one of the most important mining areas in China.

It is for this reason that the Deye steel plant, first operated in 1896, and still a leading national producer of special steels, is on the outskirts of the city.

What was only recently realised was that Huangshi was also the cradle of copper smelting in China, and perhaps in the world. It was probably the ancient greenish-yellow and the rare blue flowers that first alerted peasants in the state of Chu that copper was present at Tonglinshan – which literally means “green copper mountain” – just south of Huangshi.

Ancient mines recently unearthed show that copper was being mined at Tonglinshan more than 2,700 years ago. Vertical shafts more than 100 feet deep have been found, along with 25 smelting furnaces and about 30,000 tonnes of very old slag.

Archaeologists estimate that 80,000 tonnes of copper ore were extracted before the

mines were abandoned, perhaps because of flooding.

One mined in the area today contains between 12 and 28 per cent of copper, and is associated with up to 30 per cent of iron. But with nearby iron mines yielding up to 60 per cent of iron from ore, it was never the associated iron that excited China's early emperors – or for that matter the invading Japanese army in the 1890s.

It is a matter of pride among Chinese and Huangshi today that while the occupying Japanese army succeeded in getting iron ore back to Japan to aid their war effort, they were always frustrated by resistance fighters in their efforts to export copper.

Today's mining operations are a far cry from the days of the state of Chu, where miners crawled underground equipped with simple metal and wooden implements. For the miners, they are now even equipped with 20th century Chinese standards, since much mining across China is still a pick, shovel and wheelbarrow affair.

Most copper is clawed from the mountainside by giant caterpillar-tracked cranes. Operations appear efficient even by international standards. Continuous lines of lorries carrying the red ore are rumble up the quarry slopes, and crowded roads serving the mining areas.

In a country where many labourers appear to spend more of their time resting on their shovels than using them, the unrelenting hum of the mine sites is striking.

Only a little refining is done locally. Most ore is carried by rail or by river to large refineries in more secure parts of the country (the memories of Japanese wartime bombardments have yet to fade).

The products emerging from the refineries today may have little to do with ornate bronze bells and wine coolers that were so much the craze among the princes of Chu, but they remain important enough in the Chinese economy to make Huangshi one of the country's most critical mining areas.

Archaeologists estimate that 80,000 tonnes of copper ore were extracted before the

Profile: Huangshi

Copper mine in Huangshi: the province is reckoned to hold a fifth of China's total reserves.

Profile: Hainan Island**Treasure of rare deposits**

that are estimated to hold about 240m tonnes, with iron amounting to between 52 to 68 per cent of the ore.

The deposits were discovered just 50 years ago by Japan's occupation army, and have been an important source of iron in China ever since.

Close to Slin, deposits of at least 13,000 tonnes of cobalt have recently been discovered, which are expected to produce about 500 tonnes of metal a year beyond the end of the century. The ore contains 3.2 parts per thousand of pure cobalt, according to Xi Xiaoming of Hainan's Metallurgical bureau.

The sands contain one of China's largest known reserves of titanium (distinctive because grains of titanium are black and very heavy), zirconium (red grains) and monazite (rich yellow grains), an important source of rare earths.

Living up to its reputation as China's “Treasure Island”, this sub-tropical backwater off the country's southern coast – also one of Asia's richest sources of iron ore – the Slin mine in the west of the island produces 4.6m tonnes of ore a year from seams

that are estimated to hold about 240m tonnes, with iron amounting to between 52 to 68 per cent of the ore.

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SECTION IV

FINANCIAL TIMES SURVEY

HONG KONG

As a Financial Centre



The towering headquarters of the Hongkong and Shanghai Banking Corporation dominates the central district on Hong Kong Island

Will the territory still be a booming international finance centre in 1997 when the Chinese army are posted there, instead of British troops and Gurkhas? To some extent, the answer will depend on boardrooms far away in Europe and the United States.

THOUGH CHINESE

sovereignty does not come

until 1997, the debate is

going on now.

While committees thrash out the essence of Hong Kong's new Basic Law, top officials, bankers and businessmen are looking closely at the role the territory's financial services industry will play when the flag changes.

To many, it appears that financial and other services provide the key to the future, multiplying the expertise that China lacks, perhaps establishing Hong Kong in relationship to Peking as New York is to Washington.

But to others, manufacturing industry is the foundation of the territory's success, and there is no future unless it remains flourishing.

For a city of such fragile stability in rapidly shifting moods, it would be foolish to draw firm conclusions. For the present, confidence is quite strong at the surface: property prices have been rising, the stock market has been going up, the Hong Kong dollar's peg to the US dollar reassures memories of the frenzy when it was in free fall, and even the largest companies were shovelling money offshore.

Underlying the buoyancy of the markets, the visible and growing affluence, important improvements have been made to the financial markets' structure.

The new unified Stock Exchange, due to be formally inaugurated in a few days' time, has been heralded as a unifying system to take over the business systems of four local exchanges earlier this year. The domestic capital markets are continuing to grow after an explosion of business over the past two years. The new financial futures market is very promising. Meanwhile, foreign banks, stockbrokers and corporations continue to set up in Hong Kong.

But it is impossible not to wonder whether it is all a charade. Are not many professionals busy establishing rights to passports elsewhere, and the older and wealthier buying second homes in Canada?

By ALEXANDER NICOLL

Are not many local businesses directly raising brokers' advice on investing their savings abroad? Could not foreign banks and businesses break camp and move on just as easily as they arrived?

Though the answer to these questions is: "To a large extent, yes" there are always counter-arguments. The reported trend

IN THIS SURVEY

The new Stock Exchange

Banking regulations

Financial futures

Capital markets

Computerised dealing

Foreign banking

The 'Sister Banks'

Economic scene

China's viewpoint

Pictures by Guy Gaskin and Roger Taylor

Hong Kong, he notes, has re-emerged as an entrepot port for China which is both the largest market and the largest source for goods re-exported from Hong Kong.

Domestic exports to the mainland have also grown, although China's recent clampdown on foreign exchange expenditure has at least temporarily reversed that trend. China, meanwhile, earns about a quarter of its foreign exchange by selling imports, including food-stuffs and other essentials, to Hong Kong.

While Hong Kong retains its own currency, as was guaranteed in the Joint Declaration by Britain and China on 1997, there are clear advantages to China in maintaining this relationship. It also goes much further.

Most notably is the substantial investment by Hong Kong business in China, but there is considerable investment at present by China in Hong Kong. The Bank of China and its dozen sister banks, soon to be run from a building which will symbolise their challenge to the dominance of the Hongkong and Shanghai Banking Corporation, have embarked on a highly competitive push for market share.

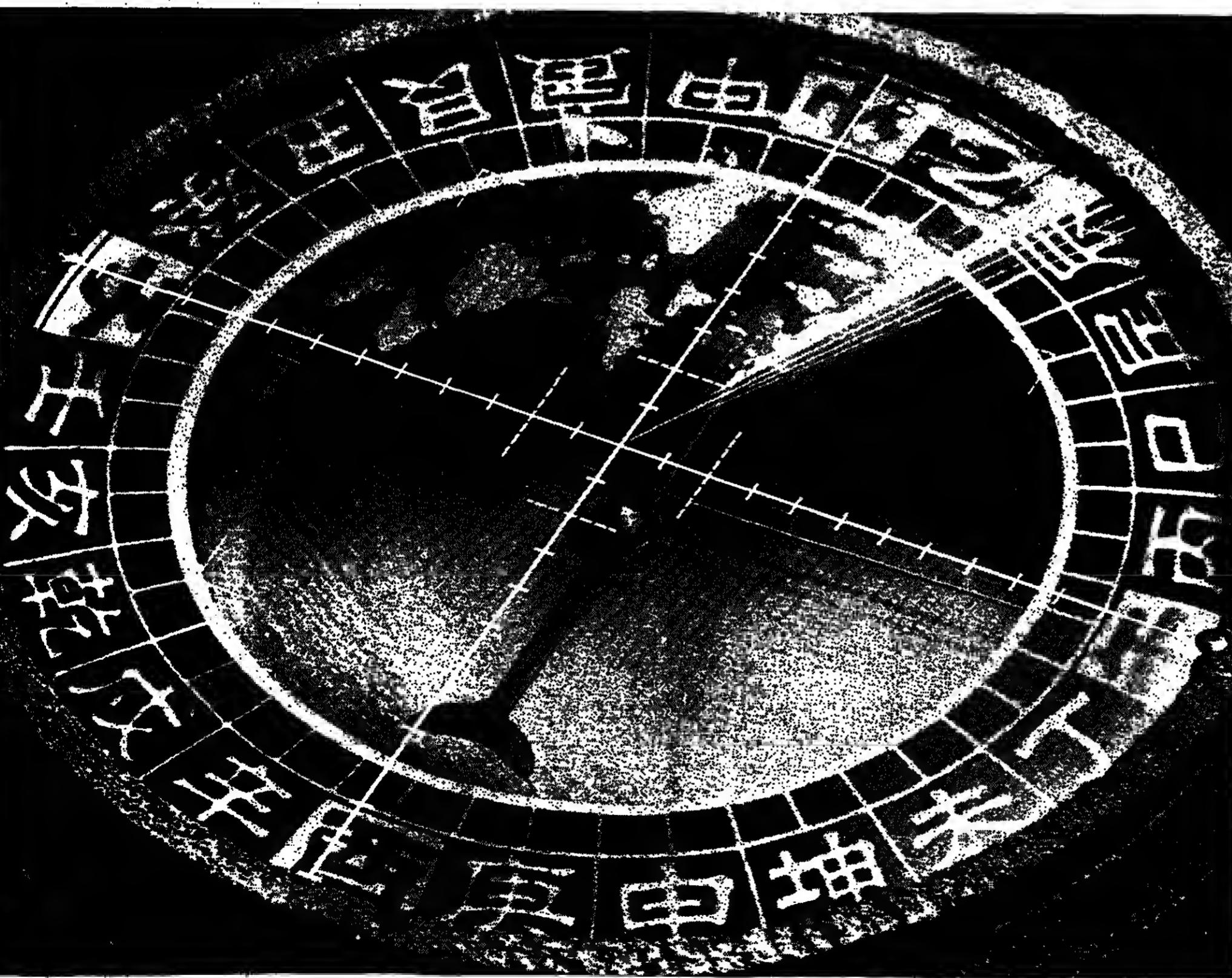
Chinese banks have been aggressive in lending to Hong Kong projects, and have been involved in the rescue and takeover of some of the territory's failing banks.

Chinese entities are also active players in Hong Kong's domestic capital markets, even though many of the deals they make have been on such fine terms that banks agree to go into them pursuant to recent relationships with China. More recently, however, there have been signs that Chinese borrowers are prepared to abandon these "relationship" deals in favour of pricing on market terms.

Bankers familiar with China are impressed by officials' growing grasp of foreign financial markets, despite the inevitable bureaucracy which still hinders them. Though some take this as a positive sign for Hong Kong's future.

Continued on page 2

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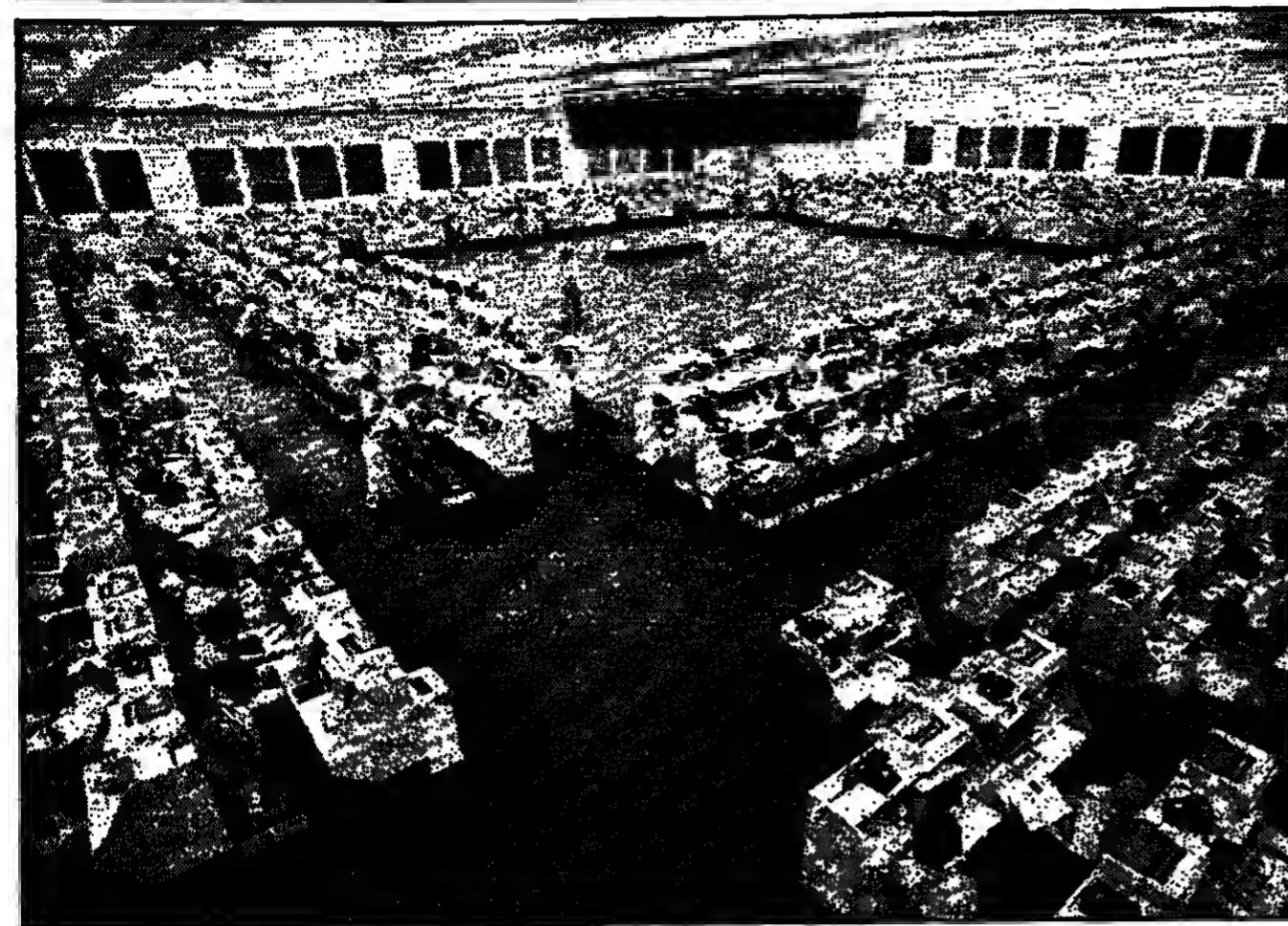
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Hong Kong as a Financial Centre 2



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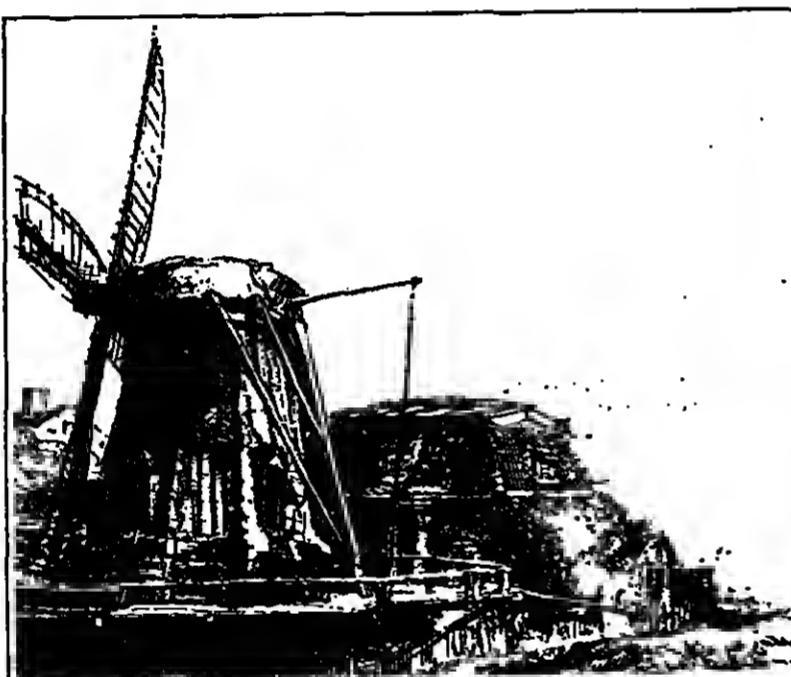
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The unified Stock Exchange

Areas of contention defused

AS THE Hang Seng index attempts to secure a first-time hold on the 2,000 level, in commemoration of the official opening this month of the unified Stock Exchange of Hong Kong, cynics have been suggesting that 1987 was a more auspicious landmark. At the same time there are hundreds of other four-figure numbers with a significance of their own on the market floor, which has been in operation since April 2.

They appear in gold on the red sleeveless jackets worn by the floor traders and in green on the screens of the new automated dealing system, the only one of its kind in the world. The numbers identify each broker and his deals are made by telephone between those who enter themselves on the buy or sell side of the screen at the prevailing price.

General satisfaction with the way the system has operated over its first six months is expressed in fairly equal measure by the exchange authorities themselves, by the larger local brokers which were among those worried by its impact, by the watchdog Securities Commission, and by the big overseas broking houses — mainly British — which had already risen to a dominant position in institutional business.

The commissioners, as expected, have been found among the smaller local firms, often one-man shows and part-time at that. Even towards this end of the scale, however, some are ensuring a future by forging new alliances or carving a specialist niche. Meanwhile two areas of possible contention from the outset have been defused, if only by dint of Hong Kong's capacity for willing acceptance of the inevitable.

The first involves the increasing frequency with which blocks of shares are cleared off the floor, usually among the foreign brokers.

These are put through the computer not at the time of the transaction but some while after the tight 15-minute limit for reporting floor deals, corrupting the intention that the new system would allow instant visibility of daily trading patterns.

This is defended in part by reference to the sharp upward jolt in official turnover from April on, doubtless reflecting the previously frequent though smaller-sized deals struck outside the territory's four old exchanges.

Beyond this, Mr Derek Murphy, assistant Securities Commissioner, takes the view that with a 24-hour global equity market evolving, there will always be some who are behind on the news.

"It is recognised that a market is a facility and the world does not stop when the final bell rings," he says.

The second potential focus of discord stems from the way brokers register themselves on screen as a buyer or seller of any particular stock. A queue forms on each side, but there is no indication of volume involved.

Biggers traders have been quick enough to memorise the code numbers for the other players which carry regular large-volume business. As one British broker puts it: "If I'm a buyer of a million Hong Kong Land, no way am I going to go through the list in order from the top, picking up a few thousand each time."

The exchange held back from attempting to impose any formal ruling on queue-jumping and other informal practices which might have been in the air has disbated.

Flowing on from this, all the same, is pressure from the Anglo-US camp for refinement and an extension of the automated system. This would sweep in computerised matching, linking buyers and sellers by quantity rather than

by price.

It will also add on a central clearing system for settlement of deals. Screen trading sits rather oddly with clearing requirements that mean dozens of messengers shuttling across the financial district and beyond every afternoon with suitcases full of scrip. Hongkong and Shanghai Bank already handles about 70 per cent of these arrangements, and it is envisaged that it will take over and streamline the whole business is likely to come mainly from banking rather than broking quarters.

Neither of these proposals has had a full hearing, however. Changes within the exchange are decided on a one-member-one-vote basis, and the smaller local brokers who still command a large numerical majority will probably be wary of the prospect of further outlays on technology.

None the less, the foreign houses are finding a more receptive ear to their arguments as the idea permeates that a fundamental change has taken place in the composition of the Hong Kong market in the space of the past three or so years. The difference is institutional business, negligible in the bull market of the early to mid-1970s, but which by the start of this decade had come to account for an estimated 30 per cent of all dealings.

From that point the tide ran fast, and few would now quibble with the judgement that fully 70 per cent of the market is held under large institutional management.

Hence, largely, the ascendancy of the foreign brokers. As Mr Murphy puts it: "We have seen a change in the pro-



Mr Ronald Li, chairman of the Hong Kong Stock Exchange

file of the industry largely because the client profile has changed.

New entrants from abroad are still arriving, a broking licence cost just HK\$100,000, exchange seats can readily be let for less than £1,000. At the birth of the

new exchange there were 573 active members and 268 non-trading. By the end of

at saturation point, August a net 60 had disappeared altogether while 13

more had become dormant.

The local brokerage industry is dominated not only by the foreign houses but by Sun Hung Kai, which with a large base among Chinese families, did not withdraw completely in April.

The survivors include some of the big Hong Kong groupings which have never previously had a Hong Kong role of any significance but which now have the financial weight to do so.

Two such are Alexander Laing and Cruickshank, a Merseyside House subsidiary, and Greenwell Montagu. They have been allowed to adopt local broking firms through which to deal. Smith New Court, linked to N. M. Rothschild, bought a seat on the old Far East exchange before April as its way in.

This highlights in one way the opportunities now available to local brokers as well as the pressures on them. Others, aiming to remain independent, are bolstering research capacity or specialising in, say, second and third-line property stocks.

But within the territory, the more substantial local broking firms see three main avenues

which could provide enough new business to sustain profitability even in a chillier world climate.

• The futures exchange has made a good start; indeed, it is being questioned to what extent small investors are being drawn away from ordinary equity trading by the low onlays the futures dealings require. But the Hang Seng index contract is seen as a useful crossover, and brokers are marketing it actively among retail clients with clear success.

• More controversially, the idea of an over-the-counter market — second board or USM, the nomenclature is still as vague as its intended purpose — is being promoted in the face of strong reservations from the overseas firms. It has the support of Mr Ronald Li, the Stock Exchange of Hong Kong chairman, and SHK.

Against it is the case made

that there are already more

than enough listed stocks with low market capitalisation, thin trading volumes and erratic areas of operation. Some see it as likely to be a junk market of which the prime purpose is to hook share salesmen in business.

In favour, Mr Fung cites the opportunities it could offer the territory's manufacturing sector, which has traditionally received a low rating on the main market, in part because of its fragmented nature.

"There are at least 20,000 small to medium-sized manufacturing companies employing a labour force of 900,000 and providing 10 per cent of GDP. Yet only a handful are listed; it is because there is no incentive," he says.

What neither its proponents nor the authorities want to see, however, is a second market becoming a way in for a proliferation of Vancouver or Perth-style speculative mining or energy explorers, a few of which have already gained backdoor listings, although most of Hong Kong or Chinese origin.

• China, unsurprisingly, is the third main repository of local brokers' hopes. This is despite the fall-off in projects for the open cities of the south where lead-management roles in financing syndications had been the substance of their business with the country.

Current talk is instead of China listings on the Hong Kong exchange through holding companies, for Chinese enterprises over which Peking would be willing to relinquish full ownership. This could be particularly appropriate for smaller offshoots of the Bank of China, some of which have much of their operations in Hong Kong.

A few of these have indicated willingness in principle to follow that course. Numerous obstacles remain, but officials from both sides are said already to have discussed a possible pilot issue.

Gordon Crabb

Territory's future role

Continued from Page One

Kong's future, it could clearly reduce Peking's dependence on the territory in the longer term, especially as China is evidently keen to tap capital markets further afield. If recently issued a Eurobond in Frankfurt, and exerted considerable pressure on banks to take part from London in defiance of the Bank of England's opposition — China still has a well-founded pre-revolutionary debt.

There is no doubt, nevertheless, that Hong Kong's markets could increasingly serve as a conduit for investment capital, from both Hong Kong and elsewhere, into China. The extent to which China will want and need to use them as such depends on unknowns: for how long Deng Xiaoping remains the effective leader of China, and whether

it will also add on a central clearing system for settlement of deals. Screen trading sits rather oddly with clearing requirements that mean dozens of messengers shuttling across the financial district and beyond every afternoon with suitcases full of scrip. Hongkong and Shanghai Bank already handles about 70 per cent of these arrangements, and it is envisaged that it will take over and streamline the whole business is likely to come mainly from banking rather than broking quarters.

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Hence, largely, the ascendancy of the foreign brokers. As Mr Murphy puts it: "We have seen a change in the pro-

vided a sound base for development.

• As a services centre. The importance of Hong Kong's services in shipping, ship management, accounting, law, back-office work, communications and transport cannot be underestimated and seem set to be unparalleled in the region for a long time to come.

That Tokyo's rapid rise can occur while leaving Hong Kong as a significant centre could easily be suggested, most probably by the sheer size of current Japanese investment. Hong Kong Dai-Ichi Kangyo Bank's purchase of a local bank with a branch network is but the latest in a string of major commitments not only in the banking and securities field but also in retailing, construction and other sectors.

While Tokyo is the centre of a huge pile of capital, it remains to be seen if it can sustain it, as will as inhibiting foreigners through the language problem and the very high cost of presence there.

Singapore, meanwhile, is widely seen as having missed the opportunity to take over some of Hong Kong's functions, because of the government's interventionist approach. Bankers and brokers see Hong Kong's role as an international financial centre continuing in the following ways:

• As a medium for cash investments from South-East Asia, particularly from overseas Chinese in the region. Any worries such investors might have had about Hong Kong's financial system should have been eased by the recent enactment of new banking legislation placing tougher capital ownership and auditing requirements on banks and better defining the role of the regulators.

• As a portfolio management centre, advising regional and local investors not necessarily on investments in Hong Kong but internationally as well. There are increasing numbers of fund management concerns in Hong Kong, and the local stock market has additionally become far more institutionalised.

With the territory still be a booming international finance centre when the Chinese are posted there instead of British troops and Gurkhas?

To some extent, the answer will depend on boardrooms far away — in New York, for example, where the simple idea of communist domination might not seem compatible with the long-term profitability of a US bank's extensive commitment.

The markets in Hong Kong can do only one thing to influence such decisions.

"The real solution," says Mr Kim Cham, chairman of the Hong Kong Futures Exchange, "is to make the place work."

Hong Kong as a Financial Centre 3

New supervision in banking

Commission acts swiftly

FOR THE last month, banks in Hong Kong have been operating under a new regulatory regime, one which seeks to bring many of their activities under official control for the first time.

It took only a day for the territory's new Banking Ordinance to justify its existence.

Using the powers which had come into force on September 1, the government moved in to take over Hong Nin Bank, a four-branch operation which ranks 29th of the 36 locally incorporated banks.

The action by the Banking Commission came as a surprise, as Hong Nin had already found itself in trouble just days earlier, officials were saying the expected a satisfied debt to go through. But, faced with an erosion of deposits at Hong Nin and evidence of questionable loans, they disclosed its management and put in place an Exchange Fund credit line from Hong Kong's official reserves.

Hong Nin illustrates the financial difficulties of Hong Kong banking at a time of its nicely high liquidity—often uncomfortably so—for the sector as a whole, and when analysts and regulators alike were reaching the opinion that the series of messy collapses over the past three years was over.

The first of these was Hang Lung Bank, the collapse of which in September 1983 cost an estimated HK\$1bn. It prompted the drafting of the new legislation. The spate of half a dozen culminated with Overseas Trust Bank, which failed in June last year.

Hong Nin was still solvent, however, and the pre-emptive nature of the move also indicates the extent of the jurisdiction now in place. Previously the territory's governing bodies would have had to vest case-by-case powers with the commissioners.

Officials point out that in some respects the new ordinance gives them more powers than those available in the UK or to the Bank of England.

Notably, government approval is needed for all new shareholdings representing more than 10 per cent of a bank's equity, before voting rights can be exercised. No such unequivocal authority was available to the British regulators when Standard Chartered, the UK bank with Hong Kong as its headquarters, announced, dating from 1982, in the last few months faced the attentions first of Lloyd's Bank and then of Sir Yne-Kong Pao and other Far East entrepreneurs.

Further than this, Mr Robert Fell, the Banking Commissioner, under the ordinance may require an institution to do "any act of thing whatever" including, as events have shown, cede control if he deems it in the public interest.

All this, the ordinance has been designed to avoid too precipitous a clampdown on the sector, and Hong Kong is far from having entered a new and draconian era of banking supervision.

A two-year grace period will preclude the imposition of its requirements on capital adequacy, while flexibility and tolerance are the two attributes still most commonly stressed by the authorities responsible for its introduction.

"I think the industry itself feels the need for definite requirements," Mr Fell says, but adds soon afterwards:

Banks in Hong Kong

	1980	1981	1982	1983	1984	1985	(June 1986)
Total assets (HK\$bn)	289	514	597	789	904	1,181	1,272
of which HKS denominated	133	180	240	275	292	342	363
Number of banks	113	121	128	134	140	143	149
Number of branches	1,433	1,181	1,346	1,397	1,407	1,394	1,392
Average liquidity (final month, %)	48.4	55.5	47.2	51.1	49.6	50.7	54.6

Source: Census and Statistics Department, Hong Kong

"What would have liked is less in the ordinance and more by discretion."

It is being used by the authorities, particularly by monitoring newer areas of business for Hong Kong banks, as the shape of their market changes.

Chief among these changes is the potent new force established over the last three to four years by the Peking-controlled Bank of China group, which now has some 20 per cent of the territory's branch network and a deposit base estimated to be at least of similar proportion.

Preferential loan rates offered in some areas by the Bank of China and its related institutions have contributed to tighter terms for lending all round, amid the relatively low demand for borrowing which persists in the system. Pressure on bank margins is thus accompanied by an enduring tension over the new regulations notwithstanding the basic lending undertaken as much on the need for interest revenues as any prudential evaluation of the product or entity which is to be the recipient.

These uncomfortable symptoms are being manifested in three key areas of business:

- China trade, where reliable volume of two-day business is still being largely hampered by foreign exchange restrictions;

- Infrastructural project finance now requires the lender to assume more of the risk burden. Because of these restrictions, China-related business accounts at most for 5 per cent of banks' loan portfolios.

- Corporate business within Hong Kong, which is gravitating to the foreign institutions which are best placed to offer the full range of money market instruments.

- Retail outlet, which are being obliged to follow world trends in automated banking for personal customers requiring investment levels by the larger institutions which their smaller rivals cannot hope, even proportionately, to match. Credit card business meanwhile continues to produce poor returns from a Chinese community which is said to be markedly diligent about settling monthly statements.

- But as the foreign banks lead a shift in demanding large corporate calls for funds, their local counterparts are discussing a concerted move to open up an industry at the opposite end of the same spectrum—venture capital, which has yet to take off in Hong Kong. It is being enthusiastically prompted, although still only in proposal form, as a growth opportunity for the local sector.

- Mr Piers Jacobs, the Financial Secretary, has as a policy target a closer relationship between banking and industry, and is lending a cautious endorsement to those examining its feasibility. The idea is

unlikely, however, to come to fruition in the form of a fully-fledged and state-backed industrial development bank, as is being proposed by some local bankers.

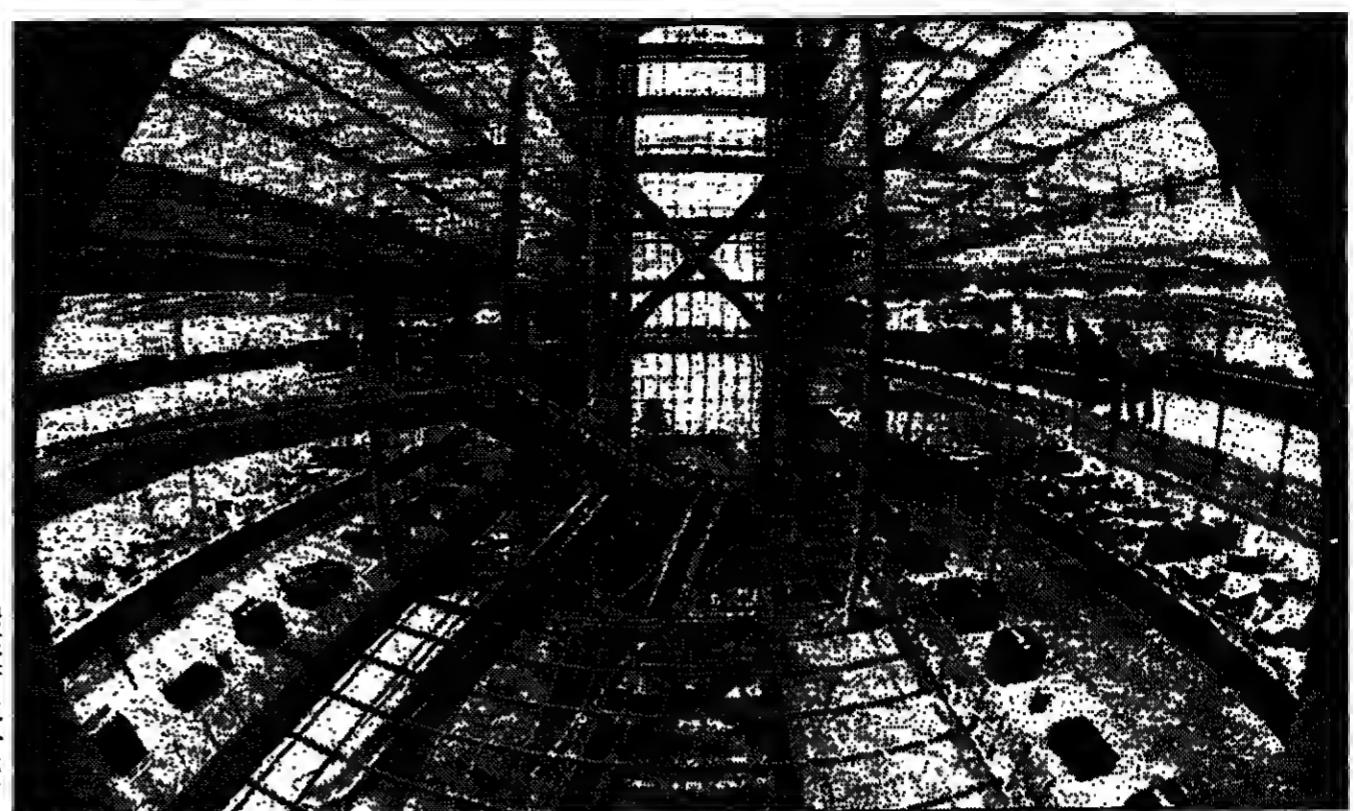
Mr Peter Wrangham, general manager of Hongkong and Shanghai Banking Corporation, by far the territory's largest local bank, is among those who would prefer venture capital to remain a private sector prerogative. An industrial bank would, for many, come too close to being a central bank for Hong Kong but would be managed on a commercial basis.

Of the HK\$200bn in outstanding bank lending for use within the territory, less than a tenth is to the manufacturing sector, which ranks a low third behind property and merchandise. In

part, this reflects Hong Kong's make-up, but with an additional element of caution on the part of the banks in spite of weak overall loan demand.

Mr Wrangham, who in his other capacity as chairman of the Hong Kong Association of Banks, is currently examining the potential for venture capital, says: "There could be a time, particularly in electronics, when you are dealing with components coming in from Japan or Korea and being made up. As a bank you are not always able to assess the prospects of an enterprise. Equity can be a better route."

For the banks very much below Hong Kong Bank in size, though, opening many new sectors such as venture capital is



View of a section of the banking hall of the Hongkong and Shanghai Bank

likely to require a strengthening of their own capital base. Aside from this is the September 1986 deadline for all the 35 local institutions to fall in line with the capital adequacy ratios laid down in the ordinance.

Whether or not more follow Hong Nin into protective sus-

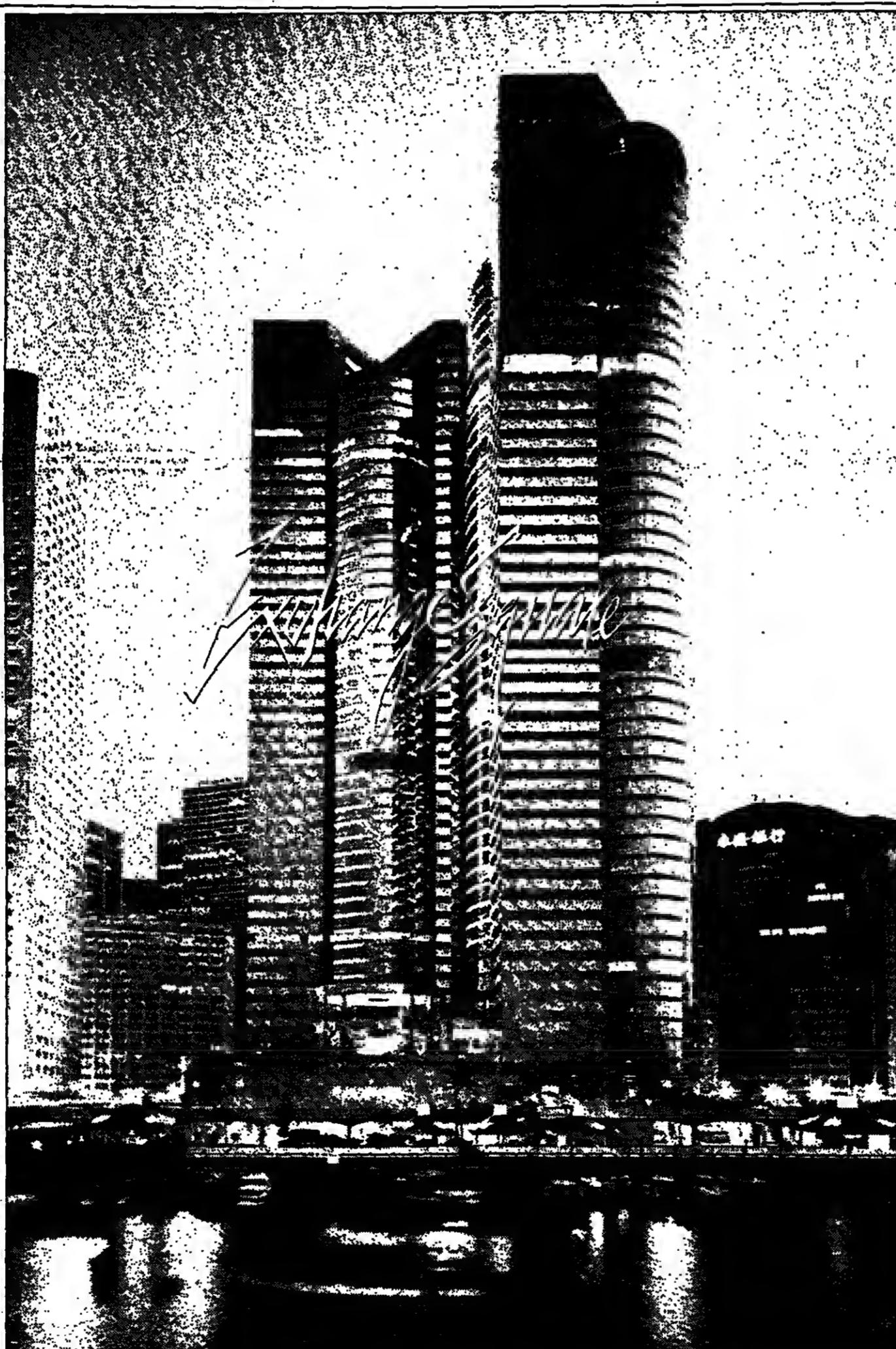
pending banking markets and retail services, all requiring investment in technology.

This is where the squeeze on earnings is expected most to come. Below this level, for the medium-sized institutions which will have to fund a presence in an expanding range of

wholesale banking markets and

despite being minuscule by world standards. As Mr Fell, watching from Queensway Government Offices, puts it: "The very small will lurch his own stamp and get by somehow."

Gordon Cramb



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Mr Piers Jacobs, the new Financial Secretary in Hong Kong, seen in front of the Hongkong and Shanghai Bank—the tallest building in Asia

Hong Kong as a Financial Centre 4

Futures Exchange

Gamble-lovers boost market volume



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MR KIM CHAM has good reason to be even more than usually effervescent about the progress of the Hong Kong Futures Exchange, of which he is chairman.

After being reborn in May as a financial futures market trading Hang Seng Index futures, the exchange has grown rapidly. Though the contract is small in value terms, trading volume measured by numbers of contracts has already passed the stock index business on the London International Financial Futures Exchange (Liffe) and the Sydney Futures Exchange.

The secret of its success, apparently, is the Hong Kong resident's innate liking for a gamble. Big investing institutions do participate in the market, but only to a limited extent.

Since the man on the Shaukeiwan tram has been boosting futures volume in a time when the stock market has been rising, and has been using futures as an alternative to stocks, there must still be one reason marks over the durability of the exchange's current success.

Many such investors are probably less attuned to the idea of selling a futures contract short as a way of hedging gains than losses will fall. Not so far, is there much use of the market as a hedging vehicle, again the market's bullishness has meant little complex arbitrage opportunities of the type seen in the

US are possible in theory. Since the index consists of only 33 shares and is heavily weighted towards a few of the larger capitalised stocks, it would be possible to buy or sell all of the component shares or a smaller selection giving a good proxy for the index. But brokers say that the premium of the index futures price over the actual index level is not high enough to justify an arbitrage trade involving the sale of futures contracts and the simultaneous purchase of constituent shares.

As part of attempts to develop a more solid liquidity base for the market, the exchange is promoting spread trades between different months of the Hang Seng contract. Lower margin

That the exchange will be a tougher watchdog already seems clear. Breaches in discipline have caused the suspension of a member firm and fines of others—for offences such as dealing for own account ahead of a customer's order.

Some members contend that the HK\$100 minimum commission is being undercut, and the exchange is understood also to have penalised members quietly for this, as well as for charging less than the

End of each month Open interest Net Gross

May	1,871	5,587
June	2,314	5,213
July	3,404	7,508
Aug	4,678	10,903

minimum margin. margin

from customers.

The stock index contract—by

far the most important since the exchange's commodity futures barely trade—is based on the Hang Seng Index of 33 stocks. Its

value is HK\$50 times the index,

which stood at record highs just

below 2,000 in early September

giving a futures contract value of nearly HK\$100,000.

Hong Kong's stock market has

always attracted considerable

interest from small investors.

Local brokers' offices are often

crowded with customers keeping

an eye on the market, and

financial news is an important

component in dozens of news-

papers.

It is not surprising that

investors should have been

attracted to a low-cost way of

speculating on the stock market.

Brokers believe that most

customer orders come from

fairly wealthy local individuals

wanting to take a punt on the

direction of the stock market.

As the market has been going up,

this has been highly profitable.

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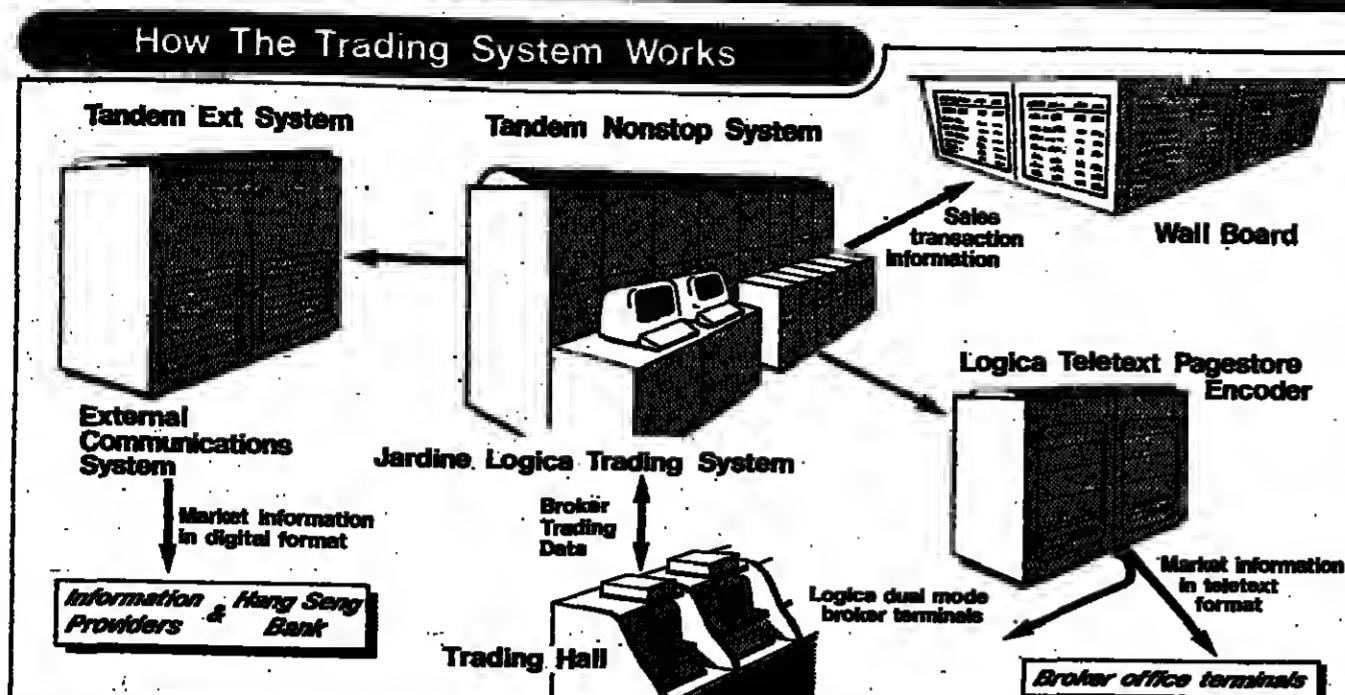
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an eye on the market, and

financial news is an important

Hong Kong as a Financial Centre 5



As many as 3,000 dealers will be able to operate through the HK\$70m computerised system which was completed on time and within budget.

Computerised dealing system

Doubts have evaporated

MR WILLIAM PHILLIPS, managing director of Baring Securities' Hong Kong subsidiary, was cheerfully repentant: "Definitely, I was sceptical," he said "any definitely, I was wrong".

He was one of a number of sceptical stockbrokers who last year publicised their doubts on the Stock Exchange of Hong Kong's plans for a new, computerised trading system to enable dealers from the territory's four existing exchanges—Hong Kong, Far East, Kam Ngan and Kowloon—on one trading floor.

Now most of the doubts have evaporated. Having looked at the alternative, I think we have a very good compromise here," says Mr Phillips.

There are some niggles. Brokers say it can be difficult to buy or sell large volumes of stock close to the end of a trading day, for the most part, the reception accorded the system vindicates the judgement of its chief architects, Mr Ronald Li Fook Shing chairman of the exchange, and Dr Philip Wong, chairman of the exchange council computer subcommittee.

Since it went live earlier this year, it has functioned without a hitch—except for one notable day last month when, through human error, the system was cut switched on for four minutes at the beginning of trading. Automatic start-up has now been fixed.

Stock trading in Hong Kong is the days of the four separate exchanges was idiosyncratic. The new computerised system is itself also idiosyncratic because it has been designed to mirror, electronically, the manual trading method, which raises some questions about its competitiveness against other markets. But it is, nevertheless, sophisticated and ingenious and has a number of features which could be applied to other, smaller exchanges around the world.

The four original exchanges all traded in roughly the same way. Large whiteboards, one for each stock, mounted on the walls of the trading hall carried the bid and ask prices. The brokers wrote their identifying company numbers in columns under the prices indicating a willingness to deal at the prices quoted or at one spread higher or lower.

Dealers traded face to face in front of the boards, inserting the number of shares traded and the price agreed on the lower part of the board. Television cameras, again one

for each board, relayed the trading information to brokers on the trading floor and to their offices in other parts of the city.

When the decision was taken to unite the four exchanges on a single trading floor, it was clear the white-boards would have to go. With up to 3,000 traders entitled to take part in the outcry system, a chaos would have been concluded.

"There is no doubt about it," Dr Wong, a stockbroker and paper manufacturer, says, "technology had to be the key to what we were trying to achieve."

But he was very conscious that to win the support of the traders, certain features of manual trading would have to be preserved. In particular, he was looking for flexibility, especially in terms of last minute changes of mind. "That is a very important factor in Hong Kong".

To allow similar trading practices for all dealers to receive, in a fair manner, all the market information to which they are entitled through their screens, allowing them to browses at will through all the stocks on offer while at the same time making possible virtual simultaneous update of the information when a deal has been concluded.

It might be thought that this should prove a simple task for modern high speed computers, but that is not the case.

Assembling screens of information and transmitting them to screens on dealer's desks takes substantial processing power. Hong Kong brokers in the old exchanges were able to browse through the whiteboards by rifling their fingers over the control buttons for the closed circuit television system.

The technology of the new stock trading system is ingeniously designed to mirror, electronically, the manual methods of the four original exchanges.

That ruled out, for the time being, at least, automatic matching of bid deals, although the exchange is currently investigating the development of such a system for very small orders.

So Dr Wong's functional specification paid full tribute to the conservatism of the Hong Kong brokers and asked for a replica in electronic terms of the whiteboard system.

The trading floor would be retained but the dealers would be restricted to using carts organised around the four walls of the trading hall. In front of them, computer screens would electronically generate images of the whiteboards. Deals would be consummated by telephone and details input through keyboards.

Many companies bid for such a prestige contract. It included the mainframe manufacturers IBM, Sperry, Burroughs, Honeywell as well as a joint bid from the London Stock Exchange, Rediffusion and Modcomp and a bid from Jardine Matheson & Company, a very significant company in Hong Kong, and Logica, the UK-based computing services company.

For all the bidders, Dr Wong's specification presented a problem of peculiar difficulty but one which is common to all stock exchange and trading systems.

The problem is how best to process the information providing part of the system from the information processing.

Each dealer position was equipped with a Philips high resolution video screen and a purpose built keyboard which enabled the system to work in two separate ways—interactive mode and teletext mode.

In interactive mode, the dealer is communicating directly with Tandem computers to input trading information, placing buy or sell orders, recording successful

bargains and making inquiries about private information held on the system such as his own sales or purchases journal.

Trading information is extracted automatically from the input by software in the Tandem computers and fed to a pagestore, a device for holding in electronic form, complete pages of information. In the case of the Hong Kong system, it includes a representation of the whiteboard for every stock, the top 20 stock listings, news pages and financial statistics.

These pages are broadcast one after the other to every broker terminal (there are over 300 on the floor) using teletext technology, a method for transmitting digital information using video signals—it is known best in the US in the form of BBC's Ceefax and ITV's Oracle.

It is a little like watching transparencies screened using a projector with a carousel magazine. The pictures come up one after the other and any one of them can be "captured" by the terminal without interfering with the flow.

There is no load on the central processor at all, and the brokers can select a new page in about 0.6 of a second.

For Jardine Logica, the project was an undoubted success. everybody agrees that it was completed on budget, in the time allowed and does exactly what the exchange wanted it to do.

Mr K. W. Chan, data processing and trading manager, with previous experience of government computer projects, says it is one of the most successful projects he has seen.

Mr Li, the exchange chairman, and Mr Geoffrey Sun Hoo Kuen, its chief executive, agree. And the traders seem happy. Ms Jill Gallie, of the old-established Hong Kong trading family F. R. Zimmerman, a member of the exchange system user committee, says: "Now we are in the 21st century."

Costing HK\$70m, it is still the first stage in the computerisation of share trading in the territory. The next stage, and one which could result in considerable savings, is the automation of settlement and clearing. The International Commodities Clearing House (ICCH) and the Hongkong and Shanghai Bank are working on proposals for this next stage of automation.

Alan Cane

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Hong Kong as a Financial Centre 6

The future of foreign banks

Prospects look good

MR FUMIO UMEMOTO is happy with Hong Kong. As area general manager of a foreign bank operating in the territory, this is understandable. But his bank is Bank of Tokyo, one of Japan's leading "city" or commercial banks; he is on its main board in addition to his local duties; and he could be forgiven for being more enthusiastic about prospects for a liberalised financial era now dawning on Tokyo than he is over Hong Kong's changing scene.

This is some way from being the case, though, and Mr Umemoto readily draws attention to facilities Japan still lacks in order to be able to claim its place as a fully stocked larder of financial services accessible to those who want them.

Whatever allowance one makes for a placatory role in national public relations which all bankers abroad have at times to adopt, the tangible presence of Japanese banks in Hong Kong is large and growing.

Because of their parents' sheer size, in the words of one government official, they "dominate Hong Kong's banking balance sheet".

The question now is how much of their local activities will flow back to relocate in a freer Tokyo market, and to what extent other foreign banks will follow. It is being asked as frequently and as urgently as what China's commitment to promoting the territory's financial system will be.

Bank of Tokyo has a specialised foreign exchange role, and has thus had a Hong Kong presence since 1953, a decade before Mr Umemoto, who is responsible for US\$2bn in assets deployed there, came along.

"For the banking business as a whole, I don't believe Hong Kong operations will become less active. For market oriented operations, the more the number of centres, the more the turnover. It's not a zero-sum game."

Japanese bankers are bullish too on China, taking a view similar to their Western counterparts that there is a thorough-going party shake-up before 1997, if Peking needs funds it must see its best interests as embodying a sophisticated

financial marketplace in the strategic South China timezone. Bank of Tokyo is one which has completed the regional triangle by forming a small joint venture merchant bank with Bank of China, the external arm of the Peking central bank. Kin-cheng Tokyo Finance, established six years ago, was among the earliest such tie-ups.

Daichi Kangyo, Japan's and by some measure the world's largest bank, last month moved to expand its China and retail Hong Kong business by buying control of Chekiang First Bank, valued under the deal at some Y16.2bn. The flowback, if there is to be one, shows few signs of having stopped through empire building.

Of the banks where ultimate control lies outside Hong Kong, the Bank of China group with its dozen-plus "sister" institutions is now rated as the key player in the lead-up years as well as the denouement of the 1987 handover.

Despite the relatively low asset base from which it operates — total mainland investment of all forms in Hong Kong has been put at little more than US\$20m — the group has been making vigorous inroads into deposit-taking among the Chinese community and notably into the home loans sector. Repayment terms there, it should be noted, run well beyond 1997.

One British banker in Hong Kong describes the China group's position in the medium term as "a very significant and probably dominant force".

Other foreign banks are therefore seeking to play a role in the retail market as the mainland institutions mop up individual and small-trader business. Barclays this month announced a branch shake-up involving 80 job cuts, about a sixth of its staff:

- High liquidity in the banking system as a whole — in recent months this has shown signs of rising further from its level, of within a point or two of 50 per cent, which it has held since 1983.

First, in most cases the foreign banks have the edge in experience as Hong Kong follows the world trend away from large

Faced with this less than

buoyant outlook for growth, the overseas institutions appear to have a limited number of ways forward. These range from, at the narrow end, forging close links with one of the territory's larger enterprises outside the financial sector, offering "most favoured customer" status in return for a reliable volume of business.

None but the smallest among the overseas operators would be likely to opt exclusively for such a path. But unwittingly, it could be one upshot for Standard Chartered if the shareholding cash-head established by Sir Yue-Kong Pao is reinforced by dash, claimed through its shipping and trading empire.

Instead the banks could rely on, and attempt more actively to generate, an increased level of business from their home country. On the investment side, Manufacturers Hanover of the US did so earlier this year when new emerged of its plan to offer trust; others, too, had been working quietly along similar lines.

There are strong signs that this is happening, to an extent which is sufficient occasionally to rattle the biggest of the local banks. On the investment side, Manufacturers Hanover of the US did so earlier this year when new emerged of its plan to offer trust; others, too, had been working quietly along similar lines.

The new instruments were seen locally as a threat to a long-standing cartel of deposit rates which had served to support business. But Mr Peter Wragham, general manager of the Hongkong and Shanghai Banking Corporation, now concedes: "We will be in a position to enter this market in the near future, and we may well do so."

In this instance as in others, government authorities are less than troubled — cracks are seen to be opening in what they view as a restrictive practice which, they say, local banks themselves may soon find is against their best interests.

Officials also regard with equanimity the trend to securitised lending, pointing out that an extent banks have been in trading relationships for years — gold is given as a prime example. What they are monitoring is the scale of operations which the banknotes on to that have been an area made particularly tricky by a continuing paucity of end-investors for instruments such as Hong Kong dollar certificates of deposit.

The sector has grown swiftly. For all banks in Hong Kong, the total of outstanding local currency CDs carried on their balance sheets is fast approaching HK\$15bn, more than 10 times the 1980 level and three times the present foreign currency denominator amount.

Manufacturers Hanover also heads the lead management table for Hong Kong dollar CD issues, in a league which has strong French as well as US and British representation and, from the local side, Wardley, the merchant banking unit of Hongkong Bank.

Traditional merchant banking is not its most profitable in Hong Kong, however, with returns on total assets rarely far above 1 per cent.

On the corporate finance side, takeovers activity remains sporadic although new issue business has been on the increase in the past year, even setting aside the Cathay Pacific Airways flotation which was by far the biggest.

The flow of new foreign commercial banks setting up in Hong Kong has by no means ended, despite an official requirement that entrants have worldwide assets of at least US\$12bn — a level high enough to exclude many West Coast US institutions which might wish to develop a Pacific trade business.

For the moment their available recourse is to settle for a deposit-taking licence — or to take over an existing local bank. In what part of the world of new and new parent is judged at the discretion of the Banking Commissioner.

Gordon Cramb

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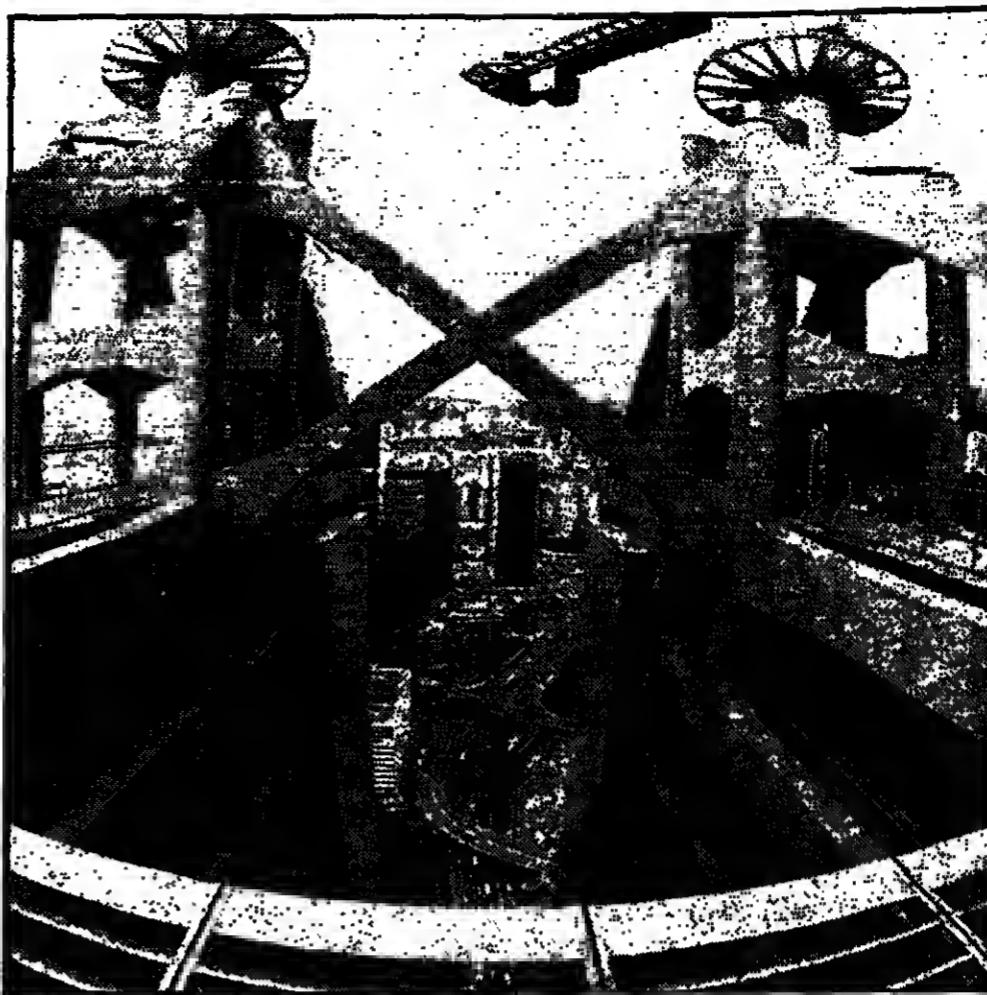
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Hongkong and Shanghai Banking Corporation

Symbol of dominance

THE HONGKONG and Shanghai Banking Corporation's new headquarters building is a powerful symbol of the bank's commitment to remain dominant into the next century. Like it or hate it, it is both unique and timely. But most do not see it as the Bank of China's banking hall, through which thousands of Hong Kong people filed ten years ago to pay their final respect to Mao Tse-Tung, is a model that is equally symbolic.

The model shows not only how far China has come in the past decade, but also that the communist-owned banks intend to dominate Hong Kong as the territory's sovereignty changes. It underlines the challenge to be faced by William Purves soon when he succeeds Sir Michael Sandberg as chairman.

The model is of the Bank of China's own new Hong Kong headquarters. Designed by Mr L. M. Pei, its complex triangular shapes are as striking as the Hongkong Bank building's extraordinary suspension design. What is more, the building — already under construction not quite next door to the old one — is taller.

The Bank of China's clean push for dominance is not the only threat to the Hongkong Bank. More broadly, there is the question of whether an essentially British-run bank with deeply colonial origins will be able to hold on to its position — which includes some quasi-central bank functions — when the territory is no longer governed by Britain.

And there are question marks over its business. Domestically, it is facing poor loan demand and the possibility that this will weaken further if there is a dearth of new investment in Hong Kong industry. The group's loan book has already been hit in the past few years by the Carrion affair, by the slump in the shipbuilding business, and by the troubles of Hong Kong's electronics industry. The world's top corporate borrowers to tap securities markets is further reducing traditional lending opportunities.

In addition, margins are being constantly squeezed by intense competition.

Internationally, the group does have a large network of branches, and a number among its subsidiaries in the Middle East, from New York, British Bank of the Middle East, the London stockbroker James Capel and the US government securities primary dealer C M & M Group. It is also prominent in China trade and project financing.

But there remain obvious gaps. The group was rebuffed by the British authorities four years ago when it attempted to take over the Royal Bank of Scotland, and is still on the lookout for a suitable European commercial bank — Britain seems the most likely location though there appear few candidates.

It is also lacking a US stockbroking arm though there are clearly difficulties with US law separating commercial from investment banking functions. And despite James Capel's undoubtedly international expertise as a stockbroker and Wardley's as a local merchant bank, the group has yet to develop a significant profile in international capital markets activities.

Not surprisingly, the bank's executives are vigorous in attempting to quash such doubts about the group's long-term prospects.

Mr Peter Wragham, general manager responsible for banking activities in Hong Kong, acknowledges that margins earned on deposits have been shrinking, but says that this is being countered by an increase in market share.

"The growth of our deposits is above the market norm, and our cost of funds is probably the lowest," he says.

This he attributes partly to

a LEFT: Bird's eye view from the top of the Hongkong and Shanghai Banking Corporation's new headquarters, designed by Norman Foster. The 52-level grey-and-silver, steel-framed building is nearly 600 feet high. The frame is divided into five "village" blocks, each separated by double-height storeys.

Above: the ground-level plaza, which is broken only by escalators leading to the public banking halls, rises a 170-foot atrium lit partly by a series of light-reflecting panels.

Eight floors in masts each containing a pair of tubular steel columns hold the building up, leaving the central areas of each storey column-free and flexible for present and future arrangements.

At present, most floors are completely open plan. Services for each floor are contained in prefabricated modules. Movement to floors within each "village" is by escalator — the building contains 62 of them.

There are also 22 lifts, most of which whisk passengers to the double-height storeys. Beneath it all are the safe-deposit vaults and the bank's own vaults. Atop it is the chairman's suite and helipad.

The whole structure is graced by the same bronze lions which stood sentinel outside the previous headquarters building, completed in 1925.

domicile elsewhere — "The Hongkong and Shanghai Banking Corporation is a Hong Kong institution," he says.

Mr Asher lists the needs for further foreign expansion as follows:

- Expanding in China, where it has offices in Shanghai, in two special economic zones, and also has an active China desk in Hong Kong. It has been involved in financing over 200 projects.
- Expanding Marine Midland, though this is hindered by the prohibition of interstate banking.

- Building a bigger base in Europe.
- Increasing the group's activities in Japan.

Of these, clearly the most dramatic — and the boldest stroke that Mr Purves could make as incoming chairman — would be the acquisition of a major bank in Europe. The group, which swept around stock markets almost entirely concerned to its original target, so far seem unambitious.

An acquisition would further reduce the group's dependence on Hong Kong, and would help to make the group more truly international instead of being as its own branch network outside a base for overseas Chinese.

For the time being, however, the group is turning in respect of results. Attributable net profit rose 9 per cent in the first half of 1986 to HK\$1.18bn, and growth for the full year is predicted to be steady. Total assets rose from HK\$45.6bn at the end of 1985 to HK\$61.3bn at end June.

Alexander Nicoll

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Hong Kong as a Financial Centre 7

The Economic Scene

Healthy trade picture

IT HAS become somewhat of a cliché to say that Hong Kong is becoming a services centre and that its manufacturing role is declining.

According to this view, the territory is no longer the low-cost producer it once was and is increasingly moving into higher valued-added goods, and its manufacturing base is therefore shrinking and will go on doing so.

Meanwhile, the argument runs, services being offered by the financial, trade, shipping and other support sectors are expanding and becoming more sophisticated. With the approaching change in the territory's political status, Hong Kong is set to become the services centre for the whole of south China.

Although elements of each side of this argument carry weight, its overall thrust is undoubtedly an oversimplification and may even be wrong. Hong Kong is still a major manufacturing centre. It always has been an entrepot and services sector. The role of additional financial services can play is likely to depend heavily on what needs China will have.

Among those who question the commonly held view are economists at the Hongkong and Shanghai Banking Corporation, who wrote in a recent report entitled "The Manufacturing Sector—Hong Kong's Backbone" that: "The impression of industrialisation is more

than real."

They say statistics show that the share of the manufacturing sector in gross domestic product has remained stable in the first half of this decade at around 23 per cent. The demand for supporting services generated by the manufacturing sector has been very significant: "If this indirect contribution to the economy is included as it should be, then the extent of the decline in the output of the manufacturing sector has undoubtedly been overstated."

Nevertheless, there must be doubts about whether manufacturing can continue to hold its own. Mr Peter Jacobs, the new Financial Secretary, has taken over an economy which is generally viewed as having already seen its period of fastest growth. After averaging real annual growth of 8 per cent in the previous six years, gross domestic product grew only 0.8 per cent last year.

Though he professes few concerns about the state of the economy at present, Mr Jacobs says: "I am a bit worried about the US for the future. I do not

Domestic exports (in value terms)

	1st half 1985	1st half 1986	Growth rate (%)
All countries	65,374	66,408	1
USA	27,836	26,125	-7
Canada	7,549	7,918	-7
FR Germany	4,574	3,572	-28
UK	4,226	3,988	-6
Japan	2,975	2,486	-16
Australia	1,449	1,585	-7
Singapore	1,222	1,186	-11
Rest of the world	14,126	12,237	-15

Source: Hong Kong Government

think that protectionist sentiments are over. They could build up and they could affect our position."

This could especially affect Hong Kong's enormous exports of textiles.

The other area of concern is the level of investment in capital goods. This has been running at a relatively low level. If Hong Kong is to continue to hold its own, many people believe investment will need to be focused on higher technology sectors. This could mean investment for a longer period than has been the custom in Hong Kong before receiving a return.

The picture for trade and the overall economy is quite healthy this year, with domestic exports picking up, inflation staying low, and unemployment remaining near zero. The Government has shown no sign that it will change the local dollar's HK\$7.80 peg to the US dollar, and therefore export competitiveness has improved as the two currencies have fallen in tandem.

Though this has naturally not aided export prices to the US, sales there have grown in the first half of 1986. Domestic exports to West Germany, Japan, Canada and the UK have been growing, but those to China and Australia have shrunk. Reflecting China's clampdown on spending of foreign exchange, its purchases from Hong Kong of capital goods

have now become an increasing role.

But the latest figures, at least, provide no evidence of a progressive decline in Hong Kong's trading role. They do, however, show the now well-documented decline in electronic and electrical goods exports. White clothing and

machinery exports rose, those of electronic components and electrical appliances both fell.

The Hongkong Bank economists argue that the "rising tide of protectionism, coupled with growing inflationary trends in industrialised countries, has intensified the need for speeding up the diversification of Hong Kong's manufacturing industry."

Investment in new manufacturing areas, however, does not seem to be occurring. The volume of retained imports of capital goods in first half 1986

was 4 per cent below the same period a year before, and the drop in the second half of 1986

was 12 per cent.

"The slump in industrial investment has caused considerable anxiety and doubt as to whether the economic growth that Hong Kong has become accustomed to can really continue if industry is not re-equipping itself to respond efficiently to future world demand," the economists say.

Some have backed this concern with calls for a government-sponsored industrial hub to promote such investment, but it has not met widespread support. If it did, it would mark a major break in a territory which has relied so heavily on private sector solutions.

But not even the view that investment in manufacturing industry is declining is universally held. Economists at Sun Hung Kai Securities, for example, say the first half fall in retained imports of capital goods, at 8.1 per cent in money terms, was largely due to a 7.8 per cent drop in transport equipment caused by the completion of a substantial part of the Mass Transit Railway Island Line.

"The fall in retained imports of capital goods does not reflect a slackening in investment confidence, as retained imports of industrial machinery registered a hefty gain of 67 per cent and that of construction machinery showed an increase of 39 per cent," the SHK economists say.

"Assuming prices of industrial and construction machinery have climbed by 20 per cent because of the devaluation of the HK dollar against most other major currencies, the increases remain substantial."

Turnover in industrial property also suggest a reasonably high degree of investment confidence, they say.

Alexander Nicoll

Domestic Export Comparisons

Year-on-year comparisons	US	China	FR Germany	UK	Japan
1985/1986	-6	87	-29	-13	-3
82	-14	56	-21	-21	-18
83	-11	21	-18	-22	-15
84	5	-4	4	-14	-9
1986/1985	1	-22	18	-3	6
82	8	4	40	16	18

Source: Hong Kong Government statistics.

Bank of China

A daunting task ahead

HONG KONG'S so-called "Sister Banks"—the 13 banks gathered under the umbrella of the Bank of China—were, until just a few years ago, a ramshackle array of left-overs from the 1949 revolution.

Today, they are being galvanised to provide the funds needed for the daunting task of modernising China's moribund economy. In comparison with most of the western banks operating in Hong Kong, many remain cumbersome, bureaucratic, and desperately short on technical skills. But substantial resources are being invested to remedy this, to the point where the sister banks have now become an increasingly potent force on the local banking scene.

Since 1979, shortly after Deng Xiaoping, China's most powerful figure, formulated the open door policy intended to bring to the mainland "two decades of economic isolation, the Sister Banks have become an organised force, each developing particular banking skills.

They are now second only to the Hong Kong and Shanghai Banking Corporation and its "sister" the Hang Seng Bank in the British territory. They work in concert to raise funds for lending to ventures in mainland China, providing financial backing to prospective investors on the mainland, and funding ventures in Hong Kong where mainland Chinese corporations have a stake.

All have either already increased their authorised capital base in order to boost operations or are in the process of doing so.

More recently, they have committed resources to fostering "stability and prosperity" in Hong Kong, a goal that may have provided the impetus for the Stanley loans to ailing local banks and to the floundering shipbuilding group, Orient Overseas (Holdings). The banks in the group—which in Chinese is called the "Zhongyuan"—were originally the Hong Kong branches of banks incorporated in different parts of China. In the wake of the 1949 revolution, all banks on the mainland were nationalised and absorbed into the People's Bank, China's Central Bank.

Today, only four are fully incorporated in Hong Kong with the remainder maintaining the fiction of incorporation in Peking—in most cases in the form of a nameplate at the Bank of China's headquarters.

Their traditional strengths were in simple trade finance, but as they have geared up to

aid China's post-1978 modernisation, so they have begun to build up skills in capital market operations, merchant banking, mortgage finance, industrial investment, and prudent fund and unit trust management. Some are now handling futures and options business and European Currency Unit (ECU) deposits.

Excluding the one bank in Macao that forms part of the Bank of China group, the 13 banks today account for more than 250 branches and about one fifth of all bank deposits in Hong Kong—compared with 18 per cent five years ago.

This falls far short of the Hongkong Bank group, which boasts 380 branches and about 70 per cent of local deposits. But

business division, recently noted that the group had since 1984 lent over HK\$310bn to Hong Kong businesses for their operations inside mainland China.

At the same time, small industrial loans in the territory itself have grown from HK\$1bn in 1983 to HK\$2.4bn last year.

However, it is a measure of the comparative inefficiency that remains among the Sister Banks that among the four banks that are incorporated in Hong Kong—the Nanyang Commercial Bank, the Chiayi Bank, the Hainan Commercial Bank, and the Poingang—managed rates of return last year of between 6.5 per cent and 34 per cent—poor by comparison with most other local banks, and far short of the 25 per cent rate of return achieved by the Hang Seng Bank.

The turning point for the banks was the arrival in 1980 of Jiang Wengui to set up the Bank of China's Hong Kong and Macao regional office. Until then, operations of the Sister Banks were unco-ordinated and often at odds with each other.

Jiang has since retired, but efforts to devolve the different banks' operations continue.

There are strict limits on the amount any Sister Bank can lend without reference to the Bank of China—HK\$20m for secured loans and HK\$5m for unsecured.

The banks use a common electronic clearing system—jetty. They all use the same banking training school, which operates from three centres and handles up to 1,000 people at any one time.

Most training is devoted to basic skills for junior staff, but an increasing number of more specialised courses are being mounted for senior staff.

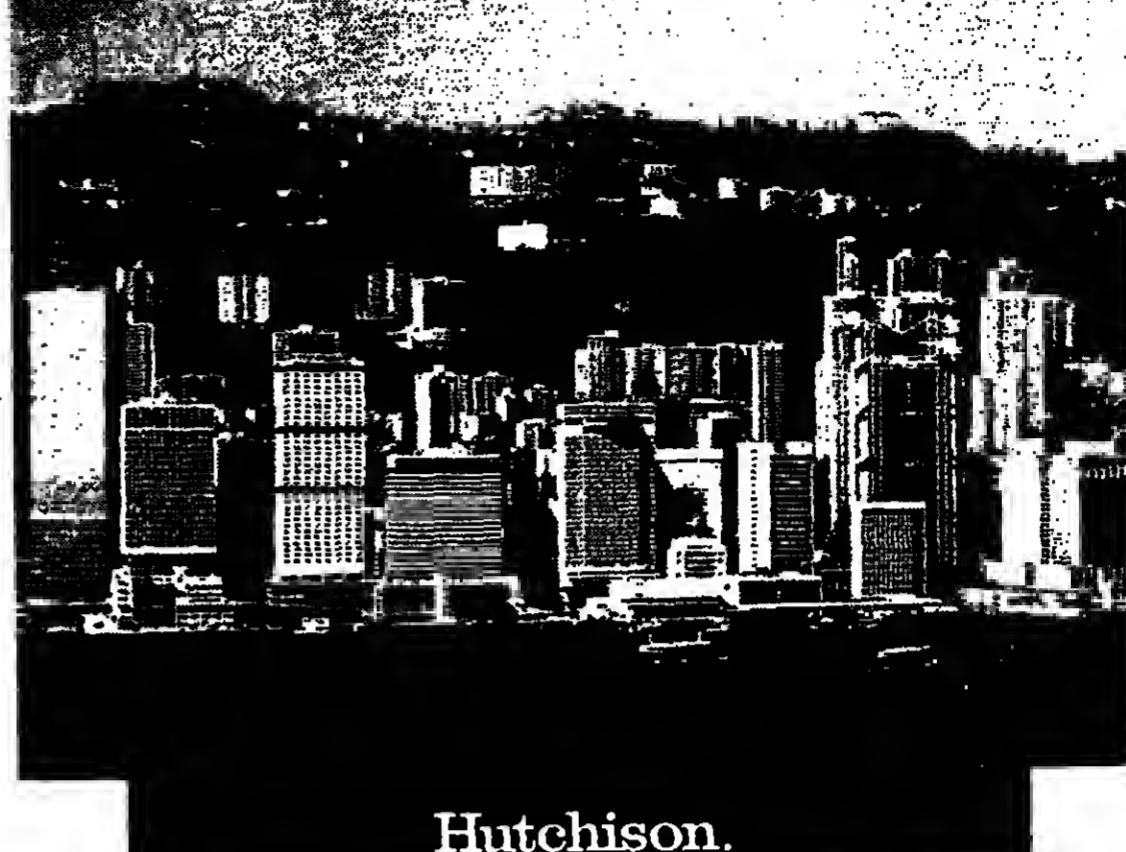
Each of the Sister Banks has been encouraged either to build on traditional strengths, or to find a specialist niche. The Poingang Bank, for example, has retained its long-standing role as a specialist in bullion dealing while at the same time, expanding aggressively its foreign exchange operations. This growth was reflected last year in a 119 per cent rise in deposits up to HK\$3.6bn and a 75 per cent increase in lending.

The bank of Communications, is developing treasury and capital market operations, while expanding merchant banking and other wholesale banking activities.

The Nanyang Commercial Bank is credited with organising the earliest loan syndications for projects inside China.

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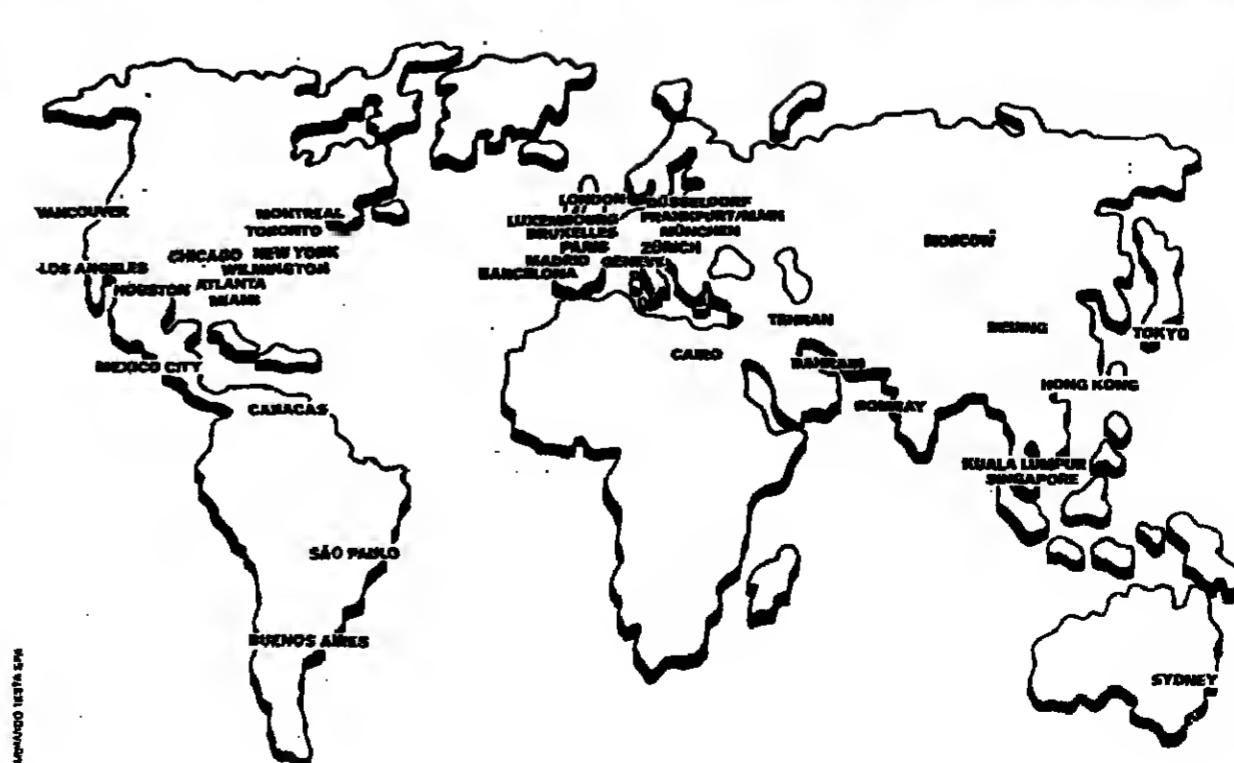
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Hong Kong as a Financial Centre 8

China's viewpoint

When Deng speaks, Hong Kong listens hard



Deng Xiaoping, the Chinese leader: his recent statements combine admission, pledge and warning

THE OCCASION chosen by Deng Xiaoping was a US television interview, a rare enough event in itself. What the Chinese leader said last month to his CBS interviewer in Peking covered a wide range of topics on his nation's position in the world. But he was at his most candid when making four points of key relevance to bankers, traders, contractors and entrepreneurs alike—particularly, but not only, those operating from Hong Kong.

The statements combine admission, pledge and warning. Deng said:

- "I do understand those complaints of foreign investors. No one would come here and invest without getting returns on their investment."

- "We are working to change the present state of affairs. We are taking effective measures to solve these problems."

- "When these problems are solved, new problems will arise and they should be settled."

- "To be frank, the policy (of encouraging wealth creation) will not give rise to the emergence of a bourgeoisie under socialism. It is very difficult for people to become millionaires."

When Deng speaks on such matters, Hong Kong listens. The territory accounts for fully 80 per cent of foreign investment in China and a quarter of the mainland's foreign exchange earnings. Meanwhile, some

believe China is poised this year to eclipse the US as Hong Kong's biggest trading partner. The volume of mainland exports for delivery within Hong Kong already puts it close behind.

When Deng speaks of complaints, problems and difficulties, though, Hong Kong knows what he means. Factored into the trade and investment equation are a diversity of property, infrastructural and manufacturing joint ventures, products of the first half of this decade when a pretty much untrammeled influx of foreign-partnered activity came to the open zones of the south. Let a thousand projects bloom may have been the idea, but:

- Not all have done so. Shortages of equipment, services and skills have particularly beset larger industrial installations, like vehicle plants, which could have been showpiece facilities.

- Moreover, creating special economic zones does not of itself generate improved output productivity. Shenzhen, the most successful such centre to Hong Kong, was reported to have been 35 per cent below national average last year.

- Those which have been accomplished successfully have in large measure been too much of the same type, masking for oversupply and evidencing lack of forethought in what is meant still to be a planned economy.

- Property development makes

up half of all foreign joint ventures in China, but the heavy bias towards luxury-class hotels has been one cause for what one long-time Peking-watcher describes as "dismay" among the leadership in the capital.

In reaction to this, but more so to a steep and severe drain of foreign exchange reserves down nearly 30 per cent to US\$11.9bn in the 15 months to last December—a bar was put on capital spending in many areas as well as on direct imports. Latecomers can get in, but the cheap seats have gone.

From the point of view of smaller Hong Kong-originated project proposals, and of the lending banks based in the territory to which these are put, the key ingredient now lacking is the high level of official mainland guarantee that covered earlier ventures.

In past years, exposure to irrecoverability of the loans themselves seemed to be as little as 5 per cent of the sum involved. More thorough feasibility studies can redress this in part, but alone cannot make China projects a growth area sustainable at anything near previous rates.

China's self-imposed cooling-off period is far from being near an end, as some Hong Kong boosters think. Figures released from Peking last month for the first seven months of this year show capital investments up 10 per cent above budgeted targets.

The total outlay of 42.3bn yuan was 7.5 per cent above the same period of 1985 although negative growth had been projected.

Significantly, the official Peking Review attributed the over-shoot to local administrators disobeying central government orders to cancel or postpone projects—offices, hotels and tourist facilities as well as trunk roads and those processing plants which were not assured of energy and raw material supplies.

From their side of the border, Hong Kong government officials appear anxious to play down any notion that the territory's prosperity will erode in the absence of an exponential growth rate in China business. One developing country ought not to be the sole engine for the economic expansion of a sophisticated though compact marketplace, they stress.

To all this, the open-door 1980s have fuelled expectations within China's populace which can only be met, as one analyst put it recently, "by raising living standards rather than raising banners." The 1997 dimension aside, the Hong Kong reservoir of funds offers the nearest and clearest way to do so.

The territory has already become the testing ground for Chinese experiments in world banking. China is thought likely to leapfrog what has been called the "Korean stage" of massive sovereign credits, instead undertaking piecemeal commercial borrowings. As one leading local banker describes it, "A lot of us here in Hong Kong are not so much in big tombstone issues, but all the time."

The dozen-strong Bank of China group now operates a substantial range of retail and commercial banking business in Hong Kong. China International Trust and Investment Corporation (Citic), run in parallel as a conduit for joint ventures, has also had its brief extended to cover fund raising under its own name in the financial markets, investment in North American forest land and other natural resources, and even rescuing an ailing Hong Kong bank.

Ka Wah Bank, into which Citic earlier this year injected HK\$550m to take nearly full control, is held up by mainland bankers as an illustration of Peking's wish for stability in Hong Kong's financial system. Ka Wah is now administered as

part of the Citic group and is headed by Jin De-Qin, a Citic vice chairman and a former president of the Bank of China.

"Citic needs a channel to the outside world," Jin says. This thinking, however, extends well beyond Hong Kong and what he says makes clear that the territory's financial community would be ill advised to assume that it will always have first refusal on calls for funds.

Ka Wah has branches in New York, Los Angeles and Toronto, and is to be used by Citic as one means of tapping overseas Chinese resident in North America, as well as acting as a general outpost for trans-Pacific business.

Citic and other mainland financial entities have at the same time been exploring the deeper waters of the international capital market through issues in Tokyo and Frankfurt, and have found the experience encouraging. But it is to Hong Kong on which they still largely rely for project finance, and Jin is among those keenest to throw light on the opportunities still available.

Even the hotel building sector is not entirely saturated in the southern cities, he says, just the upper end of the market. "In some areas there is still a need ... we need some more at the middle levels for tourists."

Investments

The participation of an agency like Citic in a development project is one of the positive indicators most sought after by Hong Kong-based bankers when a venture partner is seeking their financial support. Now that provincial governments have receded, "it is comforting to see Citic or China Travel (the tourism enterprise) involved even in a tangible way," one observer.

Intermittent noises emerge from Peking that Shanghai could be reopened as a capital market, while nearby Shenyang has been developing at least a primary market in paper akin to corporate bonds. Moves like this are read in Hong Kong with a mixture of wonder and cynicism, as if Peking felt itself obliged occasionally to remind the territory that there are important parts of its domain other than the capital itself and the Pearl River delta region with which Hong Kong is most acquainted.

But it is here, along the boulevards of cities like Guangzhou (Canton), that the more concrete evidence is to be found of what Hong Kong capital can do, and is still needed to do. Pollution on police duty under Pepsi-Cola surveillance signal through streams of taxi ferrying Hong Kong businessmen from hotel to appointment in an equally gleaming new office block, past building sites where work continues.

On the assumption that the current Chinese period of consolidation will prove to be temporary, more than one Hong Kong analyst has settled on an American analogy for the future roles to be played by the regions of the mainland. The so-called "Peking emerging as China's Washington, with a firm but distant hand on a Hong Kong-Shen-zhen-Guangzhou axis, which could become its New York."

Another symbol of the enthusiasm being evidenced within the territory for a share in the many infrastructure developments for which there remains a need: a Hong Kong consortium is said to be planning a Hong Kong-Canton highway project; with approval hoped for by the end of this year, the road to 1997 is unlikely to be free from hold-ups, but efforts are being made on both sides to flatten out the bumps.

Gordon Cramb



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Preparing for a new day: a middle-aged Hong Kong businessman limbers up with early morning exercises, adopting a technique that goes back to the days of Confucius





SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday September 29 1986

No.1 IN DUMPERS



Plan for medium-term sector gathers momentum

EFFECTS to develop a medium-term note sector in the Euromarkets are rapidly gathering steam, writes Alexander Nicoll in London.

So far only one programme - for First Interstate - has actually seen issues. Plans have, however, recently been announced by Peugeot and Electrolux, and the latest entrant is American Life Insurance (Alico), a subsidiary of American International Group of the US.

Medium-term notes, which already have a well-developed market in the US, are continuously offered securities like commercial paper, but for longer maturities. They may usually be given any interest-rate structure depending on the needs of borrowers and especially investors.

Also, which operates outside the US and has total assets of \$2.26bn, plans to issue such securities in the Euromarkets through a programme of up to \$100m devised by Morgan Stanley International, one of several dealers. Paper is to be issued starting late next month or early in November.

The notes will follow a structure

similar to that used for insurance companies arranging such programmes in the US. They will take the form of participation certificates issued by Alico Trust, based in the Cayman Islands, secured on funding agreements sold by Alico to the trust. A funding agreement, though similar to a certificate of deposit issued by a bank, is technically an insurance contract and therefore enables an insurer to raise funds away from the balance sheet.

The notes represent direct participation in the funding agreement, which has a prior claim to that of bondholders over an insurer's assets. Funding agreements are given a claims pay rating by Standard and Poor's, and in the case of Alico this is triple A.

When issued, the certificates - like medium-term notes issued by any other borrower - will look exactly like Eurobonds. They will have Luxembourg listings, any interest rate structure, and any maturity between one and 10 years.

As with most new markets, the commissions for banks arranging such deals are attractive. But the banks

which goes into them is also extensive, not only on creating the structure but also on developing an investor base.

Medium-term notes are clearly tailored for institutional investors wanting to match maturities and interest-rate regimes to specific portfolio needs. Although a good part of each issue is thus likely to be locked away until maturity, it is still important for such investors that they see what appears to be a liquid market with tight two-way prices.

For this reason, it is expected that two or three dealers will be brought into the Alico programme in addition to Morgan Stanley and UBS, which is an AIG subsidiary.

Another, more modest, move towards securitisation was announced by Bank of Montreal Capital Markets. It has devised a \$100m programme for the home loans subsidiary of Britain's Target Group, a life insurance, pensions and unit trust group which has been slowly building up a portfolio of home mortgages.

The programme, an extension of a previous loan from Bank of Montreal, will take the form of transferable substitution certificates backed by Target's residential mortgages. Interest rates are negotiated at each issue.

Hawker Siddeley, the UK engineering group, has completed a £100m revolving credit facility which, at £22m, is £2m higher than was originally targeted. Many banks are unenthusiastic about self-arranged deals for obvious reasons, and some of Hawker's relationships with banks are understood to have turned down participation.

However, Hawker has persuaded seven of its key relationship banks to take part in the 7½ year committed facility, which it does not expect to draw on in normal circumstances - it is also expected to begin a Euromarketing paper programme of similar size shortly. Terms of the facility are believed to include a margin of ¼ above London interbank offered rates (Libor) and a facility fee of 5 basis points rising to 0.25 after four years.

Heron International Finance, part of the UK-controlled Heron group, has mandated Orion Royal Bank to arrange a \$100m revolving credit facility for three years, extendible to seven. It has a spread of 15 basis points above Libor, a facility fee of 10 basis points, and utilization fees rising to 7½ basis points if it is more than two-thirds used.

In New York, a new product of financial ingenuity has emerged from Salomon Brothers. Called Performance Indexed Paper (PIP), it allows commercial paper issuers to borrow at below-market rates. This is achieved by giving investors - though they are still buying dollar paper - the chance to take a view on the dollar's performance against one of several major currencies. From both borrowers' and investors' points of view, however, the whole transaction is in dollar-denominated commercial paper.

The instrument embodies concepts already in use in the currency options market. Investors earn a yield determined at maturity depending on the movement of the dollar against the chosen currency.

EUROMARKET TURNOVER					
Turnover (\$m)					
Primary Market	Cross	FRM	Other		Total
US\$ 10,771.1	0.2	14,088.2	2,690.5		27,551.4
Prev 4,475.8	1.8	7,918.0	2,781.8		19,175.6
Other 3,328.1	0.2	3,918.0	278.8		7,225.8
2,177.9	77.1	828.5			2,972.4
Secondary Market					
US\$ 22,578.4	1,174.6	24,028.4	5,077.4		52,704.2
Prev 22,578.4	1,174.6	24,028.4	5,077.4		52,704.2
Other 14,028.5	118.2	4,918.0	4,472.4		20,429.1
2,177.9	301.8	3,607.3	4,472.4		20,429.1
Total					
US\$ 33,252.5	54,169.3	72,920.0			
Prev 16,671.1	50,088.4	58,592.5			
Other 13,738.0	17,188.4	30,226.4			
2,177.9	12,360.5	25,327.3			
Week to September 25 1986					
Source: ABD					

The yield will, however, always be within a range specified by the investor at the outset. If he wants to take a big risk with a high potential return, then he can specify a wide range.

If the PIP investor's currency hunch was right, he earns an above-market yield. If he was wrong, the yield is below market. Salomon's parent company has kicked off with a \$10m issue linked to the D-Mark.

A bumper ride was to be had last week in the Eurosterling bond market. Prices fell as fears mounted that interest rates would have to be increased to support the pound. Dealers said there was a severe lack of confidence in the sector.

The market clearly thinks gold is set to rise further for the bull tranche did well and the bear tranche poorly. Among equity linked issues which did well were those for Elf Aquitaine and Fisons.

Japanese bonds with equity warrants, issues of which have slowed recently following falls in the Tokyo stock market, saw an important move on Friday when Ebara indicated a 3% per cent coupon, responding to widespread market belief that coupons must be increased.

Among other issues launched on Friday was a C\$75m deal for Montréal Urban Community, a high coupon bond from Compagnie Générale d'Électricité, and yet another issue from ICI Pharmaceuticals, this time a dollar convertible.

The Swiss market saw gains of ¼ to ½ point, helped by New York's gains earlier in the week. Echo Bay Mines' issue with warrants to buy gold met an enthusiastic response and was increased from SFr 75m to SFr 110m. Its coupon was reduced from 4 to 3½ per cent, and the financial market price was 105.

Quaker offers \$792m for Anderson, Clayton

BY WILLIAM HALL IN NEW YORK

QUAKER OATS, the Chicago food company, has offered to buy Anderson, Clayton, the Houston food processor, for \$792m and is asking the courts to block Ralston Purina, one of its biggest competitors, from making a rival bid.

Quaker Oats, the earlier plans of which to buy Anderson, Clayton's pet food business collapsed after two New York investment banks withdrew from the battle for Anderson, Clayton, made clear on Friday that it was intent on continuing the battle for control of Anderson, Clayton.

Quaker Oats' action appeared to have caught Ralston Purina off guard. Although the company's board of directors met on Friday, company officials were unable to say whether the board had recommended that Ralston Purina proceed with its proposed bid.

Less than a day after it disclosed it had acquired a 23 per cent stake in Anderson, Clayton, Quaker Oats said it was prepared to pay \$25 a share for Anderson, Clayton, toppling a rival \$23 per share proposal

by Ralston Purina, which emerged on the scene just over a week ago. Following Ralston Purina's offer, Bear Stearns and Grusky and Company, two New York investment banks which had been trying to acquire the company since May, dropped out of the running.

However, Quaker Oats made it clear on Friday it was not going to back down from its bid to take over Anderson, Clayton and this was reflected on Wall Street where Anderson, Clayton's shares jumped by 54% to \$70. Late on Friday Quaker Oats disclosed it had filed an antitrust law suit in a US district court in Washington DC alleging that if Ralston Purina's bid for Anderson, Clayton was successful it would "substantially lessen competition in the pet foods industry and eliminate Quaker as an effective competitor to Ralston."

Quaker Oats shares rose by \$1 to \$73 on Friday, capitalising the company at \$2.85bn while Ralston Purina's shares rose by 5% to \$53.4m, capulating a rival \$33 per share proposal

New \$2.7bn issues restore market poise after sticky patch

THE Eurobond market last week showed some signs of recovering its poise after a distinctly rocky period, writes Alexander Nicoll in London.

A brief upturn in New York bond prices early in the week provided Eurobond syndicate managers with a glimpse of a window and they proceeded to lob \$2.7bn worth of new issues through it. More than a quarter of these were accounted for by specially structured or equity-linked deals.

Although on the face of it this was an over-exuberant reaction to a modest market recovery with uncertain chances of being sustained, most deals were launched with an admirable absence of bravado.

The terms on most deals would not be seen as too aggressive in normal circumstances - if there are ever normal conditions in the Eurobond market nowadays. Nor did too many lead managers make exaggerated claims about their success.

Nevertheless, New York's mild downturn on Thursday and early Friday left a number of the new issues trading outside their fees. A significant chunk of paper was probably lodged on managers' books by the end of the week, joining what must still be a worrying overhang from past issues.

In these conditions, it was not surprising that most of the dollar issues were from high quality names such as sovereigns and supranationals. René's \$500m floating rate note, guaranteed by Spain, was generally seen as tight but basically sensible and was being bid by Salomon Brothers within the fees. It was aided by Spain's improved credit rating as well as tax benefits arising from double taxation accords.

Belgium's first rate deal provided an interesting test of the market's mood. A spread of 70 basis points over US Treasuries at launch, net of fees, might have been

seen as fair pricing but the market clearly viewed it as too tight.

The Metropolis of Tokyo, coming with Japan's guarantee, appeared fairly priced at 66 basis points over Treasuries but was not snapped up.

The European Investment Bank, launched at 45 basis points over Treasuries, moved slowly.

Nordic Investment Bank's issue was seen as over-aggressive.

Given the difficulty of placing regular issues and the need of Eurobond houses to attempt to make profits, it was not surprising to see a continuing rash of specially structured deals tailored for specific investors and heavily pre-placed with them. For some issues, there was no trading level because they were locked up before launch.

Such deals included Investors in Industry and Finland.

The vogue continued for high coupon deals aimed at Japanese insurance com-

panies, and for bull and bear type issues, including a Denmark deal which was the first to be linked to the gold price.

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Vons to take control of chain of supermarkets

BY OUR NEW YORK STAFF

VONS COMPANIES, a southern California supermarket chain acquired by a group of wealthy investors in January, is to take over Detroit-based Allied Supermarkets in a \$60m deal. The move will enable Vons' institutional backers to take much of their profit on their nine-month-old investment.

The transaction, which will create a publicly quoted food retailer with annual turnover of \$3.5bn, is the latest sign of the upheaval in the US retailing industry.

Vons was spun off from Household International in a leveraged management buy-out earlier this year financed by a group of investors including the Buess brothers of Texas, Donaldson Lufkin and Ed-

rette and Equitable Life. It is the leading supermarket chain in southern California with 1986 revenues of \$3bn, and 190 supermarkets.

Allied Supermarkets, which emerged from the bankruptcy courts five years ago and the shares of which are listed on the New York Stock Exchange, is one of the largest retail and wholesale food marketers in Detroit and a staff of 17,000.

Under the deal, a new, publicly held holding company called the Vons Companies will be formed and will have two autonomous operating units, Vons in California and Allied in Detroit.

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US MONEY AND CREDIT

Wall Street shakes off some of its gloom

BOND PRICES rallied last week for the first time in almost a month but gains of around two full points among long government bonds could only recoup part of the dramatic losses suffered since the sharp sell-off which began after the Labor Day weekend. Traders remain very uncertain.

The optimists detected a subtle improvement in mood last week. News of a smaller-than-expected 0.2 percentage point rise in the August consumer price index, a surprisingly large 2.6 per cent drop in August durable goods orders, and a firmer tone in the dollar which ended the week at DM 2.05, all contributed to the improvement.

Aubrey G. Lamont notes in his latest market letter that the major economic data released last week "reinforced the view that the US economy is continuing to grow at a modest pace and that inflation remains relatively subdued." The Federal Open Market Committee (FOMC) met last week and, although Salomon Brothers said that "the hint of a slight tug on the credit reins" dis-

		US MONEY MARKET RATES (%)			
	Last Friday	1 week ago	4 weeks ago	12-month High	Low
Fed Funds, (weekly average)	8.25	8.25	8.25	8.25	8.25
Three-month Treasury bills	8.25	8.25	8.25	8.25	8.25
One-month Treasury bills	8.26	8.26	8.26	8.26	8.26
Three-month prime CDs	8.75	8.75	8.75	8.75	8.75
30-day Commercial Paper	8.78	8.78	8.78	8.78	8.78
90-day Commercial Paper	8.78	8.78	8.78	8.78	8.78

US BOND PRICES AND YIELDS (%)					
	Last Change	1 week	1 week ago	4 weeks ago	12 months ago
Seven-year Treasury	88.7	+ 1	7.28	7.05	6.73
12-year Treasury	112.0	+ 25	8.07	8.45	7.51
20-year Treasury	114.0	+ 14	7.28	7.25	7.25
N/A + 1%	112.0	+ 25	8.07	8.45	7.51
New "AA" Long utility	91.0	+ 14	8.28	8.25	8.00
New "AA" Long Industrial	91.0	+ 14	8.28	8.25	8.00
N/A + 1%	91.0	+ 14	8.28	8.25	8.00

Money Supply: In the week ended September 15 M1 fell by \$4.2bn to \$897.3bn.

Sources: Salomon Bros (estimates).

turbed some market participants toward the end of the week, it is highly unlikely that the Fed's policy will change, given continued economic sluggishness.

Salomon believes that the Fed's posture will continue to be "accommodative" with the Fed Funds rate marketed in the 8.1 per cent to 8.2 per cent range. However, concern about the strength of the economy and

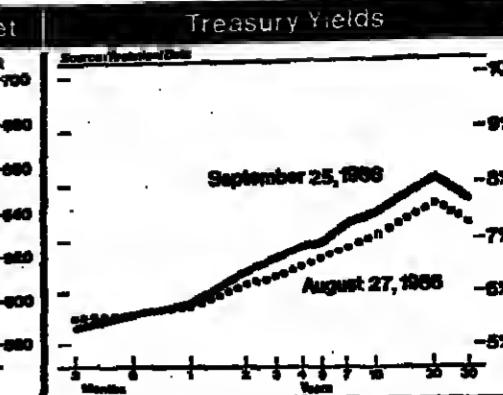
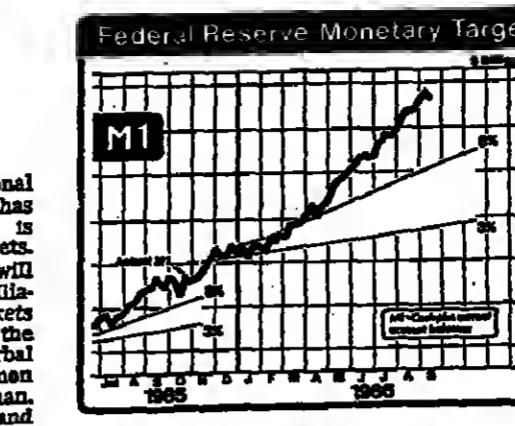
adjustment" for the dollar, which the markets took to mean that he thought the dollar had fallen far enough. His statement seemed to be at odds with the recent pronouncements of Mr James Baker, the Treasury Secretary, who has been telling the Europeans and Japanese that the dollar would have to fall further unless other countries did not step up their economic growth.

By the end of last week the finance ministers of the world's five richest countries were huddled together in the US Treasury and while there was no official communiqué from their meeting it was clear that they were anxious to play down the noisy transatlantic squabbles over exchange rates and interest rates ahead of this week's joint meeting of the World Bank and the International Monetary Fund in Washington.

West Germany's refusal to cut its discount rate—confirmed at a meeting of the Bundesbank council on Thursday—and the US response of talking down the value of the dollar have shown that last year's much

vaulted spirit of international economic co-operation has turned into discord which is unsettling the financial markets. "The key countries will likely work out some conciliatory statement but the markets will be looking closely at the true substance of any verbal reprimand," says Salomon Brothers' Dr Henry Kaufman. Mr Bill Griggs, of Griggs and Santow, says: "If we get a vague communiqué that says we intend to do something, something, then it looks like the dollar and our market will be in trouble." However, if the ministers produce an agreement to cut interest rates or stabilise currencies, then Mr Griggs thinks that the bond markets will react positively.

Aside from worrying about what is happening in the international monetary area, Wall Street will also have to



digest a fresh batch of US economic data this week. Tomorrow's August trade figures will be especially interesting, given the way the financial markets plunged in the aftermath of last month's announcement of an \$18bn deficit. In July analysts are estimating a \$16.5bn deficit, unchanged at 6.8 per cent but unchanged in civilian payroll. A 0.2 per cent rise in the August index of leading economic indicators, which will also be released tomorrow.

The employment figures at the end of this week will be even more important than the trade figures, says Salomon Brothers. Analysts believe that if the ministers produce an agreement to cut interest rates or stabilise currencies, then the bond markets will react positively.

Although the credit markets are in an uncertain mood, the

majority view is that US interest rates are unlikely to move sharply higher from current levels. Long-term government bond yields fell by 20 basis points last week to around 7.6 per cent, and most economists are predicting that long-term government bonds will be trading at current yields or less by the year-end.

William Hall

UK GILTS

Dealers peer ahead to money-supply figures

AFTER THE bombardment of statistics and announcements that hit them during the official gilts market dress rehearsal on Saturday, gilt traders will this morning be looking forward to a week with barely a sprinkling of statistics and—barring any new bombshells arising from the International Monetary Fund and World Bank meetings—relative calm following the Gf's a week over the weekend.

Traders had to cope with the money supply, public sector borrowing requirement and retail price index—a gross national product "dash" estimate—suppressed in the US but restored for the purposes of Saturday's dry run—not to mention a cut in bank base rates and two tapers all compressed into a two-hour trading day.

This week, however, the only significant UK statistic the gilts market will have to look at is the announcement of the official review of gold and currency at the end of September. This could provide some interest in the light of the Bank of England's repeated intervention

in the foreign exchange markets last week, but the authorities, at least, will be hoping that it is more of a postscript to the events of the past few weeks than the trigger for any new market move.

The rate of inflation is likely to be short, however. Market analysts have already cast their eyes forward to the UK money supply in the September banking month—the last before the changeover to calendar month calculations—which is due to be announced provisionally on Tuesday next week. They do not like what they see.

The dummy figures put out by the Bank of England for Saturday's market practice showed both M0, the narrow measure of money, and the broader sterling M3, rising by 2.5% per annum for the year-over-year growth rates of 3.1 per cent and 6.1 per cent respectively. Clearly, if the gilts market analysis are even remotely right, someone at the Bank has been indulging in wishful thinking.

The overwhelming majority

of analysts are in fact projecting rather a sharp jump in sterling M3, largely due to an increase in the forecast public sector borrowing requirement with relatively few offsetting sales of government debt to the private sector.

Pushing up the PSBR are the large petroleum revenue tax rebates paid early in September.

Since the norm over recent years has been for large PRT receipts in September, the seasonal adjustments will not only make no allowance for this draw but will actually exaggerate it.

It is possible to argue that another bill still cares about sterling M3 has already sold their gilts, yet if the figures eventually come out anywhere near to these forecasts there seems certain to be considerable grief in the market.

Some of the expansion this month will wash out over the rest of the year, but these figures are genuinely bad in themselves because of the fundamental aspect of confidence. Mr Richard Coffey of broker Boote Govett: "The Authorities are not selling the gilts."

George Graham

tionally high in most conditions after adjusting for sales of debt by public corporations and local authorities. Net debt sales last month it appears at zero, and bank lending is estimated to have remained strong at \$2.5bn of growth of 4.9%bn or 34 per cent.

At broker L. Messel, Mr Tim Congdon is even more pessimistic. His central view is that sterling M3 rose by a massive \$24bn in banking month, equivalent to 34 per cent.

Overall, the Goldman forecast is for sterling M3 growth of 4.9%bn or 34 per cent.

At the PFSB, the broker, estimates the PSBR at more than \$4bn, during the banking month, offset by gilt sales of around \$300m and another \$400m of other domestic and external public sector financing.

This leaves underfunding of £3.5bn, and added to a relatively modest forecast of £1.5bn for bank lending and other non-bank sectors, the overall picture is one of a massive £400m hole in sterling M3 rise by 5.6%bn or 34 per cent.

Goldman Sachs, the US-based investment house, has a milder assessment of the PFSB, projecting it at \$3.1bn—still except-

ing the overwhelming majority of analysts are in fact projecting rather a sharp jump in sterling M3, largely due to an increase in the forecast public sector borrowing requirement with relatively few offsetting sales of government debt to the private sector.

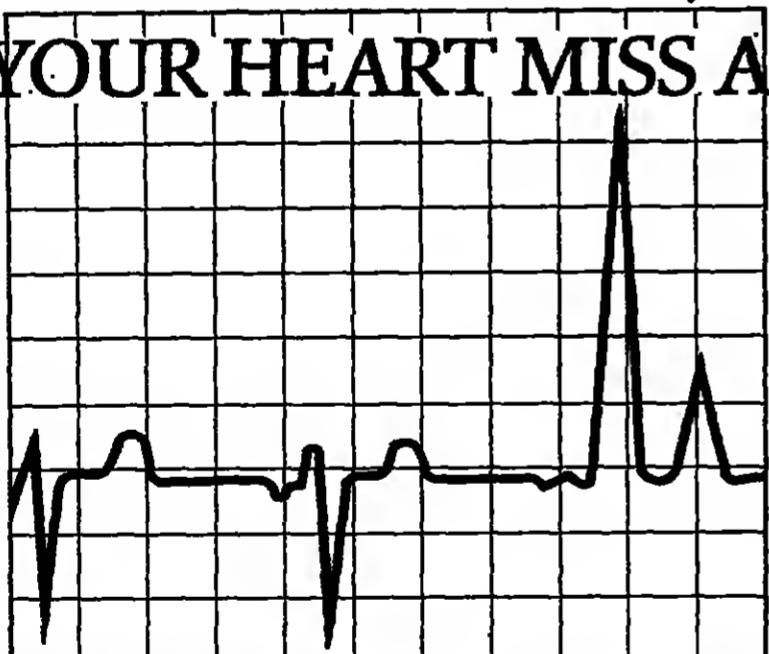
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ABN Amro Fin 11% 84	200	-0.2%	1	7.70
ABDC 11% 85	200	-0.2%	7.28	8.20
Alberta Int'l 11% 85	200	-0.2%	7.28	8.20
Amex Saving 12% 85	200	-0.2%	7.15	8.25
Amex Dev. Bt 11% 85	200	0	7.00	8.35
Amex Dev. Bt 11% 86	200	0	7.00	8.35
Amex Dev. Bt 11% 87	200	0	7.00	8.35
Amex Dev. Bt 11% 88	200	0	7.00	8.35
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Amex Dev. Bt 11% 99	200	0	7.00	8.35
Amex Dev. Bt 11% 00	200	0	7.00	8.35
Amex Dev. Bt 11% 01	200	0	7.00	8.35
Amex Dev. Bt 11% 02	200	0		

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Andrew Fisher reports on the West German media group's North American ambitions

Bertelsmann splashes out in the US

FOR ALL the bold strides that Bertelsmann has been making in the US market lately, the efforts there of the West German publishing, music and electronic media group have not always met with success.

It flopped six years ago, when Dr Grüner and Jahr subsidiary launched Geo, a glossy geographic magazine. The magazine simply did not take off with readers and advertisers. And in 1984, Bertelsmann failed with a \$150m bid to buy US News and World Report.

But with the D-Mark having surged against the dollar, the German company is now rapidly expanding its activities in the US market, where it sees better growth prospects than in Western Europe.

With its recent \$300m purchase agreement for full control of the RCA record and music business, Bertelsmann showed just how serious it was about its ambitions in North America.

If anyone had any doubts, the near \$500m deal announced last Friday for Bertelsmann to buy the Doubleday publishing house should be enough to dispel those. By purchasing Doubleday, it will become the second largest publisher in the US behind Simon and Schuster.

Two days earlier, in one month, that Bertelsmann investment on expanding rapidly in fact growing markets, but chiefly in sectors which it knows best. That was not always the case. Back in the 1960s, it spread out into such activities as chicken farms and chains of cinemas, so that it lost a sense of direction.



Mr Manfred Woessner: insisting on more co-operation.

Now aged 65, Mr Mohn still owns most of the company which was founded as a printer of hymnals and prayer books in 1835 in the country town of Gütersloh in northern Germany between Dortmund and Hanover.

He is a fifth-generation member of the founding family—his grandfather married the grand-daughter of the founder, Carl Bertelsmann, who lives simply and does not care to talk about himself.

In the 1950s, he founded the book club which now have more than 18m members around the world. In the next decade, he looked abroad for expansion as cartel problems made further expansion at home difficult.

He introduced profit centres, generous social benefits and made Bertelsmann into an AG (Aktiengesellschaft, or share company), ready for the day when it might go public. In fact, he will own nearly 90 per cent of the common stock through profit-sharing certificates (Genußscheine) heave been issued and are held mainly by present and past employees.

Today, they are around DM 7.5bn (\$3.5bn). Mr Mohn shifted the company from its old patriarchal style to one of decentralised decision making and increased shopfloor motivation.

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mainly by present and past

employees.

In 1980, Bertelsmann bought

Bantam Books, following that

deal up with Offset Paperback

Manufacturers in 1981. It was

around that time that the costly

Geo launch was made and then

At the age of 60, Mr Mohn stepped down as chief executive in 1981. The current holder of the job is 47-year-old Mr Manfred Woessner, who used to run the printing division. Among his board colleagues is Mr Manfred Lahmstein, 48, the former West German finance minister, who now heads the electronic media division.

Under the silvery-haired Mr Woessner, Bertelsmann is retaining its decentralised structure, but he has been insisting on more coordination and quality. The group certainly does not want any more episodes like the scandal over the so-called "Hitler Diaries" at Stern, which sells more than 1.4m copies each week.

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two-thirds of it on existing

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activities, including electronic

media, and expansion in major

markets like the US.

The acquisition of Doubleday,

in which several other big US

publishers were also thought to

be interested, adds to Bertels-

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back book interests, as well as

bringing in text books, book

stores and printing operations.

Does Bertelsmann have any

other high-spending deals up its

sleeve? "We need to take a

deep breath and a company

officer. Though it is enough

funds to finance its investments,

does have its cost.

Net income is expected to

have slipped in the year ended

June 1986, from the previous

year's record DM 357m follow-

ing high start-up costs among

new ventures, though the low

dollar has also hampered the

year's performance by depress-

ing profit contributions from

the US.

brought to a close after two

years.

Clearly, Bertelsmann is being encouraged by its successes in the US market rather than its failures. With the RCA deal, making the German company the third largest in the record business in the world after CBS and Warner, it has demonstrated no lack of hesitation in starting to carry out the investment programme it laid out six months ago.

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Markets seek better regulation

BY ALEXANDER NICOLL IN LONDON

THE International Federation of Stock Exchanges, which groups exchanges from 27 countries, is to examine more effective ways of regulating the growing international securities business.

The Paris-based federation, which held its annual meeting last week in London, will also study the effects of derivative products such as futures and options on underlying stock markets.

Sir Nicholas Goodison, chairman

of the London Stock Exchange and president of the federation, said more co-ordinated regulation could involve expanded technical rules allowing the transfer of information.

With so much trading in individual stocks taking place outside their domestic marketplace, it was important for regulators to obtain a picture of trading in those stocks by just looking at one market.

Though frameworks differed from country to country, there was

much regulatory work that every exchange had to carry out.

Mr Jeffrey Knight, chief executive of the London exchange and chairman of a seminar yesterday, said the development of the Euro-equity market showed the need for conformity of regulation. However, he said it was wrong to think of the market as unregulated since equity in each company was governed by the rules on the exchanges where it was listed.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Av. No.	Coupon %	Price	Book Runner	Offer yield %
U.S. DOLLARS							
Imperial Chemical Industries	85	1991	5	7½	101½	Wedding Securities	7.185
Fisons Finance Pl.	58	2001	15	5½	100	Morgan Stanley	5.250
Orient Leasing	30	1993	7	10	112½	Deutsche Bank	7.355
Shimizu Europe	50	1991	5	8	107½	Yamazaki Int. (Eu)	7.567
Fluorint	70	1996	10	8½	104	HSBC Int.	7.715
Meridian Inv. Fund	150	1991	5	7½	101½	Wedding Securities	7.224
Emerson Test Pl.	200	1991	10	8½	101½	Salomon Brothers	7.326
Metropolis Tokyo Pl.	200	1991	10	8½	101½	Salomon Brothers	7.326
Mobile Tel.	250	1990	5	7½	100½	Salomon Brothers	7.318
Overseas Union Bank (OUB)	100	2011	25	½	100	Salomon Brothers	8.683
Davidson Export Fin.	100	1992	3	7	100½	Stead. Chard. M. & Co Asia	3.000
Elf Aquitaine Pl.	200	1993	7	3	100	Salomon Brothers	7.486
Holiday Inn	200	1994	8	(6)	100½	Chase Manhattan	-
ENR Int. Bank	200	1991	5	(6)	100½	Deutsche Bank	7.498
ERS	100	1993	7	7½	101½	Fuji Int. Finance	7.257
Ford Credit & Trust	100	1991	5	7½	101½	Fuji Int. Finance	7.846
First Natl. Bank	100	1991	5	7½	100	Yamazaki Int. (Eu)	-
ICM Participations	65	2001	15	(5½-3½)	100	J. H. Schroder Wag	-
CANADIAN DOLLARS							
Scotiabank	150	1991	5	8.25	100	First Boston	5.474
Montreal Trust Co.	75	1995	10	10½	101½	Scotiabank	5.322
HONG KONG DOLLARS							
City Corp	400	1993	7	7½	100	Paribas Asia	

UK COMPANY NEWS

Blacks Leisure urges holders to accept Sears

BY RICHARD TOMKINS

Blacks Leisure, the troubled camping and leisurewear group which has received an agreed £3.3m bid from the Sears retailing and footwear conglomerate, yesterday issued an eleventh-hour appeal to shareholders urging them to ignore speculation that a rival offer might emerge and to accept the Sears offer.

Last month Blacks unveiled pre-tax losses of £1.6m for the year to March and said it had run into severe cashflow problems. A takeover by Sears appeared to be the only means likely to get it out of the hands of the receivers.

However, the Sears bid lapses on Wednesday unless it has been declared unconditional by then, and Sears says it will only do that if it has received acceptances in respect of 90 per cent of Blacks' ordinary shares. Up till Friday it had received acceptances for only 51 per cent of Blacks' shares. Blacks yesterday moved to save shareholders the risk of a rival offer might emerge or that the directors were considering plans for a financial restructuring of the group.

Referring to speculation that

Mr Phil Edmonds, the England cricketer, could be involved in a bid, it said that neither the board nor its financial advisers, Arbutnott Latham Bank, had received firm proposals of any kind from Mr Edmonds or any other consortium.

"The directors are aware that a meeting of shareholders has been called by Mr Edmonds for Tuesday afternoon. This is not an official general meeting of the company, no agenda appears to have been drawn up, and any decisions reached at the meeting are not binding on Blacks."

"Shareholders who delay their acceptances until after Mr Edmonds' meeting may be unable to meet the deadline for acceptances of 5pm on Wednesday. Sears does not receive sufficient acceptances to declare the offer unconditional, the company may well be forced into receivership."

If that happened, Blacks said, it was unlikely that there would be any return of funds to shareholders, and the jobs of several hundred employees would be put at risk.

COMPANY NEWS IN BRIEF

F & C PACIFIC Investment Trust holding interim dividend at 0.6p net per share from earnings of 1.14p (£1.72m) for half-year ended July 31 1986. Total revenue £1.96m (£1.72m) and net attributable £606,000 (£551,000) after interest charges and tax £325,000 (£271,000).

RUGBY PORTLAND Cement subsidiary Cockburn Cement of Australia reported pre-tax profits down from A\$4.65m to A\$2.95m (£255,000). Net asset value per share at end of period was 27.34p (17.03p).

Well over half of the company's assets are invested in Japan.

REBROTHERS GROUP, e UK, accepting offers, has declared the forecast interim dividend of 0.45p net—the same as paid by Re Brothers plc for the first half of 1985. Re Brothers Group is the new

holding company. Its offer for the ordinary and 5.42% per cent second cumulative preference shares of Re Brothers plc will close for acceptances at 3pm on October 10.

ELBAR INDUSTRIAL, motor vehicle distributor, incurred a pre-tax loss of £38,000 (£23,000) for the first half of 1986, on turnover of £90.24m (£92.34m). Interest charges were £443,000 (£547,000) and loss per 50p £168,027.

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange.

RADAMEC GROUP PLC

(Incorporated in England under the Companies Acts 1948 to 1976
No. 1498847)

Placing by

Lazard Brothers & Co., Limited

of 3,150,000 Ordinary Shares of 5p each at 90p per share

Share capital

Authorised
£
1,000,000
275,000

in Ordinary Shares of 5p each
in 9% per cent Cumulative Redeemable Preference
Shares of £1 each

Issued and to
be issued fully paid
£
750,000
275,000

The Radamec group designs, manufactures and markets products based on specialised high technology expertise in electronics and precision mechanical engineering for both military and civil applications. Application has been made to the Council of the Stock Exchange for the grant of permission to deal in the Ordinary Shares of Radamec Group PLC in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing.

A proportion of the shares being placed has been offered to, and is available through, the market at the date of this advertisement. It is anticipated that dealings will commence on Monday 6th October, 1986.

Particulars relating to the Radamec group are available in the Esel Statistical Services and copies of the Prospectus may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 13th October, 1986, from:

Lazard Brothers & Co., Limited

21 Moorfields,
London EC2P 2HT

29th September, 1986

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange.

Scottish & Newcastle Breweries plc

(Registered at Edinburgh No. 16286)

Issue of up to 67,650,000 7 per cent. convertible cumulative preference shares of £1 each

Permission has been granted by the Council of the Stock Exchange for admission of the convertible preference shares to the Official List

Listing Particulars relating to Scottish & Newcastle Breweries plc and the convertible preference shares are available in the statistical services of Esel Statistical Services Limited and copies are available for collection from the Company Announcements Office, The Stock Exchange, Throgmorton Street, London EC2P 2BT up to and including 30th September, 1986 and may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 13th October, 1986 from:

Scottish & Newcastle Breweries plc
Abbaye Brewery
Highroyd Road
Edinburgh EH8 8YS

Morgan Grenfell & Co. Limited
New Issues Department
77 London Wall
London EC2M 2PA

Dated: 29th September, 1986

FINANCIAL TIMES STOCK INDICES

	Sep. 26	Sep. 25	Sep. 24	Sep. 23	Sep. 22	Sep. 21	1986	1985	Short Comparsion
							High	Low	High Low
Government Secs.	83.39	83.06	83.35	84.51	83.98	84.20	94.51	80.99	127.4 49.18
Fixed Interest	90.44	90.66	90.92	91.24	91.11	97.68	86.55	120.4	50.55
Ordinary	1236.3	1242.3	1271.9	1282.8	1269.1	1425.9	1094.3	1425.9	49.4
Gold Mines	328.3	334.2	339.3	344.8	357.8	331.2	357.8	388.7	734.7 41.5
FT-All Au Share	774.34	780.86	791.81	794.39	796.77	790.73	832.99	664.42	832.99 61.92
FT-SE 100	1568.6	1575.9	1603.4	1610.0	1617.1	1600.4	1717.6	1570.1	1717.6 98.9

S. Casket suffers second half loss

Following the warning that the bad weather was having an adverse effect on sales and margins, the S. Casket (Holdings) clothing importing and distribution group incurred a pre-tax loss of £26,000 in the second half, on sales of £7.86m.

This meant that sales for the full year ended June 30 1986

were down from £21.85m to £20.44m, and the profit before tax fell from £811,000 to £48,000. Earnings were cut to 3.12p (5.6p) but the directors are holding the final dividend at 1.4p for an unchanged 2.2p net total.

They also disclosed that negotiations to acquire a substantial private company had been discontinued, the vendors deciding to pull out within a matter of days of contracts being due for completion.

They stressed that the company would not be deterred from pursuing other proposals which were considered to be in the best interests of shareholders. Meanwhile, the professional costs had been included in the accounts.

They added that the basic structure of the group was as strong as ever and that prospects for the first half of the current year were encouraging.

BIDS IN BRIEF

ROCHE MECHANICAL Holdings, a subsidiary of Leigh Interests, has sold its fork truck business in the north west of England to **Steering Mechanical Handling**. Total consideration is £1.85m, with £1.00m on completion and the balance to be paid over five years.

SAILLIE GIFFORD Technology, reported a fall from 94.5p to 86.7p in its net asset value per 25p share. In six months to August 31, 1986, total earnings were down from 1.36p to 0.34p from substantially lower net assets.

FRANCIS CONNECTION Group, USM quoted clothing designer and retailer, has acquired Western Group fashion retailer for £1.1m cash. In addition it is repaying at par £200,000 nominal of preference shares and £200,000 nominal of loan stock. In the year to October 31 1986 Western had turnover of £4.7m and net assets at the end of the period were about £450,000.

LAPORE INDUSTRIES Holdings, a chemical manufacturer, is continuing the Australian building products market through the acquisition of Sydney-based Daveco Services. Purchase of business and assets of Daveco has been completed by Laporte (Australia), subsidiary of Laporte Industries for a consideration of A\$4.2m with an additional profit-related payment of A\$500,000 at the end of 1987. For the year to June 30 1986 Daveco achieved sales of A\$7.8m, more than double the figure of three years ago.

GRESHAM TRUST has invested £125,000 in a new company, Kent Pharmaceuticals, a company controlled by Denis O'Neill, the managing director, and three senior managers who together have invested £56,000 in Kent Pharmaceuticals. The company specialises in supplying retail chemists with generic pharmaceuticals which are non-branded drugs supplied only by prescription.

GREENHANK GROUP—Offer by C. & W. Walker Holdings to be accepted by holders of 25% Greenhank shares (57.3 per cent). Acceptances for cash alternative received in respect of 10.85m shares. Elections for Walker preference shares received in respect of 2.23m Greenhank shares.

HODGSON HOLDINGS USM quoted funeral director has agreed to acquire James Anderson and Sons Funeral Directors and Greenhank's Funeral Service of Manchester and Heywood respectively, for a joint consideration of £675,000. Together they should provide an additional 900 funerals per annum to Hodgson's total, an increase of approximately 14.5 per cent.

Wells Fargo & Company
U.S. \$100,000,000
Subordinated Floating Rate Capital Notes, due September 1997

In accordance with the provisions of the Notes, notice is hereby given that for the period 29th September 1986 to 29th December 1986 the Notes will carry an Interest Rate of 6 1/4% per annum. Interest payable on the relevant interest payment date 29th December 1986 will amount to US\$1.5641 per US\$10,000 Note.

Agent Bank:
Morgan Guaranty Trust
Company of New York
London

I.G. INDEX
FT for October
1.242.1249 (-1)
Tel: 01-826 5699

Weak oil prices push Petrocon £0.33m in the red midway

THE COLLAPSE in oil prices has hit the oil service activities in what was likely to become a smaller industry, the directors stated.

They said that a number of opportunities were being pursued for both rental tool and well services business. Progress was being made but major benefits were unlikely to be felt before the second half.

Turnover rose from £8.63m to £8.97m and mainly reflected the contribution made by the new businesses—Petrocon Well Services and Petrocon Production Services. But throughout the period there was mounting pressure on margins as the oil service industry adapted to the reduced level of demand.

The downturn most severely affected the oil tool division where business was down sharply and exploration drilling and services there had been a substantial cutback in activity. The northern sector of the North Sea was particularly hit.

The new businesses incurred losses in the first half, but they had completed their capital investment programmes and were in a position to produce profits.

The well testing services, primarily land-oriented, were expected to remain active. Demand for Petrocon Flotex's

supply services and for the manufacturing capacity of Petrocon Steel services and Petrocon Gall Thomson were down, but all traded profitably and should continue to do so in the second half.

Overseas, Swire Petroleum and Waco had both been hit by the downturn in drilling activity and contributed substantial losses.

The continuing rise of oil imports into the US as stripper wells were shut down was increasing the demand for oil production, and with it the likelihood that price stabilisation would continue, the directors said.

The half-year's loss was made up by the company and its subsidiary £26,000 (profit £67,000) and associate companies £242,000 (profit £94,000). Loss per share was 4.83p (earnings 7.68p).

SHARE STAKES

Changes in company share stakes announced over the past week include:

Argyll Group—G. E. Walker, a director, has sold 1,000,000 ordinary and retains 1,732,512.

DS Holdings—Director D. E. Coathup sold 24,000 shares and now holds 8,000 ordinary (0.25 per cent).

Grand Central Investment Holdings—Lt Col G. de Iste Bush, director, sold 40,000 shares and now holds 300,000.

Cray Electronics Holdings—Director G. A. Stanley sold 300,000 shares at 75p and now holds 1,712,980 shares (6.7 per cent).

Mercury International Group—Following the conversion of the convertible offered to all holders of MIC Preference shares, a number of conversions companies within the alliance group now own 15,271,060 ordinary of MIC (10.44 per cent).

BOARD MEETINGS

TODAY

Interims—Audi Property, Bradford Properties, Brookline Properties, Early's, George Inglen, Hargreaves, Innes, J. C. P. Jones, Kestrel, London, Merton, Northgate, Paragon, Stag Furniture, United Friendly Insurance, Frank Usher, White Gaze Beams, Wills, Tex Williams Leisure.

Finals—AB Electronic Products, C.

H. Bailey, Bunton, Fil Group, Lysander Petroleum, R. H. Morley, Process Systems.

FUTURE DATES

Interims—Aero American Inv Trust, ... Oct 2

Amherst, ... Oct 2

Arundel, ... Oct 2

Avon, ... Oct 2

South Africa's economy

A brain drain threat to the future

By Jim Jones and Christian Tyler

IN THE space of a few months last year, a fifth of South Africa's actuaries—mostly the younger ones—left the country. That exodus, says Prudential Assurance, was one reason for reversing its business strategy and merging its specialist South African subsidiary with the local financial conglomerate, Liberty Life.

The Prud's London managers, who had for years turned down merger approaches for the South African operation, decided to take cover before the brain drain hit their small team. "It was a frightening statistic," says Mr Brian Medhurst, managing director of the Prudential's international division. "There was the risk that if we lost one or two key guys, we would come unstuck."

"We had been sending people from the UK over the years and many had delightful experiences out there. At the moment it's that much more difficult to ask someone if he would like to have a three or four-year stint in South Africa."

Wittingly or not, the Prud has put its finger on what promises to be South Africa's next stumbling block. The economy is showing ominous signs of moving ahead, despite being hobbled by foreign banks' refusal to renew loan facilities. Many businessmen, however, fear that recovery could be choked by skills shortages which have been exacerbated by emigration during the past year. Above all, they fear that the types of skills being lost are those needed to ensure that the whole of South Africa does not fall back into the embrace of the Third World.

Emigration shows no signs of easing. During the first six months of this year, 3,647 immigrants entered South Africa, less than a third of the 11,259 who came to the country in the first half of 1985. On the other hand officially-recorded emigration totalled 7,181 in the first half of the year against 5,006 in last year's first six months.

In the meantime, shortages of computer personnel, accountants and financial analysts, production engineers and instrument mechanics.

On the other hand, there are no shortages of more traditional skills. The South African mining industry still has no difficulty attracting geologists and mining engineers from abroad even though some young graduates are concerned about possible compulsory military service obligations.



Electronic banking: progress in South Africa is being held up by skill shortages

An interpretation of this is that South Africa can attract skills which are in declining demand elsewhere, but cannot attract people with skills which are readily marketable in other countries.

An argument frequently pronounced is that blacks should be trained and encouraged to fill jobs currently largely held by whites. Many large firms have black advancement and development programmes, but there remain a multitude of stumbling blocks. Mr Gavin Relly, the chairman of Anglo American, recently admitted to business's failure to develop significant numbers of black directors. He said this was due to business's own attitudes and not simply because of apartheid.

Mr Relly might just as well have used the words "racial prejudice" as the word "attitudes". Despite liberal pronouncements by many white business leaders, there is a growing hardening of white attitudes against black advancement.

Many white managers, who want to protect their own job during the country's worst recession in half a century, are asking why they should help aspirant black managers who are hobbled by the inferior educations provided by apartheid.

No white employee will admit to it, but it is clear that white businessmen are increasingly reluctant to appoint blacks to senior posts.

of new technology, he says, are already prompting skilled computer personnel to leave the country. These are precisely the people who would operate the increasingly sophisticated computer and information systems needed by the financial services sectors.

On a similar tack, a director of one of South Africa's leading packaging firms fears that specific skills shortages could cripple his company within five years. Imported equipment has been rendered prohibitively expensive by the rand's collapse. But the alternative of modifying or modernising existing equipment is not feasible because too few instrument technicians are available.

From the point of view of potential skilled immigrants to South Africa, the pressures to stay away continue to mount. But companies say the press and television coverage of the troubles—more extensive in Britain than elsewhere in Europe—has done most to change attitudes, especially among those with young families.

In the past few years, the number of British citizens emigrating permanently to South Africa has plummeted: there were nearly 11,000 in 1983, over 8,000 in 1984, but fewer than 5,000 last year.

For the US companies with South African interests, however, the problem is a local one. Subsidiaries are these days mostly staffed by managers recruited on the spot and run as autonomous profit centres.

Headquarters from the US and Australia have also been busy luring the more mobile professionals away from South Africa: not only accountants but data processing people, financial controllers, personnel managers, engineers.

Another executive search company, Hay MSL, confirms that there are plenty of inquiries from people in South Africa who want to leave, but very little attempt these days by private or state companies in the Republic to seek recruits in the UK.

The impact of troubles in South Africa on managers' perceptions is much greater now than during the Soweto riots 10 years ago, according to another headhunter, Mr Brian Hedges, partner of TASA International, which has been operating in the Republic for 15 years.

"There was just a hiccup for Soweto. But it has been very difficult recently... the availability

Some market makers may not make it

FROM TODAY the Stock Exchange's jobbers, or market makers as they will be described in future, will be allowed to make markets "upstairs" in their trading rooms, as well as downstairs on the traditional trading floor if that is where the action is.

Several firms seem undecided about exactly where their top traders should be. The wags are suggesting that quite a lot of rekeying of quotes and the Chinese walls between them and their firm's salesmen and analysts will follow down.

The traders will have four weeks to settle themselves into their new quarters before the real action will begin. SEAO, the Stock Exchange automated quotations system, will then go live, the traders will be continually rekeying their quotes, and the Chinese walls between them and their firm's salesmen and analysts will come down.

Then there are the various fancy exercises collectively known as "programme trading", which may involve bidding for and selling institutions' portfolios before buying them again or restructuring portfolios on index-matching or other lines.

Much of this kind of activity



will not be the starter for 1,000, but the subsequent telephone inquiry for a price in 50,000 of 100,000. In the early days of the new market, the agency brokers and the big institutions will wish to deal directly with the market makers will be trying to find out where the market is. First impressions could be important.

It could work the other way round, too. Traders and the sales traders who will be working closely with them, will not want their price to be tied up with small brokers or institutional dealers hawking inconsequential orders around the exchange.

Modern screen-based communications systems make it plain where a call is coming from before it is connected. And many traders are of the opinion that it will be one in the smaller stocks that the market makers can hope to make any money.

Some of the stories about a growing threat to the marketability of small company stocks seem to be misguided. In practice, liquidity in many of these securities is already very poor.

However, the old, unwritten rule that at least two jobbers would put every stock on their lists is being rethought. The few better-known cases is that the company broker, the "shop", is setting up as a market maker. This you can either argue to be a logical extension of the service or a dangerous, further multiplication of conflicts of interest.

But if there could be illiquidity in the gammas, it is in the alphas, which account for well over half the volume of trading in the market, that the blood will flow. Mr Paul Neller, head of equities at Phillips & Drew, has forecast that there will only be five or six major equity market makers after a year or two.

If that is so, it would represent a much bigger shake-out than has ever been suggested even in the notoriously overpopulated new gilt-edged market.

ever, be his in-house distribution arm. It is expected that firms will tend to be boldest in the stocks where their traders are confident that the salesmen know the big international buyers and sellers.

A prerequisite for that is likely to be that the firm's research department must have a high rating in the sector. This is one reason why research will all tend to go together.

The trading desk will not be confined to continuous price making, however. It will be available to take on occasional major transactions—bought deals in the primary market and block trades in the secondary market.

Then there are the various fancy exercises collectively known as "programme trading", which may involve bidding for and selling institutions' portfolios before buying them again or restructuring portfolios on index-matching or other lines.

Much of this kind of activity will be concentrated in the leading stocks—the Footsie 100 if not the alphas list of 60 or so. But what about the smaller betas and gammas? There are widely differing views. Some argue that the second liners will be plagued by illiquidity, others that it will be one in the smaller stocks that the market makers can hope to make any money.

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By Barry Riley

BRITISH NUCLEAR FUELS PLC

66 I have one immediate objective for the group, to combine business success with public acceptability. 99

CHRISTOPHER HARDING, CHAIRMAN

**A review of the Company's performance and prospects by new Chairman Christopher Harding.**

British Nuclear Fuels saw turnover increase by some 15% to £629M, with home sales improving by over 21% to £507M. Exports stood at £122M, only 5% lower than the record level set in 1985, while investment rose from £367M to £446M in 1986.

Despite an increase in turnover of £84M, the pre-tax profit is down to £44M from £68M last year and the dividend is lowered to £8.2M.

There were two main reasons for the downturn. Additional provisions were needed for the cost of encapsulating, storing and disposing of waste and for improvements in effluent treatment facilities. The new Fuel Handling Plant has taken longer than expected to come up to the desired production levels. It was one of the biggest and most complex construction projects ever undertaken at Sellafield and commissioning operations have reflected its complexity.

FINANCIAL DIGEST

	1986 £M	1985 £M
TURNOVER	629	545
EXPORTS	122	128
PROFIT BEFORE TAX	44	68
PROFIT AFTER TAX	34	54
DIVIDEND	8.2	16.3
INVESTMENT	446	367
NUMBER OF EMPLOYEES	16,285	15,678

"On construction and research and development we shall be spending over £1M every day for the next ten years."

The commissioning of SIXEP—The Site Ion Exchange Effluent Plant has halved low level radioactive effluent discharges at Sellafield. Our

aim is to bring these levels down to as near zero as makes no difference. To achieve this, new plants have already been approved which are due to come on stream in the early 1990's.

"Our investment programme and healthy order book provide jobs for 16,000 people and underline the jobs of some 50,000 more."

Our business prospects look extremely encouraging. We recently signed contracts with the Central Electricity Generating Board and the South of Scotland Electricity Board, to undertake reprocessing work in the Thermal Oxide Reprocessing Plant—THORP—when it is commissioned in the next decade. These contracts, together with those already signed by overseas customers are worth over £4,000M during the first ten years of the plant's operation.

"It must be emphasised, that no cost reductions will be made at the expense of safety. Indeed, we do not have a business unless we have a safe business."

The public quite rightly expects us to meet the tightest safety and environmental standards, even more stringent than in other industries. We accept that. The public also expects nuclear power to remain competitive. So we must look for constant improvements in our operations.

The public needs to know all about us. That is the reason we have initiated an advertising campaign which invites people to see Sellafield for themselves. In doing this we are pursuing our aim of not only being open, but of being seen to be open.

"Chernobyl—there are lessons we can all learn."

Even though Chernobyl-type reactors would not be allowed to

operate in this country and though the BNFL Group itself is a relatively minor reactor operator, we are obviously keen to find out what went wrong and to share the knowledge gained on the effects of radiation.

"We can meet the nation's need for inexpensive electricity without exhausting our reserves of fossil fuel."

The demand for energy is expected to increase by 2 per cent per annum to meet the needs of an expanding world population. At that rate the probable reserves of oil and gas will run out sometime around the middle of the next century, while the world's coal is estimated to run out not much later. Renewable energy sources are expected to meet only a small fraction of the world's requirements.

By contrast there is an almost limitless supply of uranium. Consequently nuclear energy will continue to be in demand. The importance of cheap nuclear-powered electricity to Britain cannot be understated. But we have to take the public with us. We must make every effort to inform them that this industry has integrity, is safe, efficient and beneficial.

Send for your free copy of our annual report and accounts to:
**British Nuclear Fuels plc,
Information Services, Risley, Warrington,
Cheshire WA3 6AS.**

Name _____

Address _____

BNFL

AUTHORISED UNIT TRUSTS

FT UNIT TRUST INFORMATION SERVICE

Issue Price	Amount Paid Up	Latest Reported Date	1986		Stock	Closing Price	+/- —	Net Div.	Times Cov'd	Gross Yield	F.I. Rating
			High	Low							
443 F.P.	—	59	49	46	#Broad St. Corp 10p	47	-2	41.1	2.2	3.2	9
450 F.P.	177.00	293	152	—	#Creighton Labs 20p	176	-4	83.7	2.5	2.9	22
160 F.P.	247.00	145	—	—	Euro Home Products 5p	125	-3	R4.25	2.5	4.8	94
505 F.P.	16.00	112	105	—	#Eco Construction	106	-1	—	5.3	3.2	10
134 F.P.	—	161	134	—	#F & H Group 10p	142	-3	14.76	2.5	4.6	12
18 F.P.	—	28	27	—	Gordon Development	271/2	-1/2	—	—	—	—
150 F.P.	158	265	255	—	Harrison Inds. 10p	158	—	—	—	—	—
165.25 F.P.	—	108	104	—	India Fund 21	108	—	50.0	2.7	4.5	11
436 F.P.	—	154	145	—	#Local London Group 5p	125	-1	W50	1.8	4.6	17
975 F.P.	247.00	79	75	—	#Norwest Trans 5p	75	—	R35	2.5	6.6	83
925 F.P.	222.00	250	250	—	Nth of Scotland Inv 10p	250	—	—	—	—	—
135 F.P.	247.00	160	151	—	Sandell Perkins 10p	158	—	W5.8	2.9	3.4	14
— F.P.	—	180	9	—	Satellite Speak Wires	17	—	—	—	—	—
130 F.P.	218	173	137	—	#TV-om 10p	166	-3	R5.75	2.6	4.9	11
88 F.P.	—	385	348	—	#Unit. Trust & Credit El	370	-2	W43.0	2.1	5.3	12
11 F.P.	—	100	85	—	Welsh Ind. Inv. Tel 5p	85	—	—	—	—	—
225 F.P.	207.00	256	137	—	Yorkshire TV	138	—	Re.25	2.4	6.4	93

FIXED INTEREST STOCKS

Issue Price £	Amount Paid up	Latest Revenue Date	1986		Stock	Closing Price £	+ or -
			High	Low			
£100	F.P.	23/10	100 ¹ ₂	92 ¹ ₂	Southern & Dist Water 10% Div Rd Due 1996	92 ¹ ₂	-
11		26/9	98 ¹ ₂	98 ¹ ₂	Hull 25.2% Conv. Subord. Lst. 1988 Crd/200	98 ¹ ₂	-
£100	£10	-	92 ¹ ₂	85 ¹ ₂	Mid-Sussex Water 11% Reg Div Due 2012-16	5 ¹ ₂	-11
£100	F.P.	10/10	110 ¹ ₂	105 ¹ ₂	Morayshire 5.25% Conv. Cum. Prf.	106 ¹ ₂	-4
£99.937	£25	24/10	23 ¹ ₂	23 ¹ ₂	Nationwide 37% IL Lst. Due 2021	24 ¹ ₂	-
-	F.P.	-	100 ¹ ₂	98 ¹ ₂	Os 75% 7/9/87	98 ¹ ₂	+4
-	F.P.	-	100 ¹ ₂	99 ¹ ₂	Os 10 1/2% 21/9/87	99 ¹ ₂	-
£100	F.P.	23/10	100 ¹ ₂	92 ¹ ₂	Portsmouth Water 10% Redfitch 1996	92 ¹ ₂	-12
8	F.P.	24/10	108 ¹ ₂	101 ¹ ₂	Rock & Tonbridge 5.75% Conv. Cum. Redf. Prf/21	110 ¹ ₂	-
£64.643	£25	8/1	24 ¹ ₂	19 ¹ ₂	Sect. Met. Prop. 10 1/4% InstMor. Due 2016	16 ¹ ₂	-7
-	F.P.	-	98 ¹ ₂	96 ¹ ₂	Sudfieeld Speck 9% Reg. Red. Cum. Prf.	98 ¹ ₂	-
11	F.P.	-	122 ¹ ₂	116 ¹ ₂	WECS 55% Conv. Cum. Red. Prof. 1989	114 ¹ ₂	-3
11	F.P.	-	92 ¹ ₂	92 ¹ ₂	Walker (C & W) 6 1/2% Conv. Cum. Red. Prof	92 ¹ ₂	-
11	F.P.	-	104 ¹ ₂	103 ¹ ₂	Williams Hedges 5 1/2% Conv. Cum. Prf	102 ¹ ₂	-1

"RIGHTS" OFFERS

Item Price	Amount Paid up	Latest Return/ Date	1986		Stock	Closing Price p	+ or -
			High	Low			
120	NH	—	17.5pm	17.5pm	Brent Chemicals 10p	17.5pm	—
195	NH	—	18pm	18pm	Bent	6pm	—4
—	NH	24/10	1pm	1pm	Camborne Venture Cap. 5p	1pm	—
25	NH	—	5pm	5pm	Carity Hand	8pm	—
75	NH	—	30pm	24pm	Ind. Fin. & Inv. Corp.	30pm	—
215	NH	—	5pm	5pm	New Court Nat. Res. 5p	5pm	—
215	NH	22/10	25pm	11pm	Persimmon 10p	11pm	—5
250	NH	—	4pm	42pm	Tibouch 10p	4pm	—
60	NH	—	13pm	12pm	United Spring 10p	13pm	—

Reconciliation date usually last day for dealing free of stamp duty. * Annualised dividend; † Figures based on prospective estimates; ‡ Dividend paid or payable on part of capital, cover based on dividend on full capital; § Assumed dividend and yield; || Assumed dividend and yield after split issue; F Forecasted dividend cover on earnings updated by latest Interim statement; H Dividend and Yield based on prospective or other official estimates for 1967; L Estimated annualised dividend, cover and p/e ratio based on latest annual earnings; R Forecast annualised dividend, cover and p/e ratio based on prospects or other official estimates; W Pro Forma Figures 1 Indicated dividends; cover relates to previous dividends; p/e ratio based on latest annual earnings; x Forecast, or estimated annualised dividend rate, cover based on previous year's earnings as issued by tender; # Placing holders of ordinary shares at "x" & "y"; g.g. Introducing, ** Issued by way of capitalisation; §§ Reintroduced; §§ Issued in connection with reorganisation merger or take-over; §§ Allotment price; ¶ Utilised securities market; || Official London listing; §§ Including warrants, equivalents.

FINANCIAL TIMES SURVEY

The Financial Times proposes to publish an
EXPORT SERVICES SURVEY
on November 17, 1986.

on November 17, 1986

The following subjects will be covered:

- 1. Introduction**
- 2. Government Support**
 - British Overseas Trade Board
 - Exports Credits Guarantee Department
 - The Foreign Office
 - Trade Advisory Committees
 - Aid and Trade
- 3. The Private Sector**
 - The Banks
 - The Private Export Insurance Market
 - Chambers of Commerce
 - The British Invisible Experts Council
- 4. The Language Problem**
- 5. Trade Fairs and Exhibitions**

10. The following table shows the number of hours worked by each employee.

FINANCIAL TIMES SURVEYS

'85 PROGRAMME
For the first time, the Financial Times has documented the surveys which were published in 1985, chronologically and alphabetically.

Is free to readers of the Financial Times.

To obtain a copy send a stamped-addressed envelope, size
22 cms x 11 cms, to:
'85 Surveys Programme, Publicity Department,
Financial Times, Bracken House.

FT CROSSWORD PUZZLE No. 6,137
PARTS

A black and white crossword puzzle grid. The title "DANTE" is centered at the top. The grid consists of a 15x15 pattern of squares, some of which are shaded black to form the crossword's structure. Numerical labels from 1 to 30 are placed in various squares, serving as clues for the crossword entries. The grid is composed of two main sections: a large rectangular area on the left and a more irregular shape on the right.

ACROSS	DOWN
1 Pub's bill for wine (6)	1 Place the poor actor bleats about (7)
4 Supporter leaped exultantly about the street (6)	2 Obviously guilty, with a fistful of diamonds! (3-6)
8 Acted evasively, being naturally guarded (6)	3 Drive to a meeting place? (6)
9 The sort of speech that gets reported (6)	5 A mis-shapen nose ages (4)
2 Hands and feet, for example (8)	6 Times are changing for Arab states (3)
3 Rush into a job for life (6)	7 The main idea of work, perhaps (5)
5 Bias shown by the team (4)	8 Goes flat out arranging tenancies to rent (4, 3)
6 Generally helpful, he has the odd idea to abscond (4-2-4)	11 Bowl with hand over (7)
9 Finished full of wrath and in jeopardy (10)	14 Retribution seems in order (7)
8 Beheaded, it would be even more venomous (4)	17 Possibly meant to go round some accommodation (9)
1 I'm taking a certain attitude for tax (6)	18 Biased team and what may be done about it (3-5)
5 This ruler won't give an inch (8)	19 Letter that is spelt badly (7)
7 Be patronising in speech and overbearing in argument (4, 4)	21 Knock up a note before ten? It can be true (7)
1 Threaten one politician with death (6)	22 Snooker on the green? (6)
They may give me a lord's estates (8)	24 Manufactured pearl is not so lustrous (5)
9 Divert expedition around	26 In tennis Wimbledon is one way to make sporting progress (4)
	The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

INSURANCE, OVERSEAS & MONEY FUNDS

Moët-Hennessy

Reports 11% increase in 1986 first half pre-tax results

September 17, 1986—Moët-Hennessy today announced pre-tax income for the six months ended June 30, 1986 of \$65 million French francs, an increase of 11.1 percent over comparable 1985 first half results. This significant increase was achieved despite virtually unchanged net sales of 3,583 million French francs. The improvement in pre-tax income was due partly to reduced interest expense and prudent foreign currency hedging which reduced the impact of the dollar decline. When converted to U.S. dollars at the June 30, 1986 rate of 7.01 French francs to the dollar, first half results translate to sales of \$462.6 million and pre-tax income of \$87.7 million.

In the champagne and wine segment, pre-tax income increased 20 percent to 281 million French francs as a result of strong export demand. Volume estimates for the next harvest are good. This will allow more freedom in the champagne shipping policy in the next few months while replenishing inventories. Domäne Chandon reinforced its market position during the first months of the year due to more favourable U.S. market conditions.

The cognac and spirits segment reported pre-tax income of 266 million French francs, a decline of 2.8 percent from the comparable period last year. This decline was largely the result of the dollar decline and the weak economic conditions which prevailed in South-East Asia. However, continued sales growth in Japan and the strong yen partly offset these negative factors.

In the perfumery and beauty products segment, pre-tax income was 97 million French francs, an increase of 12.1 percent over last year's first half results. The worldwide success of "Poison" enabled Parfums Christian Dior to achieve these satisfying results. The introduction of "Poison" in the United States and the launch of other new high potential products should further sustain growth in the second half of the year. Costs relating to the introduction of "Poison" in new markets in the spring and the restructuring of "Roc" were recognised entirely in the first half of the year.

In the leather goods segment, Moët-Hennessy reduced its losses from 24 to 7 million French francs. After continuing its recovery, Delbart results showed strong growth over the last 12 months. Because Moët-Hennessy increased its participation in Delbart to 66 percent as of July 1, 1986, these results will start being consolidated in the second half of the year.

Current estimates for 1986 results remain in line with initial projections.

FINANCIAL DIARY

TODAY

COMPANY MEETINGS

Merriview Wines, Hornsey, Villiers, Hatfield, Hertfordshire, UK

Charles Street, Mayfair, W.1, London

Holiday Inn, London, 24, Aldwych, WC2, London

Smith & Duffin Ltd., 12th Floor, Avenue, Great Western Road, London, SW12, London

Stork (David & Watson) Ltd., 11th Floor, 11, Grosvenor Gardens, London, SW1, London

BOARD MEETINGS

All Electronic Products

Brown Brothers Harriman

FII Group

Gulf Oil Petroleum

Merley (H.J.) Process Systems

Auda Property

Brown Brothers Harriman

British Engineering

Earl of Wimborne

English (George) and Edwards

Menzies (John) Cement

Star Firearm

United Friendly Insurance

Watson Blakie Beams

Williams (Reed)

Dividends & Interest Payments

British Telecom

Chase Manhattan Corp.

Esso (UK) Ltd.

Fisons (John) Finance Co. Ltd.

Flame (John) Finance Co. Ltd.

General Electric Co.

General Mills

General Telephone

Glaxo (John) Finance Co. Ltd.

Good Relations

Grange (John) Finance Co. Ltd.

Grindlays (John) Finance Co. Ltd.

Hannover Trust

Hawthorn Lewis

Hawaiian Airlines

Hawaiian Pacific Corp.

Hawaiian Trust

Hawthorn Lewis

Hawaiian Trust

WORLD STOCK MARKETS

AUSTRALIA																										
1986	High	Low	September 26	Price	AUSTRALIA			1986	High	Low	September 26	Price	HONG KONG			1986	High	Low	September 26	Price	JAPAN					
	\$Ch			\$Ch	High	Low	September 26		High	Low	September 26		K.R.	High	Low	September 26		High	Low	September 26	Price	High	Low	September 26	Price	
2,650	2,190	Creditanstlt pp	2,380	5.50	AOI Int'l	5.72	10.5	Aeroflot Steams	11.8	19.3	17.4	Bank East Asia	19.3	1,970	1,130	Allnometo	1,770	1,970	1,130	Allnometo	1,770	1,970	1,130	Allnometo	1,770	
3,650	3,075	Crusader	3,480	5.55	Amcor	5.7	10.5	Amcor	5.7	5.55	5.15	Cathay Pacific	5.55	1,140	748	All nippon Air	5.35	5.55	5.15	Cathay Pacific	5.35	5.55	5.15	Cathay Pacific	5.35	
16,000	12,850	Interfamal	15,600	5.55	ANZ Group	5.18	6.5	ANZ Group	5.18	26.9	17.9	China Light	26.5	1,640	Alpe Electric	1,880	1,640	1,880	Alpe Electric	1,880	1,640	1,880	Alpe Electric	1,880		
3,475	1,850	Leanderbank	2,350	4.4	Ampli Pot.	2.25	3.8	Ampli Pot.	2.25	18	14.8	Asahi Chem.	2.25	219	726	Asahi Glass	1,250	1,800	1,360	Asahi Glass	1,250	1,800	1,360	Asahi Glass	1,250	
795	660	Perimoero	632	2.05	Ashton	1.95	1.95	Ashton	1.95	0.65	0.67	Evergo	0.65	1,360	991	821	Bank Tskys	1,250	1,360	821	Bank Tskys	1,250	1,360	821	Bank Tskys	1,250
811	150	Steyr Daimler	157	1.95	Aust. Guarantee	1.95	1.95	Aust. Guarantee	1.95	2.9	1.65	Hong Kong Bank	2.75	5635	603	603	Bridgestone	701	5635	603	Bridgestone	701	5635	603	Bridgestone	701
12,500	8,850	Veltacher Mag	10,800	5.55	Aust. Natl Inds	5.25	5.25	Aust. Natl Inds	5.25	10.2	5.25	Bell Group	5.25	1,200	587	587	Brother Inds	580	1,200	587	Brother Inds	580	1,200	587	Brother Inds	580
BELGIUM/LUXEMBOURG																		CANADA								
1986	High	Low	September 26	Price	BELGIUM/LUXEMBOURG			1986	High	Low	September 26	Price	HONG KONG			1986	High	Low	September 26	Price	JAPAN					
	Frs.			Frs.	High	Low	September 26		High	Low	September 26		K.R.	High	Low	September 26		High	Low	September 26		High	Low	September 26		
5,600	2,290	B.E.L.	3,110	1.60	Bridges Inds	0.7	1.60	Bridges Inds	0.7	5.70	5.25	Bellpot	5.25	1,180	587	587	Bonc Corp Hdg	5.25	1,180	587	Bonc Corp Hdg	5.25	1,180	587	Bonc Corp Hdg	5.25
17,000	12,400	Banq. Gen. Lux	16,300	9.1	Bonc Corp Hdg	5.25	5.25	Bonc Corp Hdg	5.25	7.80	5.25	Bonc Corp Hdg	5.25	1,180	587	587	Bonc Corp Hdg	5.25	1,180	587	Bonc Corp Hdg	5.25	1,180	587	Bonc Corp Hdg	5.25
14,800	8,250	Bekkert	10,500	7.4	Bora	7.1	7.1	Bora	7.1	10.5	7.4	Borlaugh Wh.	7.4	1,740	716	716	Borlaugh Wh.	7.4	1,740	716	Borlaugh Wh.	7.4	1,740	716	Borlaugh Wh.	7.4
4,660	2,640	Clement CSR	3,950	3.78	Bosch	2.50	2.50	Bosch	2.50	7.50	5.25	BK Shanghai Bk	7.50	1,480	710	710	Bk Shanghai Bk	7.50	1,480	710	Bk Shanghai Bk	7.50	1,480	710	Bk Shanghai Bk	7.50
195	120	Cockerill	185	8.00	Boss	2.7	2.7	Boss	2.7	12.4	8.00	BK Telephone	12.4	1,480	710	710	Bk Telephone	12.4	1,480	710	Bk Telephone	12.4	1,480	710	Bk Telephone	12.4
5,240	1,560	Delhez	5,180	1.24	Boss	2.55	2.55	Boss	2.55	13.4	2.55	Brown Mfg	2.55	1,480	710	710	Brown Mfg	2.55	1,480	710	Brown Mfg	2.55	1,480	710	Brown Mfg	2.55
4,940	5,580	EDES	4,710	6.4	Boss	2.55	2.55	Boss	2.55	17.50	6.4	Brown Mfg	17.50	1,480	710	710	Brown Mfg	17.50	1,480	710	Brown Mfg	17.50	1,480	710	Brown Mfg	17.50
17,584	10,425	Electrotel	14,985	2.50	Boss	2.55	2.55	Boss	2.55	2.20	1.90	Brown Mfg	2.20	1,480	710	710	Brown Mfg	2.20	1,480	710	Brown Mfg	2.20	1,480	710	Brown Mfg	2.20
7,800	2,380	Fabrique Met	9,050	0.25	Boss	2.55	2.55	Boss	2.55	2.20	1.90	Brown Mfg	2.20	1,480	710	710	Brown Mfg	2.20	1,480	710	Brown Mfg	2.20	1,480	710	Brown Mfg	2.20
4,595	2,695	GBLI(Brux)	5,275	5.10	Boss	2.55	2.55	Boss	2.55	2.20	1.90	Brown Mfg	2.20	1,480	710	710	Brown Mfg	2.20	1,480	710	Brown Mfg	2.20	1,480	710	Brown Mfg	2.20
6,600	4,510	Generale Bank	6,000	1.82	Boss	2.55	2.55	Boss	2.55	2.20	1.90	Brown Mfg	2.20	1,480	710	710	Brown Mfg	2.20	1,480	710	Brown Mfg	2.20	1,480	710	Brown Mfg	2.20
5,160	3,700	Hoboken	7,700	3.76	Boss	2.55	2.55	Boss	2.55	2.20	1.90	Brown Mfg	2.20	1,480	710	710	Brown Mfg	2.20	1,480	710	Brown Mfg	2.20	1,480	710	Brown Mfg	2.20
3,995	2,880	Intercom	3,700	2.5	Boss	2.55	2.55	Boss	2.55	2.20	1.90	Brown Mfg	2.20	1,480	710	710	Brown Mfg	2.20	1,480	710	Brown Mfg	2.20	1,480	710	Brown Mfg	2.20
DENMARK																		NETHERLAND								
1986	High	Low	September 26	Price	DENMARK			1986	High	Low	September 26	Price	NETHERLAND			1986	High	Low	September 26	Price	NETHERLAND					
	Khr.	%		Khr.	High	Low	September 26		High	Low	September 26		K.R.	High	Low	September 26		High	Low	September 26		High	Low	September 26		
494	200	Andelsbanken	525	3.64	Andelsbanken	2.27	2.27	Andelsbanken	2.27	29.0	9.02	News	29.0	1,974	1,130	1,130	Allnometo	1,770	1,970	1,130	Allnometo	1,770	1,970	1,130	Allnometo	1,770
570	510	Baltion Skand	620	5.10	Andelsbanken	2.27	2.27	Andelsbanken	2.27	2.25	2.25	Andelsbanken	2.25	1,180	587	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25
348	235	Cop Handelsbank	255	5.05	Andelsbanken	2.27	2.27	Andelsbanken	2.27	2.25	2.25	Andelsbanken	2.25	1,180	587	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25
470	515	D. Sukkerfab	555	1.80	Andelsbanken	2.27	2.27	Andelsbanken	2.27	2.25	2.25	Andelsbanken	2.25	1,180	587	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25
681	588	Danske Bank	280	5.25	Andelsbanken	2.27	2.27	Andelsbanken	2.27	2.25	2.25	Andelsbanken	2.25	1,180	587	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25
1,580	1,590	De Danske Luft	1,780	5.55	Andelsbanken	2.27	2.27	Andelsbanken	2.27	2.25	2.25	Andelsbanken	2.25	1,180	587	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25
298	185	East Asia Bk	191	5.55	Andelsbanken	2.27	2.27	Andelsbanken	2.27	2.25	2.25	Andelsbanken	2.25	1,180	587	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25
1,240	900	Forenede Brygg	1,000	4.15	Andelsbanken	2.27	2.27	Andelsbanken	2.27	2.25	2.25	Andelsbanken	2.25	1,180	587	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25
255	194	Forenede Damp	198	5.7	Andelsbanken	2.27	2.27	Andelsbanken	2.27	2.25	2.25	Andelsbanken	2.25	1,180	587	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25
505	340	GNT Hld	555	5.1	Andelsbanken	2.27	2.27	Andelsbanken	2.27	2.25	2.25	Andelsbanken	2.25	1,180	587	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25
830	505	I.S.B.	680	4.6	Andelsbanken	2.27	2.27	Andelsbanken	2.27	2.25	2.25	Andelsbanken	2.25	1,180	587	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25
845	475	Jyske Bank	500	5.85	Andelsbanken	2.27	2.27	Andelsbanken	2.27	2.25	2.25	Andelsbanken	2.25	1,180	587	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25
281	234	Novo Inds	264	4.75	Andelsbanken	2.27	2.27	Andelsbanken	2.27	2.25	2.25	Andelsbanken	2.25	1,180	587	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25	1,180	587	Andelsbanken	2.25
339	228	Privatbanken	260	5.55	Woodlands Petrol	0.95	5.55	Woodlands Petrol	0.95	2.55	2.18	Santos	2.18	1,180	587	587	Santos	2.18	1,180	587	Santos	2.18	1,180	587	Santos	2.18
470	510	Provinabanken	530	4.75	Woolworths	3.4	5.55	Woolworths	3.4	5.55	5.55	Woolworths	3.4	1,180	587	587	Woolworths	3.4	1,180	587	Woolworths	3.4	1,180	587	Woolworths	3.4
1,020	750	Sophus Berend	790	4.75	Wormald Int'l	4.5	5.55	Wormald Int'l	4.5	246	5.15	Western Mining	4.4	1,180	587	587	Western Mining	4.4	1,180	587	Western Mining	4.4	1,180	587	Western Mining	4.4
331	145	Superior	143	4.5	Wormald Int'l	4.5	5.55	Wormald Int'l	4.5	246	5.15	Westpac Bank	4.5	1,180	587	587	Westpac Bank	4.5	1,180	587	Westpac Bank	4.5	1,180	587	Westpac Bank	4.5
AUSTRALIA																		CANADA								
1986	High	Low	September 26	Price	AUSTRALIA			1986	High	Low	September 26	Price	HONG KONG			1986	High	Low	September 26	Price	JAPAN					
	\$Ch				High	Low	September 26		High	Low	September 26		K.R.	High	Low	September 26		High	Low	September 26		High	Low	September 26		
2,650	2,190	Creditanstlt pp	2,380	5.50	AOI Int'l	5.72	10.5	Aeroflot Steams	11.8	19.3	17.4	Bank East Asia	19.3	1,970	1,130	1,130	Allnometo	1,770	1,970	1,130	Allnometo	1,770	1,970	1,130	Allnometo	1,770
3,650	3,075	Crusader	3,480	4.4																						

F - No voting rights or restricted voting rights.

OVER-THE-COUNTER

Nasdaq national market, closing prices, September 2

NEW YORK

Indices

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, September 26

Continued on Page 3

NYSE COMPOSITE CLOSING PRICES

Continued from Page 22

These figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-low range and yield are shown for the new stock only. Unless otherwise indicated, rates of dividends are annual disbursements based on latest declaration.

dividend also extra(s). b-annual rate of dividend plus dividend. d-equilizing dividend. cld-called. d-new yearly a-dividend declared or paid in preceding 12 months. g-dividend in Canadian funds, subject to 15% non-residence tax. d-dividend declared after split-up or stock dividend. j-dividend for this year, omitted, deferred, or no action taken at latest annual meeting. k-dividend declared or paid this year, an accumulative issue with dividends in arrears. n-new issue in the last 52 weeks. The high-low range begins with the start of the current year. nd-next day delivery. P/E-price-earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividend. L-s-stock split. Dividends begin with date of split. ate-a dividend paid in stock in preceding 12 months, netting and cash value on ex-dividend or ex-distribution date. u-yearly high, v-trading history, w-to bankruptcy or receiver or being reorganized under the Bankruptcy Act, or assumed by such companies. wd-distributed, wl-wholly owned, we-with warrants. x-ex-dividend or ex-rights, zex-rights.

AMEX COMPOSITE CLOSING PRICES

Closing prices September 26

Stock	Sales (M\$)	High	Low	Last	Chg%		%	Ex- Ses	Ex- High	Ex- Low	Ex- Last	Ex- Chg%	Stock	Sales (M\$)	High	Low	Last	Chg%	Stock	Sales (M\$)	High	Low	Last	Chg%				
ACHd	124	54	51	53	+1%	D	-1%	DWG	.08	101	21 ²	21 ²	+1% ²	InstBy	16	111	74	75	+1%	Ragan	.12	19	15	20 ²	+1%	R	R	
ACIPlt	1.20	33	32 ²	32	-1%	D	-1%	Danson	.08	112	11 ²	11 ²	-1% ²	Intryp	16	15	20 ²	20 ²	+1%	Ranabg	.72	51	55	53 ²	+1%	R	R	
ADMnt	62,250.3	55 ²	54 ²	54	+1%	D	-1%	Defend	.16	88	134 ²	134 ²	+134 ²	Interv	10	7	20 ²	18 ²	-1%	Reart	A	614	58	57 ²	+1%	R	R	
ActnMr	0.04	2	4 ²	4 ²	+1%	D	-1%	DevCp	.15	430	15-10	14 ²	+14 ²	Insist	11	177	57 ²	58 ²	+1%	Reat	B	250	103	101	-2%	R	R	
AdFusl	16 ²	16	15	15 ²	+1%	D	-1%	Digicon	.12	15	2	12 ²	+12 ²	IntPwr	.78	3	22 ²	22 ²	+1%	RatASB	0	22	25	25 ²	+1%	R	R	
AlIPbcs	.44	31	36 ²	35 ²	+1%	D	-1%	Diffrds	.12	15	1130	354 ²	+354 ²	IraqBrd	.78	3	22 ²	22 ²	+1%	Rickey	.32	17	16	15 ²	+1%	R	R	
AlbaW	6	7	7 ²	7	-1%	D	-1%	Diodes	.08	5	4 ²	37 ²	+37 ²	Jefren	.77	15	18 ²	18 ²	+1%	Rogers	.16	4	20 ²	20 ²	+1%	R	R	
Alphain	41	117	74	74	-1%	D	-1%	DomeP	.08	812	13-15	13 ²	+13 ²	JohnD	.77	15	21 ²	21 ²	+1%	Rudikots	.32a	13	25	18	-1%	R	R	
Altzes	41	117	74	74	-1%	D	-1%	Driller	.11	1	1	1	-1%	JohnInd	.5	21	15 ²	15 ²	+1%	SJW	1.57	16	57	57 ²	+1%	S	S	
Amtdhl	.20	49	29 ²	29 ²	+1%	D	-1%	Ducom	.20	22	10 ²	10 ²	+10 ²	KeyCps	.24	12	36 ²	26 ²	+26 ²	Sage	.5	18	45	45 ²	+1%	S	S	
AmzCoa	.52	20	19 ²	19 ²	+1%	D	-1%	EAC	.40	15	5 ²	5 ²	+5 ²	KlarK	.20	11	3	3 ²	+3 ²	Scheibe	.30	14	45	45 ²	+1%	S	S	
AmzCoa	.52	4	10 ²	10 ²	+1%	D	-1%	EagCl	.06	15	26 ²	24 ²	+26 ²	Kitty	.24	10	25 ²	25 ²	+14	SchCp	.20	11	3	3 ²	+3 ²	S	S	
AmzBld	.98	3	3	3	-1%	D	-1%	EstCo	1	18	2	26 ²	+26 ²	KogerC	2.40	405	58 ²	58 ²	+14	Solitron	.11	5	75	75 ²	+1%	S	S	
APad	.21	22	52	52	-1%	D	-1%	Etag	4.776	10	6	314 ²	+314 ²	LaBurg	.73	15	10 ²	10 ²	+10 ²	SPawm	.38	25	45	45 ²	+1%	S	S	
AProts	.19	54	22	22 ²	+1%	D	-1%	Etag8	.18	2082	212 ²	205 ²	+205 ²	LdmkSv	3	15	104 ²	104 ²	+104 ²	Starned	100	127	128 ²	128 ²	+1%	S	S	
Apploy711	3	78	65	5	-1%	D	-1%	Etag8	.08	86	25 ²	25 ²	+25 ²	Leaser	14	222	111 ²	111 ²	+111 ²	StarEl	7	15	15 ²	15 ²	+1%	S	S	
Ascle	113	45	35	35	-1%	D	-1%	Eltshor	.01	5-16	5-16	5-16	-1%	LeisurT	11	11	47 ²	47 ²	+14	StarStk	21	85	16	16 ²	+1%	S	S	
Amped	.08	6	143	143	-1%	D	-1%	EntBldg	.51	104	15 ²	15 ²	+15 ²	Lionel	.4	603	75 ²	75 ²	+14	StrutW	.15	17	45	45 ²	+1%	S	S	
Andal	15	251	124	124	-1%	D	-1%	Espay	.40	13	8	177 ²	+177 ²	LorTain	.78	75	177 ²	177 ²	+14	Synaloy	.134	45	45 ²	45 ²	+1%	S	S	
AndJob	0	1	23	24	-1%	D	-1%	Fabind	.30	18	10 ²	28 ²	+28 ²	Lumen	.08	25	46 ²	46 ²	+14	TIE	.702	45	45 ²	45 ²	+1%	S	S	
Armed	4	11	11 ²	11 ²	+1%	D	-1%	Fidata	.06	6	24	5 ²	+5 ²	Lynch	.24	15	25 ²	25 ²	+14	Tif	.20	15	19	19 ²	+1%	S	S	
Asptnic	.20	54	118	7	-1%	D	-1%	FlechP	.93	18	113	54 ²	+54 ²	MCO	Hd	86	44	14	-1%	TandBr	.115	31	3	3 ²	+3 ²	S	S	
AtmCoM	1307	4	11-12	11 ²	+1%	D	-1%	FlechP	.14	13	4	234 ²	+234 ²	MCO	Rs	132	7-18	7-18	-1-18	TchAm	.115	31	3	3 ²	+3 ²	S	S	
BAT	.21e	4002	65 ²	53-18	55-16	+1-16	D	-1%	Flute	.14	73	65 ²	65 ²	+65 ²	MCI	Rs	55	37	105 ²	+105 ²	TchSym	.13	191	144	144 ²	+144 ²	S	S
Batrting	2	31 ²	31 ²	31 ²	+1%	D	-1%	FlutBG	.34	195	155 ²	155 ²	+155 ²	MCI	Dr	181	181	181 ²	+181 ²	TechTp	.14	138	75	75 ²	+1%	S	S	
BaryRG	21	20	50 ²	50 ²	+1%	D	-1%	Forrest	.10	13	214	214	-1%	MCI	Dr	60	78	105 ²	+105 ²	Telcel	.12	61	51	51 ²	+1%	S	S	
Berutic	62	18	8	8	-1%	D	-1%	Frogs	.10	25	101	105 ²	+105 ²	MCI	DR	146	146	146 ²	+146 ²	Telk	.33	56	31	31 ²	+1%	S	S	
BergBr	52b	6	48	33	-1%	D	-1%	FurVita	.26	25	101	105 ²	+105 ²	MCI	DR	177	41	84 ²	+84 ²	Telk	.57	152	152 ²	152 ²	+1%	S	S	
BloCps	.46	15	287	285	-1%	D	-1%	GRI	.100	3	61 ²	8 ²	+8 ²	MCI	DR	177	41	84 ²	+84 ²	Telk	.57	152	152 ²	152 ²	+1%	S	S	
BlndMf	1	11	3	241	-1%	D	-1%	GalcyO	.05	15	15 ²	15 ²	+15 ²	MCI	DR	177	41	84 ²	+84 ²	Telk	.57	152	152 ²	152 ²	+1%	S	S	
BloutAn	.45	45	19	14	-1%	D	-1%	Galit	.160	82	145 ²	132 ²	+132 ²	MCI	DR	177	41	84 ²	+84 ²	Telk	.57	152	152 ²	152 ²	+1%	S	S	
BloutBn	.45	15	14	14	-1%	D	-1%	Galmg	.10	24	223	42 ²	+42 ²	MCI	DR	177	41	84 ²	+84 ²	Telk	.57	152	152 ²	152 ²	+1%	S	S	
Bowar	.20	106	56	8	-1%	D	-1%	Galmg	.10	24	223	42 ²	+42 ²	MCI	DR	177	41	84 ²	+84 ²	Telk	.57	152	152 ²	152 ²	+1%	S	S	
Bowmr	14	34	34	31	-1%	D	-1%	Galmg	.10	24	223	42 ²	+42 ²	MCI	DR	177	41	84 ²	+84 ²	Telk	.57	152	152 ²	152 ²	+1%	S	S	
Bowns	44	13	70	24 ²	+1%	D	-1%	Galmg	.10	24	223	42 ²	+42 ²	MCI	DR	177	41	84 ²	+84 ²	Telk	.57	152	152 ²	152 ²	+1%	S	S	
Brons	30	14	20 ²	20 ²	+1%	D	-1%	Galmg	.10	24	223	42 ²	+42 ²	MCI	DR	177	41	84 ²	+84 ²	Telk	.57	152	152 ²	152 ²	+1%	S	S	
CDD	11	77	24 ²	23 ²	+1%	C	-1%	Galmg	.10	24	223	42 ²	+42 ²	NPene	.10	242	145 ²	125 ²	+125 ²	V	V	5	375	155 ²	+155 ²	S	S	
CMi	Cp	31	88	24 ²	+1%	C	-1%	Galmg	.10	24	223	42 ²	+42 ²	NPene	.10	242	145 ²	125 ²	+125 ²	V	V	5	375	155 ²	+155 ²	S	S	
Camco	.44	11	88	167 ²	+167 ²	C	-1%	Galmg	.10	51	114 ²	111 ²	+111 ²	NPene	.10	242	145 ²	125 ²	+125 ²	V	V	5	375	155 ²	+155 ²	S	S	
Carberg	.44	11	88	167 ²	+167 ²	C	-1%	Galmg	.10	51	114 ²	111 ²	+111 ²	NPene	.10	242	145 ²	125 ²	+125 ²	V	V	5	375	155 ²	+155 ²	S	S	
Carta	.45	41	3	165	-1%	C	-1%	Galmg	.10	51	114 ²	111 ²	+111 ²	NPene	.10	242	145 ²	125 ²	+125 ²	V	V	5	375	155 ²	+155 ²	S	S	
ChampH	.72	14	22	22 ²	+1%	C	-1%	Galmg	.10	24	223	42 ²	+42 ²	NPene	.10	242	145 ²	125 ²	+125 ²	V	V	5	375	155 ²	+155 ²	S	S	
ChampHd	.20	113	21 ²	21 ²	+1%	C	-1%	Galmg	.10	24	223	42 ²	+42 ²	NPene	.10	242	145 ²	125 ²	+125 ²	V	V	5	375	155 ²	+155 ²	S	S	
Chmrv	1.20	14	20	20 ²	+1%	C	-1%	Galmg	.10	24	223	42 ²	+42 ²	NPene	.10	242	145 ²	125 ²	+125 ²	V	V	5	375	155 ²	+155 ²	S	S	
CyGles	1.20	18	3	304 ²	+304 ²	C	-1%	Galmg	.10	24	223	42 ²	+42 ²	NPene	.10	242	145 ²	125 ²	+125 ²	V	V	5	375	155 ²	+155 ²	S	S	
CmCps	44	49	74	74	-1%	C	-1%	Galmg	.10	24	223	42 ²	+42 ²	NPene	.10	242	145 ²	125 ²	+125 ²	V	V	5	375	155 ²	+155 ²	S	S	
CnctCm	.40	11	3	202	-1%	C	-1%	Galmg	.10	24	223	42 ²	+42 ²	NPene	.10	242	145 ²	125 ²	+125 ²	V	V	5	375	155 ²	+155 ²	S	S	
ConfCrd	.40	11	3	202	-1%	C	-1%	Galmg	.10	24	223	42 ²	+42 ²	NPene	.10	242	145 ²	125 ²	+125 ²	V	V	5	375	155 ²	+155 ²	S	S	
ConslOG	5	11	11	11	-1%	C	-1%	Galmg	.10	24	223	42 ²	+42 ²															

OVER-THE-COUNTER Nasdaq national market, closing prices, September 26

Stock	Sales (Units)	High	Low	Last	Chg%	Stock	Sales (Units)	High	Low	Last	Chg%	Stock	Sales (Units)	High	Low	Last	Chg%	Stock	Sales (Units)	High	Low	Last	Chg%
DCo	17	196	182	18	-12	ChiChi	27	1178	75	71	-14	Filtrete	44	16	104	144	+14	LorITe	3	365	101	154	+10%
DEL	14	369	11	11	+14	ChiPac	75	185	30	292	+2%	Finger	144	244	62	68	+6%	LamAT	40	3	3	104	+10%
DKK	21	95	105	105	+14	Chrom	313	128	122	122	-14	FingerP	14	324	54	50	+6%	Lancs	60	80	20	151	+15%
DomR	16	8	16	177	+14	ChrDust	21	20	185	121	-14	FlaBee	84	12	103	224	+2%	Lance	80	12	15	104	+10%
Domin	1	32	25	25	-14	ChrFin	132	13	174	165	-14	FlaFan	26	6	34	302	+3%	Lawns	80	12	94	44	+14%
DominRay	28	18	7	195	+14	ChrFins	156	20	123	44	+14	FlaFan	1	12	214	304	+3%	Lawnm	24	12	93	204	+20%
DodalB	233	17	15	15	-14	Circles	1	21	77	62	+14	FlaGlo	180	16	10	154	+14	Laz	80	20	15	154	+14%
Dodge	10	16	28	26	+14	Clircos	40	20	74	74	-14	FlaCost	41	7	6	4	-4%	LazM	80	20	15	154	+14%
DovGir	15	468	34	62	+14	Clcfide	10	18	1800	241	+14	Flex	26	11	2659	224	+2%	LazT	26	12	20	141	+14%
Dougu	22	25	24	25	+14	Clcfide	80	14	111	33	+14	FlexE	204	3	262	24	+2%	LazT	26	12	20	141	+14%
Duan	40	23	120	143	+14	Clcfide	10	18	1800	241	+14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DunMd	10	3	174	174	+14	Clcfide	10	18	1800	241	+14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DurWsc	51	91	95	95	+14	Clark	26	20	244	234	+14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
Duot	13	386	16	16	+14	ClarkC	10	15	35	12	+14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DuxBe	136	11	108	345	+14	ClearC	2	12	20	12	+14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DwiegW	24	11	16	255	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DwiegWv	24	9	57	95	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DwldBn	24	9	1820	19	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DwlpM	10	144	144	144	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
Dutes	6	469	111	111	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
Dunct	44	21	11	109	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
Dunmarbo	11	11	16	109	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DwAlR	58	58	58	58	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DwCr	50	11	66	135	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DwCr	50	11	66	135	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DwCr	50	11	66	135	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DwCr	50	11	66	135	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DwCr	50	11	66	135	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DwCr	50	11	66	135	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DwCr	50	11	66	135	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DwCr	50	11	66	135	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DwCr	50	11	66	135	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
DwCr	50	11	66	135	+14	ClfShm	16	165	140	14	-14	FlexF	40	7	1	204	+14%	LazT	26	12	20	141	+14%
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DwCr	50	11	66	135	+14	ClfShm																	

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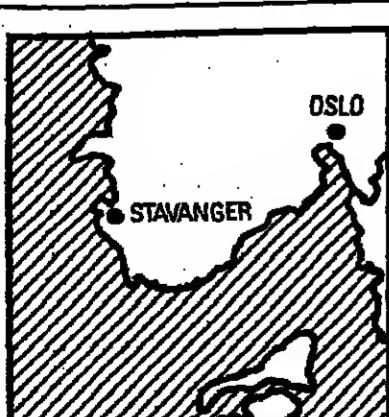
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Mikael Heino
Financial Times Scandinavia
Mikael.Heino@ft.com

or Marianne Hoffm
Narvesen AS Oslo
Norway Tel: +47 69401

Norway tel.: (2) 704020
stergade
1000 Copenhagen
mark Tel.: (11) 34447



CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling looks for relief from abroad

GILTS WILL start better tomorrow, said a dealer at Scrimgeour Vickers on Wednesday night. He was right, but by the end of the day not even the support offered by a more optimistic US Treasury bond market could sustain prices, and gilts finished up to 4 point lower on Thursday, following even larger losses on Wednesday.

The reason was the slide in the value of sterling, amid growing fears that the pound's fall from favour would not easily be reversed. Sterling's weakness was not the result of any one factor, but suffered from a series of events which made it the obvious candidate for selling at the time of continued demand for the D-mark.

It was no great surprise when

& IN NEW YORK

Sept. 26	Close	Previous Close
E Spot	1,670.00-1,671.00	1,650.00-1,651.00
1 month	0.9240-0.9249	0.9240-0.9246
5 months	1.57-1.55	1.58-1.54
12 months	1.53-1.55	1.52-1.53

Forward premiums are discounts apply to the U.S. dollar.

STERLING INDEX

Sept. 26	Close	Previous
8.30 am	68.7	69.4
9.00 am	68.8	69.4
10.00 am	68.7	69.4
11.00 am	68.7	69.4
12.00 pm	68.7	69.4
1.00 pm	68.9	69.4
2.00 pm	68.9	69.2
3.00 pm	68.7	69.4
4.00 pm	68.7	69.7

Changes are for Eco, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

Sept. 26	E	S	DM	YEN	F Fr.	S Fr.	H Fr.	Lira	C S	S Fr.
E	1.437	2.940	154.4	94.33	2.023	2.023	221.0	60.45	1.30	1.351
S	0.694	2.046	154.4	6.703	1.682	2.313	141.5	1.899	0.42	0.425
DM	0.340	0.499	1	1.52	0.032	1.193	0.976	0.820	0.25	0.25
YEN	4.310	12.450	13.26	10.75	1.000	3.276	0.812	0.750	0.25	0.25
F Fr.	1.036	1.495	2.023	221.0	2.479	3.449	211.1	0.601	0.25	0.25
S Fr.	0.413	0.602	1.231	0.205	0.205	0.205	0.205	0.205	0.25	0.25

Yen per 1,000 French Fr. per 100 Lira per 1,000 Eco, Hfr per 100.

CURRENCY MOVEMENTS

September 26	Bank of England	Morgan Guaranty	Change %
September 26	Bank of England	Morgan Guaranty	Change %
Sterling	68.7	-2.4	
U.S. Dollar	110.7	+1.2	
Canadian \$	1.37	+1.2	
Australian \$	1.15	+1.6	
Belgian Franc	96.8	-6.0	
Danish Krone	88.7	+1.5	
Icelandic Króna	168.0	+2.7	
Swiss Franc	129.4	+12.1	
Irish Pounds	47.6	-16.1	
Yen	217.7	+6.1	

Urgent currency changes: average 1980-1982=100, Bank of England index (base average 1976-1980).

CURRENCY RATES

Sept. 26	Bank rate %	Special Drawing Rights	European Currency Unit %
Sterling	0.80778	0.71100	0.71100
U.S. Dollar	2.28200	2.28200	2.28200
Canadian \$	0.623	0.62175	0.62175
Australian \$	0.4	0.37340	0.37340
Belgian Franc	9.27756	7.98637	7.98637
Deutsche Mark	25.1	24.6595	24.6595
Neth. Guilder	2.79159	2.79159	2.79159
Irish Pounds	60.946	59.774	59.774
Malta Lira	0.70000	0.69900	0.69900
Swiss Franc	3.76508	3.77475	3.77475
Yen	217.7	217.7	217.7

* CS/SDR rate for Sep. 26; N/A

OTHER CURRENCIES

Sept. 26	E	S
Australia	1.579-1.580	1.580-1.582
Austria	2.770-2.780	2.780-2.782
Brazil	19.75-19.88	19.77-19.84
Finland	7.70-7.75	7.70-7.75
France	11.935-11.940	11.935-11.940
Hong Kong	11.193-11.195	11.193-11.195
Iran	1.88-1.89	1.88-1.89
Iraq	0.804-0.805	0.804-0.805
Iceland	60.49-61.00	62.35-62.45
Malta	2.370-2.375	2.372-2.376
U. Zaire	2.370-2.375	2.370-2.375
Sweden	3.155-3.156	3.155-3.156
S. Africa	3.204-3.227	3.220-3.237
S. Afr. (12m)	3.204-3.227	3.220-3.237
S. Afr. (12m)	3.204-3.227	3.220-3.237
U.A.E.	5.269-5.271	5.267-5.273

* Selling rate.

FORWARD RATES AGAINST STERLING

Spot	1 month	3 months	6 months	12 months
US Dollar	1.4370	1.4322	1.4213	1.4053
French F.	9.325	9.4165	9.5763	9.5802
Swiss Fr.	3.3075	2.3576	2.3149	2.2407
Yen	221.75	220.78	218.70	215.65

† UV and Ireland are quoted in US currency. Forward premiums and discounts apply to the US dollar and not to the Icelandic króna. Belgian rate is for convertible francs.

Financial rates 6.10-6.15-6.15. Short-month forward dollar 3.20-3.25. 12-month 6.20-6.20-6.20.

DOLLAR SPOT—FORWARD AGAINST THE DOLLAR

Sept. 26	Day's spread	Close	One month	%	Three months	%	One year	%
UK £	1.4300-1.4375	1.4300-1.4375	1.4300-1.4375	0.05	1.4300-1.4375	0.05	1.4300-1.4375	0.05
Canada \$	1.37340	1.37340	1.37340	-0.17	1.37340	-0.17	1.37340	-0.17
Australia \$	1.37340	1.37340	1.37340	-0.17	1.37340	-0.17	1.37340	-0.17
Swiss Franc	8.37289	7.99933	7.99933	-0.17	7.99933	-0.17	7.99933	-0.17
Belgian Franc	1.00000	1.00000	1.00000	-0.17	1.00000	-0.17	1.00000	-0.17
Yen	217.000	217.000	217.000	-0.17	217.000	-0.17	217.000	-0.17

Belgian rate is for convertible francs. Financial franc 6.15-6.15-6.15. Short-month forward dollar 3.20-3.25. 12-month 6.20-6.20-6.20.

POUND SPOT—FORWARD AGAINST THE POUND

Sept. 26	Day's spread	Close	One month	%	Three months	%	One year	%
UK £	1.4300-1.4375	1.4300-1.4375	1.4300-1.4375					